



T.C. GAZİ UNIVERSITY QUALITY COMMITTEE

# GRADUATE SCHOOL OF HEALTH SCIENCES

2023 INTERNAL EVALUATION REPORT

(Adapted from YÖKAK KIDR Version 3.2)

Ankara, January 2024







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Gazi University Graduate School of Health Sciences is a participatory and student-centered educational institution in the path of the Great Leader Gazi Mustafa Kemal Atatürk, providing graduate education based on modern, scientific foundations, national and international quality standards, where free and creative thinking prevails, supporting interdisciplinary studies and high quality research. In line with the 2019-2023 Strategic Plan, our Institute continues its education, training and research activities within the framework of our mission and vision, strategic goals and objectives, including the priority areas of our country. Annual Activity Reports and Unit Internal Evaluation Reports under the sub-headings of Leadership, Management and Quality, Education and Training, Research and Development, Social Contribution are prepared with the contributions of our internal and external stakeholders and shared with the public.

The Unit Internal Evaluation Report is prepared by the Institute management in coordination with the Institute Quality Team. The Strategy and Quality Teams, which take part in the work carried out in the field of Quality Assurance System, have been formed to ensure the representation of all programs affiliated to the institute.

As the university administration, each unit has been evaluated within the framework of the quality assurance system, the general performance of the units has been revealed through information meetings and reports, and improvement efforts have been initiated. Data are regularly collected through the Academic Data Management System (AVESIS), which is one of the studies carried out in university information management systems. The web-based PROLIZ system, which covers all academic processes from registration to graduation and is fully compatible with Bologna processes, is used as the student affairs automation system. The regulation on Scientific Research Projects has been amended and academics are encouraged with performance-based project budgeting with the amendments made. With the integration of BAPSIS and AVESIS, processes are carried out faster, and project evaluation and acceptance stages are carried out more effectively with a rich referee pool.

In order to increase the quality of our institute, the ORPHEUS membership and ORPHEUS Label process, which is one of the international best practice models in doctoral studies in the field of health, was initiated in 2018. In this context, with the activities and education and training activities carried out with the pluralistic participation of internal stakeholders, on 29.06.2020, all doctoral programs within the institute were deemed eligible to pass the first stage by the European Organization for Doctorate in Biomedicine and Health Sciences (ORPHEUS) and were awarded the OPHEUS Certificate. Efforts to obtain the ORPHEUS label are ongoing and the process has been initiated to obtain it in 2024.

Supervisory trainings for faculty members and students teaching in our graduate programs continued, and many national and international project writing trainings were given to our students and faculty members. As in every semester, orientation programs for students and faculty members were completed. Trainings for both administrative and academic staff on training of trainers, information systems, academic and socio-cultural areas, both face-to-face and distance, were organized by our university. Within the scope of the YÖK 100/2000 program, we have 24 students in a total of 9 fields.

Studies have been carried out in line with the mission and vision of our Institute, and most of the targets in the strategic plan have been realized. Within the framework of 2023 targets, work continued with the support of stakeholder feedback and supervisory boards.





#### INFORMATION ABOUT THE UNIT

This section should provide information on the historical development, mission, vision, values, objectives, organizational structure and areas for improvement of the unit and should be organized in a way to include the following points.

#### 1. Contact Information

Contact information (name, address, telephone, e-mail, etc.) of the unit quality team head and the relevant unit manager with whom the GECC will communicate during the report evaluation process should be provided.

Graduate School of Health Sciences			
	Title, Name, Surname	Telephone	Email
Director	Prof. Dr. Adviye Gülçin SAĞDIÇOĞLU CELEP	0312 202 33 87	gulcincelep@gazi.edu.tr
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Head of Unit Quality Team	Prof. Dr. Adviye Gülçin SAĞDIÇOĞLU CELEP	0312 202 33 87	gulcincelep@gazi.edu.tr

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#### 2. Historical Development

Gazi University Graduate School of Health Sciences was established in 1982 with the provisions of Articles 3/f, 19, 50 and 65 of the Higher Education Law No. 2547 and the Decree Law No. 41 on the Organization of Higher Education Institutions and the Faculty of Dentistry, Faculty of Pharmacy, Faculty of Medicine and Faculty of Sports Sciences in order to organize, conduct and supervise graduate and doctoral education in 1982 and started its activities on 05.08.1983. Later, in 2003, the School of Nursing was incorporated with a Master's Program. This School was transformed into the Faculty of Health Sciences in 2008 with the Decree of the Council of Ministers No. 2008/13928, and was transformed into the Faculty of Nursing with the Presidential Decree No. 5919 on 03.08.2022 and continues its graduate education as the Faculty of Nursing.

The main objectives of Gazi University Graduate School of Health Sciences are to provide graduate programs in the departments of Faculty of Dentistry, Faculty of Pharmacy, Faculty of Medicine, Faculty of Medicine, Faculty of Health Sciences, Faculty of Sports Sciences and Faculty of Nursing at Gazi University.

To organize education and training in interdisciplinary graduate programs, to direct graduate



Students enrolled in the graduate program of the Graduate School must complete their education within the period specified in the regulations by continuing their course, seminar and thesis studies in accordance with the regulations they are affiliated with.

Our Institute has achieved most of its strategic goals in line with its mission and vision stated in the 2023 Unit Annual Report and will make a great effort in line with the 2024-2028 strategic plan goals in order to continue the change and development in 2024. As of December 31, 2023, we have a total of 1214 students enrolled in 456 Master's Degree with Thesis, 25 Master's Degree without Thesis and 733 Doctorate programs.

Gazi University Graduate School of Health Sciences, which is one of the most distinguished educational institutions of Turkey in the age of science, has carried out a total of 4122 graduate thesis studies, including 2203 master's and 1919 doctoral theses, which have been registered electronically since its establishment.

As of December 2023, there are 36 PhD Programs (3 interdisciplinary), 46 Master's Programs with Thesis (7 interdisciplinary), 43 Departments and 1 Division of Science.

**Table 1.** Departments of Graduate Education and Programs Conducted

Graduate School of Health Sciences Graduate USA/USA/Programs				
	Faculty of Dentistry			
S.N.	Main Science / Department / Program Name	Master's Degree	PhD	
1	Department of Oral and Maxillofacial Surgery		PhD	
2	Endodontics A.B.D.		PhD	
3	Restorative Dental Treatment A.B.D.		PhD	
4	Department of Oral and Maxillofacial Radiology		PhD	
5	Department of Periodontology		PhD	
6	Department of Pediatric Dentistry		PhD	
7	Orthodontics A.B.D.		PhD	
8	A.B.D. Prosthodontics		PhD	
9	9 Department of Oral Pathology Ph		PhD	
Faculty of Pharmacy				
S.N.	Main Science / Department / Program Name	Master's Degree	PhD	
1	Pharmacology (Pharm) A.B.D.	Master's Degree	PhD	
2	Biochemistry (Pharmacy) A.B.D.	Master's Degree	PhD	
3	Pharmaceutical Technology A.B.D.	Master's Degree	PhD	
4	Pharmaceutical Chemistry A.B.D.	Master's Degree	PhD	
5	Pharmaceutical Toxicology A.B.D.	Master's Degree	PhD	
6	Food Analysis and Nutrition B.D.	Master's Degree		
7	Analytical Chemistry A.B.D.	Master's Degree	PhD	
8	Pharmacognosy A.B.D.	Master's Degree	PhD	
8.1	Phytotherapy Program	Master's Degree		

8.2	Phytotherapy Program (Without Thesis)	Master's Degree	
9	Department of Pharmaceutical Microbiology	Master's Degree	
	Faculty of Medicine		
S.N.	Main Science / Department / Program Name	Master's Degree	PhD
1	Department of Medical Pharmacology	Master's Degree	PhD
2	Department of Medical Microbiology Master's Degree		PhD
3	Department of Immunology		PhD
4	Department of Public Health	Master's Degree	PhD
5	Department of Medical Biochemistry	Master's Degree	PhD
6	Department of Physiology	Master's Degree	PhD
7	Department of Histology-Embryology	Master's Degree	PhD
8	Anatomy A.B.D.	Master's Degree	PhD
9	Department of Medical Biology and Genetics	Master's Degree	PhD
10	Department of Biophysics	Master's Degree	PhD
11	Emergency Aid and Rehabilitation (Passive) A.B.D.	***	PhD
12	History of Medicine and Ethics A.B.D.	Master's Degree	
	Faculty of Nursing		
S.N.	Main Science / Department / Program Name	Master's Degree	PhD
1	Department of Nursing	Master's Degree	PhD
1.1	Nursing Principles Program	Master's Degree	
1.2	Surgical Diseases Nursing Program	Master's Degree	
1.3			
1.4			
1.5	Psychiatric Nursing Program	Master's Degree	
1.6	Nursing Management Program (Without Thesis)	Master's Degree	
2	Obstetrics and Gynecology Nursing	Master's Degree	
3	Public Health Nursing	Master's Degree	
	Faculty of Health Sciences	3	
S.N.	Main Science / Department / Program Name	Master's Degree	PhD
1	Nutrition and Dietetics A.B.D.	Master's Degree	PhD
2	Physiotherapy and Rehabilitation A.B.D.	Master's Degree	PhD
3	Department of Social Work	Master's Degree	
	Faculty of Sport Sciences	<u>,                                      </u>	
S.N.	Main Science / Department / Program Name	Master's Degree	PhD
1	Physical Education and Sports A.B.D.	Master's Degree	PhD
1.1	Sports and Health Sciences Program	Master's Degree	
1.2	Psycho-Social Fields in Sport Program	Master's Degree	
2	Coaching Education A.B.D.		
2.1	e e		PhD
3	Department of Sport Management		
3.1	Sport Management Sciences Program	Master's Degree	PhD
4	Department of Recreation		
4.1	Recreation Program	Master's Degree	
	Interdisciplinary		

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S.N.	Main Science / Department / Program Name	Master's Degree	PhD
1	Occupational Health and Safety A.B.D.	Master's Degree	
2	Demography and Epidemiology of Accidents U.S.A.	Master's Degree	
3	ENT Audiology Speech and Voice Disorders Program	Master's Degree	
4	Department of Pediatrics Social Pediatrics Program		PhD
5	Neuroscience Program		PhD
6	Department of Medical Education		PhD
7	Cosmetology Program	Master's Degree	-
8	Industrial Pharmacy Program	Master's Degree	-
9	Department of Toxicology		
9.1	Forensic Pharmacy Program (Without Thesis)	Master's Degree	
9.2	Sports Pharmacy (Without Thesis)	Master's Degree	





The organizational chart of the Graduate School of Health Sciences is shown in Table 2 and is also available on our web page.

Table 2. SBE Organization Chart







## 1. Mission, Vision, Values and Objectives

#### **Mission**

Gazi University Graduate School of Health Sciences Graduate education and training; researcher, questioner, analytical and critical thinking, communication skills and lifelong education awareness, entrepreneur, ethical rules, strong leadership qualities, national, spiritual, cultural and humanitarian values, respectful, producing and sharing knowledge, to educate individuals who are experts in their field.

## Vision

To provide national, international and interdisciplinary education in the field of Health Sciences, to contribute to society and to train individuals who continuously improve themselves.





# Aims and Objectives Objective 1. Improving Research Quality

*Target 1.1.* Publication of publications from theses in high quality journals

Target 1.2. Increasing the number of quality publications from thesis studies

Objective 1.3. Designing thesis studies

## **Objective 2. Increasing University-Industry Cooperation**

Increasing the number of joint projects carried out with industry

Increasing the number of patents produced within the scope of R&D activities

## Objective 3. Accelerating access to up-to-date information about the Institute

*Target 3.1.* Updating the Institute's Turkish and English web pages

# Increasing Student, Faculty, Administrative Staff and Alumni Satisfaction

Target 4.1. Increasing student satisfaction Target 4.2.

Increasing faculty satisfaction *Target 4.3*. Increasing administrative staff satisfaction *Target 4.4*. Increasing graduate satisfaction





# A.LEADERSHIP, GOVERNANCE and QUALITY

#### A.1. Leadership and Quality

In our institute, administrative and academic studies are carried out under the management of 1 Director and 2 Vice Directors.

The Institute's Unit Quality Team consists of 123 members, with at least 1 faculty member representing each program under the chairmanship of the Institute Director Prof. Dr. A. Gülçin SAĞDIÇOĞLU CELEP. The activities to be carried out to achieve the goals and objectives in accordance with the mission and vision of the institution are discussed in meetings with the members of the Unit Quality Team, Education Commission Academic Unit Working Team, Unit R&D Team Board of Directors and Institute Board, and road maps are drawn and implemented (A.1.1.).

The unit quality team met to discuss the quality improvement plan (A.1.2.).

Quality Improvement Plan "LYK-S 2024/20: On-site monitoring of the studies by the Quality Commission through unit visits and reporting the results of the monitoring", LYK 2024/44: Participation of Unit Supervisor Members in the meetings to be held by the Faculty / Institute / YO / MYO Supervisory Boards", GÜ Quality Commission and Quality Coordinatorship Unit Visit Vice Rector, Quality Commission Vice Chairman Prof. Dr. Ramazan BAYINDIR, GÜ Quality Coordinator Assistant Lect. Assist. Prof. Dr. H. Nurgül DURMUŞ ŞENYAPAR, Unit Supervisor GÜKK Member Prof. Dr. Aysel Çağlan GÜNAL, GÜKK Member Assoc. Prof. Dr. Müzeyyen Nazlı GÜNGÖR, Director of the Institute -Unit Manager Prof. Dr. Adviye Gülçin SAĞDIÇOĞLU CELEP, Deputy Director of the Institute Prof. Dr. Işıl İrem BUDAKOĞLU, Member of the Board of Directors of the Institute Prof. Dr. İpek SÜNTAR, Member of the Board of Directors of the Institute İpek SÜNTAR, Institute Secretary Eda PEKER, Student Representative Birce ERÇELEN ÖZÖZTÜRK, General Directorate of Agricultural Research and Policies Supervisory Board Member Assoc. Prof. Dr. İlkem DEMİRKESEN MERT, TÜBİTAK Supervisory Board Member Dr. Hatice Mahur TURAN, Ministry of Environment, Urbanization and Climate Change General Directorate of Environmental Management-Department Head Supervisory Board Member Irde ÇETİNTÜRK GÜRTEPE. (A.1.3.) (LYK 2021/18)

The second of the Quality Improvement Plan 2023 Monitoring Meetings was held with the participation of the Institutes, Schools and Vocational Schools of our University. "The second of the Quality Improvement Plan Monitoring Meetings for 2023, organized to monitor and evaluate Gazi University Quality Improvement Plan with stakeholder units, was held with the

participation of Institutes, Schools and Vocational Schools under the chairmanship of Vice Rector Prof. Dr. Ramazan Bayındır, Vice President of the Quality Commission. The meeting was attended by Secretary General Ragıp Akyürek, Institute, School and Vocational School of our University.

It was held on 14.09.2023 at the Rectorate Meeting Hall with the participation of the Directors, Quality Commission Members, Quality Coordinatorship and Strategy Development Board Working Group representatives (A.1.4.).

Quality Coordinatorship Stakeholder Meeting was held under the chairmanship of our Vice Rector Prof. Dr. Ramazan Bayındır with the participation of our Institute management. The meeting, where the quality and accreditation studies of our university were evaluated, was attended by Prof. Dr. Adviye Gülçin Sağdıçoğlu Celep, Director of the Graduate School of Health Sciences, Prof. Dr. Gürcü Erdamar, Quality Coordinator, Assistant Director of the Graduate School of Health Sciences Dr. Lecturer Ece Salihoğlu, Assistant Quality Coordinator Assoc. Prof. Dr. Ece Salihoğlu, Assistant Quality Coordinator Assist. Assist. Prof. Dr. H. Nurgül Durmuş Şenyapar, Institute Secretary Eda Peker and Lecturer from the Quality Coordinatorship Working Team. Assist. Mustafa Karataş and Assist. Assist. Şeyma Göksel participated. The meeting, in which the improvement studies planned within the scope of the Graduate School of Health Sciences' strengths and aspects open to development were evaluated, ended with wishes and wishes (A.1.5.).

#### **Evidence**

- **A.1.1.** Unit\_Board\_Commission\_Meetings\_and\_Decisions
- **A.1.2.** Institutional\_Accreditation\_Report\_Evaluation\_Meeting. 06.06.2023
- **A.1.3.** Quality\_Commission\_and\_Quality\_Coordination\_Unit\_Visit\_Done\_on\_21.06.2023.
- A.1.4. A1.4.GÜ Kalite İyileştirme Planı 2023 yılı İzleme Toplantısı 14.09.2023
- **A.1.5.**Quality\_Coordinatorship\_with\_Health\_Sciences\_Institute\_Quality\_and\_Accreditation\_Study\_ Evaluation\_Meeting 2.10.2023

A.1.1. Governance Model and Administrative Structure

# **Requirements**

Gazi University Graduate Education and Examination Regulation, which entered into force after being published in the Official Gazette dated June 11, 2019 and numbered 30798, Gazi University Doctorate Education and Application Principles (updated with the Senate Decision of 02.12.2020) and



Gazi University Master's Education and Application Principles (updated with the Senate Decision of 02.12.2020), which entered into force on 7.11.2019, regulate the procedures and principles regarding graduate education and exams conducted by the Graduate School of Health Sciences ((4)A.1.1.1.).

# **Activities**

Within the scope of the Quality Improvement Plan "LYK-S 2024/65: Presenting all organizational charts as standard in the IYS organizational chart structure" staff job descriptions (Director, Deputy Director, Head of Department, Institute Secretary, etc.) were determined in accordance with the relevant regulations and functioning and published as separate forms on our web page ((4)A.1.1.2). The organizational charts of our Institute are included in the IYS.

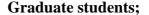
The term of office of the Director of the Institute is three years and is appointed directly by the Rector and the director whose term expires can be reappointed. The director carries out his duty with at most two assistants to be appointed for three years among the salaried faculty members working in the departments that provide education in the institute.

The Institute Board consists of the heads of the departments affiliated to the institute under the chairmanship of the Institute Director. The Graduate School Board holds its regular meetings at the beginning and end of each semester, and the Graduate School Board is called for a meeting when deemed necessary (A.1.1.3.).

The Institute's board of directors meets every week upon the call of the director. The board of directors acts as an auxiliary body to the director in administrative activities by establishing temporary working groups and education-training coordinatorships when deemed necessary. Within the scope of the Quality Improvement Plan "LYK-S 2024/29: Ensuring standardization in the names of the unit structures of the Boards and Commissions", the commissions and working teams of our institute are formed in accordance with the decision of the Board of Directors and the relevant regulations in a way to include faculty members from each program, to ensure polyphony and to strengthen communication between programs and are announced on our web page ((4)A.1.1.4.).

Quality Improvement Plan "LYK 2024/66: Preparation of brochures containing the introductions of the Academic Units of our University in Turkish and Foreign Languages", our Institute Turkish and English web pages are frequently updated ((4)A.1.1.5.).

Regarding the 36 Doctorate Programs (3 interdisciplinary), 46 Master's Programs with Thesis (7 interdisciplinary) and 43 Departments and 1 Division of Science, which are carried out under the Graduate School of Health Sciences;







- Receiving and finalizing applications,
- > Evaluation of requests to take courses from other universities,
- Approval of course counts within the program that could not be done in the computer environment,
- > Approval of thesis supervisor assignment procedures,
- Approval of joint thesis supervisor assignments from outside Gazi University,
- > Approval of thesis jury appointment procedures,
- > Examination of theses in terms of format,
- ➤ Postponement of thesis jury dates requested due to various excuses,
- ➤ PhD programs created by the Academic Boards of the Institute's Departments approval of qualification committees,
- > Appointment of thesis monitoring committee
- Conducting disciplinary investigations,
- Making applications and all student procedures of candidate foreign students
- Graduation of graduate students

## Maturity Level (Rubric Graded Rating Score) 4 Evidence

- **(4)A.1.1.1.** Legislation
- (4)A.1.1.2.Institute\_Duty\_Descriptions
- (4)A.1.1.3.Institute\_Board\_Meetings\_and\_Decisions
- (4)A.1.1.4.Board Commissions Working Teams
- (4)A.1.1.5. English\_Web\_Page\_

## A.1.2. Leadership

#### Requirements

The unit's rector and process leaders have high ownership and motivation to create a quality assurance system and culture that takes into account the change, uncertainty and complexity in the higher education ecosystem. These processes are managed with an agile leadership approach.

A culture of leadership and coordination has been established in the units. In line with the unit's values and goals, leaders manage not only strategies but also authority sharing, relationships, time, corporate motivation and stress in an effective and balanced manner.

An effective communication network has been established between academic and administrative units and management.

Leadership processes and internalization of the quality assurance culture are continuously assessed.



# **Activities**

Graduate School of Health Sciences is managed by 1 Director; Prof. Dr. A. Gülçin SAĞDIÇOĞLU CELEP and 2 Vice Directors; Prof. Dr. Işıl İrem Budakoğlu and Dr. Lecturer Ece SALİHOĞLU. They manage the process under the leadership of Prof. Dr. Işıl İrem Budakoğlu and Dr. Ece SALİHOĞLU and work with a management approach that aims to bring solutions to changes and problems in higher education and to accelerate development processes. Assistant Directors in our unit are responsible for personnel and student affairs.

An effective communication network has been established between the Institute's departments and administrative units and the management. The Board of Directors of the Graduate School of Health Sciences, under the chairmanship of the Director of the Institute, convenes regularly every week and takes the necessary decisions regarding education, training and management, and aims to solve problems without creating risks within the framework of the regulations for the solution of problems ((3)A.1.2.1.). Quality Improvement Plan "AG 2024/73: Conducting applied project writing and management trainings", In order to manage the education and training process in a hatiway, the Graduate School of Health Sciences management provides consultancy and project writing trainings to faculty members and students at least once a semester ((3)A.1.2.2., ((3)A.1.2.3.)).

In addition, there is basic information about the Departments that students need on our Institute's website ((3)A.1.2.4.)). Quality Improvement Plan "LYK 2024/1: Including information on quality and institutional accreditation processes in the compliance week activity programs organized by the institution and academic units at the beginning of the semester", these trainings are mandatory and faculty members who do not attend the training are not given consultancy ((3)A.1.2.2. The content of the consultancy trainings includes good practices in doctoral education and graduate regulations and directives.

Quality Improvement **Plan** "LYK-S 2024/14: Holding online / face-to-face meetings every six months to inform unit managers and unit quality teams about the activities of the Quality Commission and Quality Coordinatorship", in this context, according to the Regulation on the Organization and Functioning of Graduate Schools of Graduate Education and Training, the Graduate School Board convenes at least once a semester and decisions about education and training are made with the heads of programs / departments, and wishes and suggestions are shared ((3)A.1.2.5.).

The Quality Improvement Plan "LYK, S 2024/14: Conducting online/face-to-face





meetings every six months to inform unit managers and unit quality teams about the activities of the Quality Commission and Quality Coordinatorship" is effectively maintained with the participation of the Institute management, internal and external stakeholders. A participatory, sharing management that is shaped by inter-institute meetings and external stakeholder meetings continues ((3)A.1.2.6.).

# Maturity Level (Rubric Graded Rating Score) 3 Evidence

- (3)A.1.2.1. RESOLUTIONS No. 58\_Board\_Decisions
- 27.12.2023
- (3)A.1.2.2. 2023\_Year\_Academic\_Counseling\_Training
- (3)A.1.2.3. Project\_Writing\_Trainings
- (3)A.1.2.4. Graduate\_Education\_Disciplines \_ Introduction\_Files
- (3)A.1.2.5. 2023\_Year\_Institute\_Board\_Decisions
- (3)A.1.2.6.2023\_Year\_Institute\_Participatory\_Sharing\_Management\_Meetings.

## **A.1.3. Institutional Transformation Capacity**

**Requirements** The unit has agile management competence that ensures the unit is ready for the future by taking into account the changes in the higher education ecosystem, global trends, national goals and stakeholder expectations. Uses approaches such as change management, benchmarking, innovation management to transform the unit in line with the purpose, mission and objectives for future adaptation and strengthens institutional uniqueness.

#### **Activities**

The internal quality assurance mechanism of our unit is evaluated through reports prepared by the SBE Quality Commission. Student surveys ((4)A.1.3.1.) and external stakeholder meetings ((4)A.1.3.2.) are conducted to maintain and improve quality, and practices are implemented.

Within the scope of the Quality Improvement Plan "LYK-S 2024/154 and LYK 2024/156: Carrying out activities such as informing in order to increase participation in satisfaction surveys and announcing the improvement activities carried out according to the results of the analysis and analyzing the reasons why the satisfaction level of academic and administrative staff is below the target level at the unit level", project writing, publication writing, entrepreneurship trainings/seminars were organized in line with the demands of our students in our institute, and in line with the opinion of the board of directors and institute boards, students who can proceed to thesis study were obliged to take project writing training





((4)A.1.3.3)..3.3.). Quality Improvement Plan "LYK 2024/32: Preparation of the procedures and principles regarding the use of the institutional address / e-mail in academic studies produced by academic and administrative staff and students in the staff of our university with the participation of relevant stakeholders and announcement to all units", in this context, the preparation of the procedures and principles regarding the use of the institutional address / e-mail in academic studies produced by academic and administrative staff and students in the staff of our university with the participation of relevant stakeholders and announcement to all units "Decision 15.02.2022-01/03 It was unanimously decided to ensure that graduate students use their institutional e-mail and institutional addresses in publications." ((4)A.1.3.4.).

# **Maturity Level (Rubric Graded Rating Score) 4 Evidence**

- (4)A.1.3.1. Student\_Satisfaction\_Survey\_2023
- (4)A.1.3.2. Supervisory\_Committee\_Meetings
- (4)A.1.3.3. Project\_Writing\_Training\_Made\_Mandatory\_Help\_YK\_Benefit
- (4)A.1.3.4. Use of\_Institution\_Mails\_in\_Theses

# **A.1.4. Internal Quality Assurance Mechanisms**

<u>Requirements</u> Which operations, processes and mechanisms will be activated on a calendar year basis in terms of PDCA cycles are planned and flow charts are identified. Responsibilities and authorizations are defined. Realized practices are evaluated.

Other quality cycles, which are not designed on a calendar year basis, are indicated with evidence that they include all layers, and actual practices are evaluated.

There is an accessible and updated document with policy details, such as the unit's quality assurance guide.

The processes and practices of the Unit Quality Teams are defined and known by the employees of the institution. The team takes an active role in the creation and development of the internal quality assurance system and supports program accreditation processes. The team evaluates the results of the activities carried out. These evaluations influence decision-making mechanisms.

#### **Activities**

Graduate education of the Graduate School of Health Sciences is planned according to the Academic Calendar determined by the Senate decision every year according to the Regulation on the Organization and Operation of Graduate Education and Training Institutes, Gazi University Graduate Education and Examination Regulation, Gazi University Doctorate Education and Application Principles, Gazi University Master's Education and Application Principles. The student intake conditions of the programs, the relevant dates, the number of



students to be admitted are published on our web page in accordance with the decisions of the Senate after passing the Institute Board of Directors.

The information package of the programs (course contents, weekly course load, program outcomes, etc.) is published on the SBE web page in Turkish and English, and the necessary updates are made by the units, reviewed by the Education and Training Institution Coordinatorship / Education Commission and finalized by the Senate decision ((4)A.1.4.1.)

Quality Improvement Plan "LYK-S 2024/24: Checking the timeliness of work flow charts and publishing them on unit web pages," Job descriptions of the administrative staff working in our institute have been determined ((4)A.1.4.2.) and work flow charts ((4)A.1.4.3.) related to management and education have been created. In addition, the introductory files of our programs are updated at the beginning of each semester and published on our web page ((4)A.1.4.4.4.)

Quality Improvement Plan, "LYK 2024/35: Making associations with Strategic objectives, SEP and KIP codes in unit internal evaluation reports, AC 2024/42: Establishing meeting schedules for Unit Supervisory Boards to meet at least once a year, LYK 2024/43: Analyzing the activities of Unit Supervisory Boards by Unit Quality Teams and transferring them to quality improvement processes", LYK-S 2024/52: Within the scope of "disseminating the quality culture in the institution and continuing awareness and information activities about institutional accreditation (LYK 2022/11)", Unit Internal Evaluation Reports and Strategic Goals are prepared by the Unit Quality Teams and Strategic Plan preparation teams according to the schedule determined by our Rectorate by ensuring internal and external stakeholder participation and shared with the public on our web page ((4)A.1.4.5.). Quality Improvement Plan, "QIP 2024/11: Evaluation of the results of the Institutional Feedback Report/GU Institutional Monitoring Report/CIDR/Satisfaction Survey/Graduate Survey/Employer Survey Reports with internal stakeholders (QIP 2021/11), QIP 2024/12: Preparation of improvement plans for the results of the Institutional Feedback Report/GU Institutional Monitoring Report/CIDR/Satisfaction Survey/Graduate Survey/Employer Survey Reports (QIP 2021/11), OIP 2024/13: Sharing the improvement outputs of the results of the Institutional Feedback Report/GU Institutional Monitoring Report/CIDR/Satisfaction Survey/Graduate Survey/Employer Survey Reports with stakeholders (LYK 2021/11), LYK 2024/152: Developing a system document covering the identity of institutional surveys and all implementation processes (LYK 2022/30)", we have satisfaction surveys and survey reports on our institute's website ((4) A.1.4.6., (4) A.1.4.7.). Within the scope of the Quality Improvement





Plan, "QIP 2024/18: Units to determine their own improvement activities in line with Unit Internal Evaluation Reports, GÜ Institutional Monitoring Report and Satisfaction Survey Reports (QIP 2021/18)", Tuesday Conferences were shaped by our institute according to the feedback requested from students ((4)A.1.4.8.). Quality Improvement Plan, "LYK 2024/35: Making associations with Strategic goals, SEP and KIP codes in unit internal evaluation reports, LYK 2024/19: Units submit their Unit Internal Evaluation Reports to the Quality Commission on a semi-annual basis (LYK 2021/18)", Unit Internal Evaluation Reports are also reviewed and reported by the Institute Management on a semi-annual basis ((4) A.1.4.9.) Quality Improvement Plan, "LYK 2024/58: Determining the key performance indicators related to the unit from the SP key performance indicators, monitoring the relevant key performance indicators by the Unit Strategic Planning Team and reporting them every six months" ((4) A.1.4.9.).

#### Maturity Level (Rubric Graded Rating Score) 4 Evidence

- (4)A.1.4.1. Curriculum\_Update\_Correspondence\_Sample\_
- (4)A.1.4.2. Administrative Staff Descriptions
- of\_Duties (4)A.1.4.3. Work\_Flow\_Charts
- (4)A.1.4.4. Introduction\_File\_Update
- (4)A.1.4.5. Supervisory\_Board\_Participatory\_Meetings
- (4)A.1.4.6.Institute\_Strategic\_Plan\_and\_Reports
- **(4)A.1.4.7.** Survey\_Page
- (4)A.1.4.8. Student\_Request\_Administration\_Board\_Decision
- (4)A.1.4.9. Key\_Performance\_Indicators\_Meeting

# **A.1.5. Public Disclosure and Accountability**

<u>Requirements</u> Public disclosure is adopted in principle, the channels to be used and how are designed, they are accessible, and all disclosure steps are taken systematically. The unit's website provides accurate, up-to-date, relevant and easily accessible information; the necessary mechanism is in place to ensure this. There is evidence that the concepts of institutional autonomy and accountability complement each other.

Internal and external accountability methods are designed and implemented. It is systematic, realized within the announced timetable, and those responsible are clear. Its effectiveness is evaluated with the feedback received. The unit's relations with external stakeholders in the region, local governments, other universities, public institutions, non-governmental organizations, industry and local people are evaluated.





# **Activities**

Within the scope of the Quality Improvement Plan, "LYK-S 2024/56: Ensuring and maintaining the currency of the following issues in the content of unit web pages", public information about the activities of the Institute is provided on the Institute's web page. "LYK 2024/59: Publishing unit reports as a downloadable viewing page on our University's page, LYK 2024/60: Coexistence of unit reports in the Plans and Reports tab on the website of the Quality Coordinatorship of the Quality Commission of our University (LYK 2021/43-b), LYK-S 2024/61: There is no standard definition for accessing content with common titles (Unit Strategic Plan, Unit Annual Report, Workflows, Job Descriptions, Course Schedule, Exam Schedule, etc.) in each unit at our university.(LYK 2021/56)" has been ensured by including annual activity reports, internal evaluation reports, strategic plan and survey reports on the web page in addition to the news and announcements section ((3)A.1.5.1.)..5.1.).

The Graduate School Board, which consists of the heads of the departments of the graduate programs of the Graduate School, meets at least twice a year, and the Graduate School Board, which is the highest decision-making body related to the Graduate School, is informed about the studies carried out in that period.

When necessary, information announcements can be made to our research assistants, students and faculty members working in the program via e-mail, SMS and the student affairs information system, information letters can be sent to the departments and rapid information exchange is carried out through the group formed by the heads of the departments.

## Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)A.1.5.1. Institute\_Strategic\_Plan\_and\_Reports

## A.2. Mission and Strategic Objectives

**Requirements** The unit should plan and implement its strategic goals and objectives in line with the institution's policies in order to realize its mission, vision and purpose, monitor and evaluate the results within the scope of performance management and share them with the public.

## A.2.1. Mission, Vision and Policies

**Requirements** Mission and vision statements are defined, known and shared by unit employees. Specific to the unit, guiding the way to create a sustainable future.





Our mission is to educate individuals who are researchers, inquisitive, analytical and critical thinkers, who have developed communication skills and lifelong education awareness, who are entrepreneurial, who are committed to ethical rules, who have strong leadership qualities, who respect national, spiritual, cultural and humanitarian values, who produce and share knowledge, and who are experts in their fields.

Our vision is to provide national, international and interdisciplinary education in the field of Health Sciences, to contribute to society and to educate individuals who continuously improve themselves.

The mission and vision of the institute has been determined in accordance with the strategic goals, mission and vision of our university, by taking the opinions of internal and external stakeholders, aiming to raise individuals who will contribute to the society by providing knowledge and skills for graduate level education, research and development. The mission and vision of our university is shared on our web page and in our institute building with printed posters and it is aimed to be adopted by our unit employees.

#### **Policies**

Institutional policies in all areas are interrelated and this holistic structure of policies guides the internal quality assurance system. Results are monitored and evaluated with stakeholders and measures are taken.

The Graduate School of Health Sciences, which contributes to the R&D activities of Gazi University, which is one of the most important education and training institutions of our country, works in the light of the principles it has determined in accordance with its vision and mission with a sense of responsibility, and continues its national and international academic studies with a transparent management approach.

Within the scope of our university's quality assurance policy;

- Establishing a quality assurance system that continuously measures, analyzes, develops and improves itself in international dimensions,
- Focusing on continuous improvement of all processes with a team spirit approach,
- Keeping the participation and satisfaction of stakeholders in quality processes at a high level has been adopted as a principle.

In this direction, the activities of the Institute are carried out within the framework of the Strategic Plan under the umbrella of the Quality Policy of our University and are monitored by the Quality Teams established in accordance with the Gazi University Quality Assurance Directive.



As an Institute, annual Internal Evaluation Report and Annual Reports are prepared and announced to the public on the web page ((3)A.2.1.1.).

The AVESIS system, which includes the working areas and academic activities of our faculty members, has been established, contributing to the creation of common working areas and providing easy access to academic data.

According to the BAP Directive and BAP Guidelines, it is aimed that especially graduate thesis project applications can be made easily through the BAP information system, and applications can be evaluated in a short time while facilitating process follow-up ((3)A.2.1.2.).

# Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)A.2.1.1. Institute\_Strategic\_Plan\_and\_Reports

(3)A.2.1.2. GÜ\_BAP\_Directive\_Guide

## A.2.2. Strategic Goals and Objectives

**Requirements** There is a culture and tradition of Strategic Planning; there are short/medium/long term goals, objectives, sub-goals, actions and their timing, prioritization, responsible parties, financial resources covering the current period; it was prepared by consulting all stakeholders (especially strategic stakeholders). While preparing the current strategic plan, a detailed evaluation of the previous one was made and used; annual realization is monitored, discussed in the relevant boards and necessary measures are taken.

## **Activities**

The strategic goals and objectives of our Institute have been determined and our current strategic plan is being prepared by making a detailed evaluation of the previous report. The meetings held with our stakeholders have been guiding in determining our goals. Applied project writing trainings were organized in order to increase the quality and output of education produced from theses, which is one of our strategic goals and objectives. With the decision of the Graduate School Board, it has been made compulsory for every student who passes the thesis period to attend project writing courses or seminars ((3)A.2.2.1.). According to Gazi University Graduate Education and Examination Regulations, Gazi University Doctorate Education and Application Principles and Gazi University Master's Education and Application Principles, students are required to publish in national/international refereed journals together with their supervisors in order to enter the doctoral thesis defenses, while master's students are obliged to attend a congress.



Quality Improvement Plan, "AG 2024/73: Conducting applied project writing and management trainings", the goals and objectives of our Institute are determined as follows and various activities (such as Tuesday talks, project writing trainings) are carried out with our institutions, commissions and administrators in order to achieve these goals ((3)A.2.2.2.).

- **➤** Objective 1. Improving Research Quality
- Target 1.1. Publication of publications from theses in high quality journals
- Target 1.2. Increasing the number of quality publications from thesis studies
- ➤ Objective 1.3. Designing thesis studies
- **➤** Objective 2. Increasing University-Industry Cooperation
- Increasing the number of joint projects carried out with industry
- ➤ Increasing the number of patents produced within the scope of R&D activities
- **➤** Objective 3. Accelerating access to up-to-date information about the Institute
- Target 3.1. Updating the Institute's Turkish and English web pages
- > Objective 4. Increasing Student, Faculty, Administrative Staff and Alumni Satisfaction
- ➤ Objective 4.1. Increasing student satisfaction
- ➤ Objective 4.2. Increasing faculty satisfaction
- ➤ Objective 4.3. Increasing the satisfaction of administrative staff
- Target 4.4. Increasing graduate satisfaction

## Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)A.2.2.1.

Institute\_Board\_Decision\_Where\_Project\_Writing\_Training\_Has\_Become\_Mandatory

(3)A.2.2.2. SBE\_2023\_Year\_Quality\_Scope\_Activities\_Done

#### A.2.3. Performance Management

**Requirements** Performance management systems in the unit are handled with a holistic approach. These systems help the unit to continuously improve and prepare for the future in line with its strategic objectives. Supported by information systems, performance management is ensured to be accurate and reliable. Performance management, which reflects the strategic perspective of the unit, is process-oriented and carried out with stakeholder participation.

Institutional (general, key, distance education, etc.) performance indicators covering all core activities have been defined and shared.





How performance indicators are linked to the internal quality assurance system is defined and written. Examples of reflection in decisions are available.

How it has changed over the years is tracked, the results of this monitoring are written down and there is evidence that it is being used as needed.

#### **Activities**

Performance indicators are fast, easy and accessible through the Student Information System, Corporate Data Management System (KVYS), Electronic Information Management System (EBYS), AVESİS, ATÖSİS, Scientific Research Project System (BAPSİS).

After the activities, new decisions are taken according to the results of the surveys and evaluations applied to internal stakeholders. Accordingly, in line with the feedback received from students; Tuesday conferences ((4)A.2.3.1.), project writing trainings (AG 2024/73) ((4)A.2.3.2.), visits to the Departments were made due to the demand for face-to-face communication ((4)A.2.3.3.) and the "Effective Presentation" course was opened within the scope of transferable courses ((4)A.2.3.4.).

# Maturity Level (Rubric Graded Rating Score) 4 Evidence

(4)A.2.3.1. Salı\_Konferansları\_2023

(4)A.2.3.2. 2023 Proje Yazma Eğitimleri

**(4)A.2.3.3.** 2023\_Departments\_Visits

(4)A.2.3.4. Effective\_Presentation\_Production\_Course

#### A.3. Management Systems

**Requirements** The Unit uses the systems developed to manage its financial, human and information resources and processes in order to ensure the achievement of its strategic objectives in terms of quality and quantity.

## A.3.1. Information Management System

**Requirements** Data on key activities and processes of the unit are collected, analyzed, reported and used for strategic management. The Information Management System used by academic and administrative units feeds quality management processes. Information Management System security, confidentiality and reliability are ensured.

#### **Activities**

Quality Improvement Plan, "LYK 2024/90: Updating software such as AVESIS,





BAPSIS with the feedback received from academic staff (LYK 2021/42-a) (SEP F.2.4.2.), LYK 2024/91: Ensuring that the information filtered from software such as AVESIS, BAPSIS is used effectively in studies such as project support and academic promotion (LYK 2021/42-a) (SEP F.2.4.2.), LYK 2024/92: Ensuring that data can be exchanged between the Institutional Data Management System and other automations at our university (e.g. Student Information System-ÖBS, Academic Data Management System-AVESIS, etc.) (SEP F.2.4.2.), LYK 2024/92: Ensuring that data can be exchanged between the Institutional Data Management System.4.2.), LYK 2024/92: Ensuring that data can be exchanged between the Institutional Data Management System and other automations at our university (e.g. Student Information System-OBS, Academic Data Management System-AVESİS, etc.). In order to ensure integration between multiple systems or applications that allow data exchange between the Institutional Data Management System and other automations (e.g. Student Information System-ÖBS, Academic Data Management System-AVESIS, etc.) (LYK 2021/42-b)", the data related to the activities and processes of our Institute are stored in the Student Affairs Information System, Payroll Information System, Electronic Document Management System (EBYS), GUZEM Learning Management System, Scientific Research Projects System (BAPSIS), Academic Information System (AVESIS) Academic Incentive Allowance Process Management System (ATOSIS), Tender Information System, Alumni Information System, Public Expenditure and Accounting Information System (KBS), Financial Management System, (MYS), GÜ Information Systems and GÜ IT Department systems are collected, are reported and used for strategic plan preparation and plan management ((4)A.3.1.1).

#### Maturity Level (Rubric Graded Rating Score) 4 Evidence

(4)A.3.1.1 AVESIS\_Reports

#### A.3.2.Human Resources Management

**Requirements** There are rules and processes for human resources management. These processes are carried out transparently and are known by everyone in the unit. Training and merit are the primary criteria and increasing competencies is the main goal.

The methods and mechanisms developed to identify and monitor employee (academic-administrative) satisfaction, complaints and suggestions are implemented and the results are evaluated and improved if necessary.

#### **Activities**

Human resources management practices in the unit are monitored through surveys,

evaluated with relevant internal stakeholders and improvements are made, if necessary. Department visits were made by evaluating internal stakeholder feedback ((4)A.3.2.1.), (4)A.3.2.2.)

Academic, administrative and student administrators are contacted by phone, e-mail and official correspondence. Constructive solutions to the problems encountered are tried to be produced within the framework of directives and regulations. Administrative staff satisfaction is given importance, various organizations are organized and celebrations are held on special occasions and in appreciation of their achievements. Quality Improvement Plan, "LYK 2024/104: Student feedback and RIMER results are reported by the units and presented to the Quality Commission Institutional internal evaluation meetings are held", Student feedback and RIMER results are reported by our Institute and presented to the Quality Commission ((4)A.3.2.3.).

## Maturity Level (Rubric Graded Rating Score) 4 Evidence

- (4) **A.3.2.1.** 2023\_Departments\_Visits
- (4)A.3.2.2. Department\_Department\_Visits\_Board\_Decision
- (4)A.3.2.3. RIMER\_Activity Reports

## A.3.3. Financial Management

**Requirements** Key income and expenditure items are identified and monitored over the years.

#### **Activities**

The income and expenditure items of our unit are defined according to the Public Procurement Law (3)A.3.3.3.1 and Expenditure Procedures Circular (3)A.3.3.3.2 and are monitored over the years.

## Maturity Level (Rubric Graded Rating Score) 3 Evidence

- (3)A.3.3.1 Public\_Tender\_Law
- (3)A.3.3.2 Expenditure\_Procedures\_General

## A.3.4. Process Management

<u>Requirements</u> Processes and sub-processes for all activities (including distance education) are defined. Responsible persons, workflow, management, ownership of the processes are written down and internalized by the unit. There is evidence of successful process management. A continuous process improvement cycle has been established.



# **Activities**

Education and training workflows and management processes are carried out according to the Higher Education Law No. 2547 and the Regulation on the Organization and Operation of Graduate Education and Training Institutes, job descriptions are defined and work flow charts can be accessed on our web page. In addition, the distribution of the administrative staff working in our Institute according to the programs has been made, and the contact numbers of the relevant program officers are shared on our web page ((4)A.3.4.1, (4)A.3.4.2.). Within the scope of the Quality Improvement Plan, "LYK 2024/67: Uploading TS EN ISO 9001:2015 Quality Management System documents (Process and Procedure) to the QMS, LYK 2024/125: Continuation of TS EN QMS Certification studies (LYK 2022/40)", all relevant documents were uploaded to the QMS system ((4)A.3.4.3.) (LYK-S 2024/23).

#### **Maturity Level (Rubric Graded Rating Score) 4 Evidence**

(4)A.3.4.1. List of Responsible\_Administrative\_Personnel\_By\_Programs

(4)A.3.4.2. Health\_Sciences\_Institute\_Duty\_Distribution\_Form

(4)A.3.4.3.QMS

## A.4. Stakeholder Engagement

**Requirements** The unit shall establish and manage systems to receive, respond to and use feedback from internal and external stakeholders to ensure their participation in strategic decisions and processes.

#### **Activities**

Our internal and external stakeholders also take part in the boards and commissions of our Institute, and the decisions taken in the commissions to determine strategic goals or to achieve these goals are put into practice within the framework of directives and regulations ((3)A.4.1). Within the scope of the Quality Improvement Plan, "LYK-S 2024/25: Monitoring and reporting of risk analysis studies (LYK 2021/39), LYK 2024/73: Carrying out monitoring activities in line with the Risk Strategy Document (LYK 2022/44)", Unit Risk Teams meet regularly and the Unit RMS is kept up-to-date ((3)A.4.2, (3)A.4.3).

Quality Improvement Plan, "AG 2024/51: Organizing workshops with experienced entrepreneurial academics who are Gazi graduates and announcing the successes of these entrepreneurs at Gazi University (AIF 2022/16)", Tuesday Conferences are organized with experienced entrepreneurial academics who are Gazi graduates and the successes of these



entrepreneurs are announced at Gazi University ((3) A.4.4).

## Maturity Level (Rubric Graded Rating Score) 3 Evidence

- (3)A.4.1 Quality\_Scope\_Activities
- (3)A.4.2.Risk\_Management\_System\_Summary\_Report
- (3)A.4.3. Risk\_Management\_System\_Summary\_Report\_Cevap
- (3)A.4.4.Tuesday\_Conferences\_Scope\_Our\_Graduates

# A.4.1. Internal and External Stakeholder Engagement

<u>Requirements</u> Mechanisms for internal and external stakeholder participation in decision-making, governance and improvement processes are defined.

The effectiveness, institutionalization and continuity of the realized participation are examined. Examples of practices, especially student and external stakeholder participation and effectiveness in the internal quality assurance system are available. The results are evaluated and related improvements are realized.

# **Activities**

The internal and external stakeholders of our Institute, which conducts education and R&D activities in the field of health, are listed **in** Table AII.

## Maturity Level (Rubric Graded Rating Score) 4 Prove it

**Table A.4.1.1** SBE Internal and External Stakeholders

S.N.	Stakeholder Name	Internal/External Stakeholder
1	Higher and PhD students	Internal Stakeholder
2	Research assistants	Internal Stakeholder
3	Faculty Members	Internal Stakeholder
4	Teaching Assistants	Internal Stakeholder
5	Administrative Staff	Internal Stakeholder
6	Alumni	External Stakeholder
7	Department Heads	Internal Stakeholder
8	Department Boards	Internal Stakeholder
9	Faculties	Internal Stakeholder
10	Deaneries	Internal Stakeholder
11	Institutes	Internal Stakeholder
12	Research Centers	Internal Stakeholder
13	Rectorate	Internal Stakeholder
14	Academic Writing Center	Internal Stakeholder
15	Technology Transfer Office	Internal Stakeholder
16	Scientific Research Projects Unit	Internal Stakeholder
17	Foreign Relations Office	Internal Stakeholder

18	Council of Higher Education (YÖK)	External Stakeholder
19	Higher Education Quality Board (YÖKAK)	External Stakeholder
20	TUBITAK	External Stakeholder
21	Ministry of Health	External Stakeholder
22	Other Universities	External Stakeholder



	Institute Supervisory Board Members (External Stakeholder)			
S.N.	Name-Surname	Institution		
1	Dr. İlkem DEMİRKESEN MERT	General Directorate of Agricultural Research and Policies		
2	Selim KAPLAN Head of Food Enterprises and Codex Department	Ministry of Agriculture and Forestry Republic of Turkey General Directorate of Food and Control		
3	Mehmet Ali Unverdi Head of Risk Assessment Department	Ministry of Agriculture and Forestry General Directorate of Food and Control		
4	Nilgün ÖZCAN	Ministry of Youth and Sports General Directorate of Education, Research and Coordination		
5	Dr. Muharrem BAYTEMÜR	Turkish Medical Association		
6	Pharmacist Nur Meral SEYFELİ	Turkish Pharmacists Association		
7	Mustafa ÖRNEK	General Directorate of Health Promotion		
8	Eyüp ÖKSÜZ(substitute)	General Directorate of Health Promotion		
9	Prof. Dr. Murat AKKAYA	Turkish Dental Association		
10	Hatice Mahur TURAN	TUBITAK		
11	Gürsel ERUL	Ministry of Environment, Urbanization and Climate Change General Directorate of Environmental Management		
12	Uzm. Dyt. Nursel GÜNAY	Dietitians Association of Turkey		
13	Hakan KEÇE	Ministry of Family and Social Services Department of Education and Publication		
14	Prof. Dr. Feyza Arıcıoğlu	Marmara University Graduate School of Health Sciences Director		

The Institute Board consists of the director of the institute, deputy directors and the heads of the departments within the institute. The board has the duties of determining the principles, plans and programs related to education and training, scientific research and publication activities, and electing members to the institute board of directors. Department Heads, who are our internal stakeholders, participate in these processes as natural institute board members.

The Institute's Board of Directors consists of three faculty members elected by the Institute Board, the director and vice directors. The Board of Directors works within its defined authorities. Faculty members who are members of the board are our internal stakeholders. In addition, in many processes defined by regulations and directives, the decision of the academic

board of the relevant department is required in order to take a board decision. In this way, all faculty members, who are our internal stakeholders, participate in management and decision-making processes.

Institute Commissions are organized according to the rules specified in the regulations and directives to ensure representation of all departments affiliated to the unit. Our faculty members, who are our internal stakeholders, are included in decision-making, governance, and improvement processes through commissions with broad participation (**Table A.4.1.1.**). Communication with other internal stakeholders, the units of our university, is ensured through meetings and correspondence.

Another opportunity to receive feedback from stakeholders is the institute's electronic mail. Our students can send their requests and complaints to "saglıkb@gazi.edu.tr" address and solutions to the problems are tried to be produced as soon as possible. Visitors can also send their messages **through the Feedback Application** on the WEB Page ((4)A.4.1.1.). There is also a wish/complaint box in our institute for the purpose of "Quality Improvement Plan, "LYK-S 2024/48: Monitoring and periodically reporting stakeholder opinions by placing wish boxes in academic units or online, and transferring the findings to governance processes (LYK 2021/29-b)".

Our university has an alumni information system for our graduates, who are among our external stakeholders ((4)A.4.1.2.).

In 2023, supervisory board meetings were held with our external stakeholder, the Supervisory Board ((4)A.4.1.3.). In addition, meetings were held with the participation of our student representative ((4)A.4.1.4.).

## Maturity Level (Rubric Graded Rating Score) 4 Evidence

- (4)A.4.1.1. Feedback\_Application
- (4)A.4.1.2. Alumni\_Information\_System
- (4)A.4.1.3. Supervisory\_Committee\_Meetings
- (4)A.4.1.4. Quality\_Coordination\_Meeting\_with\_Our\_Student\_Representative

#### A.4.2. Student Feedback

**Requirements** Student opinions (course, instructor, diploma program, service and general satisfaction level, etc.) are systematically and in various ways collected, used effectively and results are shared. The methods used are valid and reliable, and the data are consistent and representative. Various channels for student complaints and/or suggestions exist, are known to



students, and are monitored for fairness and effectiveness.

## **Activities**

Student opinions (course, instructor, diploma program, service and general satisfaction level, etc.) are collected systematically and in various ways, used effectively and the results are shared. It is ensured that the methods used are valid and reliable, and that the data are consistent and representative. There are various channels for student complaints and/or suggestions, they are known by the students, and their fair and effective functioning is monitored. Our Institute has shaped the Tuesday Conferences according to the feedback requested from the students. In this context, the topics requested were reviewed by the Board of Directors and the Board Decision was taken ((4)A.4.2.1.).

Quality Improvement *Plan "LYK-S 2024/9:* Introducing the YÖKAK Student Commission to the students of our University and directing the students to the membership of the Commission (LYK 2021/5a)", in order for our students to learn the functioning of the management system, to be involved in the management stages and to be useful in solving their problems, a student representative was elected to represent them in our Institute Board of Directors and their participation in the Board of Directors meetings was ensured ((4)A.4.2.2) In addition, the participation of a student representative in at least 1 Institute board was unanimously accepted by our Institute board members.

# Maturity Level (Rubric Graded Rating Score) 4 Evidence

(4)A.4.2.1. Student\_Request\_Administration\_Board\_Decision

(4)A.4.2.2 Department\_Quality\_Student\_Representatives

(4)A.4.2.3.Quality\_Coordination\_Meeting\_with\_Student\_Representative

## A.4.3. Alumni Relations Management

**Requirements** Graduates' employment information such as job placement, continuation of education, income level, employer/graduate satisfaction are systematically and comprehensively collected, evaluated and used in unit development strategies.

## **Activities**

Graduates' employment information such as job placement, continuation of education, income level, employer/graduate satisfaction are systematically and comprehensively collected, evaluated and used in unit development strategies. Gazi University has a Graduate Information System ((4)A.4.3.1.).

In this context, our graduate students Dr. Mehmet Zafer KALAYCI, Dr. Pharm. Sanem HOŞBAŞ COŞKUN and Dr. Lecturer. Prof. Dr. Hüseyin ERDİNÇ were organized within the



scope of Tuesday Conferences ((3)A.4.3.2).

# Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)A.4.3.1. Alumni\_Information\_System

(3)A.4.3.2 Speeches to the \_Tuesday\_Conference with our Graduate\_Students.

#### A.5. Internationalization

**Requirements** The unit should manage its processes, establish its organizational structure and periodically monitor and evaluate its results in line with its internationalization strategy and objectives.

#### A.5.1. Management of Internationalization Processes

**Requirements** The management and organizational structure of internationalization processes are institutionalized. It is in line with the internationalization policy of the institution. The functioning and effectiveness of the management and organizational structure are examined.

#### **Activities**

In order to contribute more to internationalization efforts, which is one of our goals, it is aimed to increase international integration in education, research and community service, to increase and develop international collaborations in our institute, to increase the connection of our graduate students with the outside world and to increase the number of international students, and to make more use of international exchange programs, especially the Erasmus program, for our students and staff. Within the scope of the Quality Improvement Plan "LYK 2024/168: Making publications on social media in foreign language for the promotion of academic units in order to increase the number of international students", the English web page of our institute is kept up-to-date.

Activities are carried out systematically through the Exchange Programs Unit within the International Relations Institution Coordinatorship of our university. Correspondence on Erasmus is carried out through the unit coordinatorships of our university.

Erasmus quota is given to Master's and PhD students of our Graduate School, and announcements and forms can be accessed from the web page of our University Erasmus Coordinatorship. Information meetings are also organized for our students. The academic staff of the unit also has the opportunity to benefit from the Erasmus program. Meetings were organized to share the knowledge and experiences of academic staff who benefited from Erasmus mobility for the purpose of Quality Improvement Plan "LYK 2024/173: Organizing meetings with Erasmus Coordinators to encourage participation in Erasmus mobility and reporting the results" ((3)A.5.1.1).

The list of Inter-Institutional Agreements by units is available on the web page of the Erasmus Coordination Office ((3)A.5.1.2).

Our unit does not have a budget allocated for these activities. Within the scope of Erasmus mobility for graduate and doctoral students and administrative/academic staff, travel expenses and special needs support for participants are provided by Gazi University Exchange Programs Unit.

Another indicator of internationalization is the number of foreign students studying at the Graduate School. Foreign students are admitted in accordance with the Regulation on Graduate Education and Examination and the Directive on Admission of Students from Abroad. In addition, students coming through the Presidency for Turks Abroad and Related Communities (YTB) can also receive education at our institute.

As of December 31, 2023, we have total of 1214 students enrolled in 456 Master's Degree with Thesis, 25 Master's Degree without Thesis and 733 Doctorate programs. Gazi University Graduate School of Health Sciences, which is one of the most distinguished educational institutions of Turkey in the age of science, has carried out a total of 4122 postgraduate thesis studies, 2203 of which are master's and 1919 of which are doctoral, which have been registered electronically since its establishment. In our institute, we have 1 journal published three times a year in electronic environment, including different disciplines, scanned in national indexes such as Citation Index, Asos Index ((3)A.5.1.3).

Although there are faculty members from abroad as second supervisors in the consultancy processes of the Institute, information was provided through visits to the USA in order to increase this number. The issues discussed during the visits were discussed at the Institute's Board of Directors and turned into a decision ((3) A.5.1.4. The Graduate School of Health Sciences became a member of the European Organization of PhD in Biomedicine and Health Sciences CRPHEUS (Organisation of PhD in Biomedicine and Health Sciences European System) on 21.08.2018 in order to bring the quality of academic programs to an international level and to measure the activities of our unit in independent external evaluations (https://orpheus-med.org/phd-programmes). Following membership, studies were carried out in line with the Orpheus Good Practices Guide, and many decisions were taken and implemented to comply with Orpheus criteria. Many internationalization activities such as the Orpheus Good Practices Workshop and information meetings were carried out. As a result of these efforts, on June 29, 2020, our institute was deemed eligible to pass the first stage with all doctoral programs and received a certificate (GÜ SBE ORPHEUS certificates), (https://orpheus-med.org/self-evaluation/orpheus-evaluation-certificates/) ((3)A.5.1.4.).



Efforts to obtain the Orpheus label are ongoing. During the labeling process, feedback was received from Orpheus officials on our publication criteria and plans were made for necessary arrangements and decisions. In order to carry out the Orpheus process more effectively and to ensure continuity, Institute Quality Student Representatives have been determined ((3)A.5.1.5.). The 2nd ORPHEUS Consultancy Training will be held in March 2024.

Our Graduate School organizes seminars for our students to establish overseas connections in their graduate studies. Our students are encouraged with seminars and information meetings given by faculty members who have experience in scholarship programs, application conditions, the scope of the program and who have previously benefited from these scholarships ((3)A.5.1.6). Within the scope of the Quality Improvement Plan "AG 2024/79: Planning and organizing events in which faculty members who take part in overseas projects will share the experience and experiences they have gained within the units", Prof. Dr. Aysel BERKKAN and Assoc. Prof. Dr. Onur İNAM, one of our faculty members, are in the United States of America with TÜBİTAK projects as a result of the project trainings they have received and the text written by Prof. Dr. Aysel BERKKAN on this subject is attached ((3)A.5.1.9). Quality Improvement Plan "AG-S 2024/61: Increasing and developing international collaborations with faculty members and students abroad through meetings held by the Senior Management, R&D Institutional Coordinatorship and coordinatorship umbrella units (AIF 2022/10)" ((3)A.5.1.7.) ((3)A.5.1.8).

### Maturity Level (Rubric Graded Rating Score) 3 Evidence

- (3)A.5.1.1. Erasmus\_About\_Tuesday\_Conference
- (3) A.5.1.2. Frame Iter Initian! Agreements List
- (3)A.5.1.3. GUHES Sağlık Bilimleri Enstitut Dergisi
- (3)A.5.1.4. Department Dalı Ziyaretleri Kurul Kararı
- (3)A.5.1.5. GÜ SBE ORPHEUS Certificate
- (3)A.5.1.6. Institute\_Quality\_Student\_Representatives
- (3)A.5.1.7. Erasmus Internship Program Process during Master's Degree Period
- (3)A.5.1.8. Prof\_Dr\_Aysel\_Berkkan
- (3)A.5.1.9.Tuesday\_Conferences\_Participation\_of\_Faculty\_Members\_From\_Abroad

#### A.5.2.Internationalization Resources

**Requirements** Resources allocated to internationalization (financial, physical, manpower) are



identified, shared and institutionalized. These resources are monitored and evaluated in terms of quantity and quality.

### **Activities**

Resources allocated for internationalization are managed by the GÜ Exchange Programs Unit, Erasmus Unit and International Student Unit ((3)A.5.2.1).

# Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)A.5.2.1 GÜ\_Change\_Programs\_Unit

#### A.5.3. Internationalization Performance

**Requirements** Internationalization performance is monitored. Monitoring mechanisms and processes are in place, sustainable and there is evidence of improvement steps.

### **Activities**

Resources allocated for internationalization are managed by the GÜ Exchange Programs Unit, Erasmus Unit and International Student Unit.

# Maturity Level (Rubric Graded Rating Score) 3 Evidence

- (3)A.5.3.1 GÜ\_Change\_Programs\_Unit
- (3)A.5.3.2.Number of Outgoing\_Incoming\_Students\_and\_Teaching\_Members
- (3)A.5.3.3.Tuesday Conference Erasmus

#### **B. EDUCATION AND TRAINING**

# **B.1. Program Design, Evaluation and Updating**

**Requirements** The unit should design its curricula in accordance with the Turkish Higher Education Qualifications Framework (TYYÇ), in accordance with the teaching objectives and learning outcomes, and periodically evaluate and update them to ensure that they respond to the needs of students and society.

# **B.1.1. Design and Approval of Programs**

Requirements The objectives and learning outcomes (outcomes) of the programs have been established, their compatibility with TYYÇ has been specified and announced to the public. The mission-vision of the institution was taken into consideration when determining program qualifications. Course information packages have been prepared taking into account the national core program, if any, and criteria (e.g. accreditation criteria, etc.). The wording of the outcomes clearly indicates the envisaged cognitive, affective and kinesthetic level. There is a plan on how to monitor the achievement of the program outcomes; in particular, the method and process of examining the common (generic) outcomes of the unit are detailed. There are departmental principles and rules for structuring learning outcomes and required teaching processes. At the program level, the actions by which competencies can be acquired (competency-course-teaching method matrices) have been determined. The types of education (formal, blended, distance) in which qualifications can be acquired according to field differences are defined. Physical and technological possibilities are taken into account in the design of programs (access, social distance etc.)



# **Activities**

Education and training at the Graduate School of Health Sciences is carried out in accordance with the regulations and application principles of Gazi University Graduate Education and Examination Regulations, Gazi University Doctorate Education and Application Principles and Gazi University Graduate Education and Application Principles.

In order to open a new graduate program within the Graduate School of Health Sciences, the proposed program file must be prepared in accordance with the Program Opening Criteria of the Council of Higher Education ((3)B.1.1.1) and Gazi University Program Opening / Closing, Curriculum Creation and Update Directive ((3)B.1.1.2).

Program opening files include the rationale for opening a program, program qualifications, full curriculum, compulsory and elective courses, credits and ratios, course learning outcomes and program qualifications matrix, course description forms, course evaluation criteria, course workload distributions, human resources, CVs, physical conditions, university strategic plan objectives and rationale for opening a program, stakeholder opinions, TYYÇ Program Qualifications and Field Qualifications Matrix ((3)B.1.1.3).

The file prepared in accordance with the criteria must be submitted to the Graduate School with the decision of the academic board of the department/science department. After the approval of the Institute Education Commission, the Institute Board, the University Education Commission and then the University Senate, the application is made through the YÖKSİS/ABAYS system. After the Higher Education Council accepts the new program proposal, education can start in the relevant program.

In the graduate programs carried out within the Graduate School, curriculum update studies, new course proposals to the program, changes and arrangements to be made regarding the courses are discussed and decided by the program academic boards on the basis of Gazi University Program Opening / Closing, Curriculum Creation and Update Directive and sent to the Graduate School as a proposal. The proposals examined by the Education Commission of the Institute are sent to the University Education Commission with the approval of the Institute Board. The proposals examined and approved by the University Education Commission are discussed and approved by the University Senate and enter into force.

In order to open a new course in the programs, a detailed description of the information such as the course objectives, learning outcomes, weekly distribution, education and training activities and evaluation criteria, workload distribution of the course, the level of contribution between course outcomes and program outcomes is made in the course description form (Course Description Form (Turkish) ((3)B.1.1.4) - Course Description Form (English) ((3)B.1.1.5).

In the Institute, procedures are carried out within the framework of regulations on issues such as opening new programs, updating the curriculum, and opening new courses, and the relevant processes are defined.

In accordance with Gazi University Graduate Education and Examination Regulations, Gazi University Doctorate Education and Application Principles and Gazi University Master's Education and Application Principles, program and course information packages, program structures and course distribution balances (compulsory-elective course distribution balance,



etc.) have been observed. Course outcomes and program outcomes are matched in a clear, understandable, realistic and sustainable manner and internalized in all programs and clearly reflected in the course description forms and the current curriculum. Program qualifications have been defined separately for each program to meet the Turkish Higher Education Qualifications Framework and these processes have been completed for all graduate programs. The changes approved by the Program Academic Boards were examined by the Graduate School Education Commissions, forwarded to the University Education Commission for evaluation with the approval of the Graduate School Board of Directors, entered into force after the approval of the University Education Commission and the Senate, and announced on the relevant websites, Gazi University Information Package, Programs section ((3)B.1.1.6). In addition, the program evaluation guide prepared for academic units was introduced on the basis of programs and used in curriculum update studies. Quality Improvement Plan "EÖ 2024/3: Delivering the stakeholder opinion form to all academic units with an official letter (EIF 2021/15-b)", EÖ 2024/1: Ensuring that the program evaluation guide prepared for academic units is introduced on a program basis and used in curriculum update studies (EIF 2021/15-b), EÖ-S 2024/4: Carrying out the necessary work to review the programs in line with the updates in the Core Curriculum (EIF 2022/2)", the stakeholder opinion form was also sent to all our units with an official letter and started to be used ((3) B.1.5.2).

The rules for the course distribution of graduate programs are included in the Gazi University Directive on Opening/Closing Programs, Creating and Updating Curricula. According to this directive, "The total credits of the basic field vocational/technical courses in the curriculum cannot be less than 60% of the total credits of the curriculum. The total credits of elective courses in the curriculum shall be between 10% and 40% of the total credits depending on the content of the curriculum."

The credits and work package of the courses are included in Gazi University Information Package. Students are required to complete 120 ECTS credits for master's degree and at least 240 ECTS credits for doctoral degree.

2015 ECTS Guide, students who meet the criteria are given a diploma supplement by the University Registrar's Office upon request.

The evaluation criteria of the courses in the program are included in Gazi University Information Package. The success criteria and processes related to the course semester and thesis semesters are detailed in the Gazi University Graduate Education and Examination Regulations.

The student's exam results and success status are recorded in the Student Affairs Information System and announced to the student through this system.

In order to ensure that everyone has access to quality higher education, which is included in the United Nations sustainable development plan, we have a distance education system implemented by our Rectorate in order for our students to receive online education when necessary.

Gazi University Directive on Education-Training and Assessment and Evaluation Practices for Students with Disabilities has been published ((3)B.1.1.7).

Within the scope of the Quality Improvement Plan, "EÖ-S 2024/5, EİF 2024/8 (SEP F.1.4.2.), AG-S 2024/48", in order to increase the number of interdisciplinary graduate programs, the opinions of our internal and external stakeholders are collected for the

interdisciplinary programs to be opened, which are also discussed in our Institute Administrative Board, and the opinions of our internal stakeholders, the Department Heads, are also collected, and accordingly, the work continues at full speed to move the relevant issue to the Institute Board ((3) B.1.1.8).

### Maturity Level (Rubric Graded Rating Score) 3 Evidence

- (3)B.1.1.1. Higher Education\_Board's\_Program\_Opening\_Criteria
- (3)B.1.1.2. GÜ\_Program Opening\_Closing, Curriculum\_Creation\_and-Updating\_Directive
- (3)B.1.1.3. Program\_Opening\_Process \_ Graduate School of Health Sciences
- (3)**B.1.1.4.** Course\_Description\_Form\_(Turkish)
- (3)**B.1.1.5.** Course\_Description\_ Form\_ (English)
- (3)B.1.1.6. GÜ Information Package
- (3)B.1.1.7.Gazi\_University\_Gazia\_University\_Guidelines\_for\_Education\_Education\_and\_Measure ment\_Assessment\_Applications\_for\_Enabled\_Students
- (3)B.1.1.8.Correspondence\_Done\_for\_Opening\_Interdisciplinary\_Programs

### **B.1.2.**Course Distribution Balance of the Program

**Requirements** The principles, rules and methods regarding the course distribution of the program are defined. The areas of specialization and workloads of the faculty members are taken into consideration in course distribution and course distribution is determined in a participatory manner. The structure of the curriculum is balanced between compulsory and elective courses, between field and non-field courses, and provides cultural depth and the opportunity to get to know different disciplines. The number of courses and weekly hours are organized in such a way that students can also spend time on non-academic activities. The suitability and functionality of the course information packages developed in this context are monitored and improvements are made accordingly.

### **Activities**

Education and training at the Graduate School of Health Sciences is carried out in accordance with the regulations and application principles of Gazi University Graduate Education and Examination Regulations, Gazi University Doctorate Education and Application Principles and Gazi University Graduate Education and Application Principles.

The rules for the course distribution of graduate programs are included in the Gazi University Directive on Opening/Closing Programs, Creating and Updating Curricula. According to this directive, "The total credits of the basic field vocational/technical courses in the curriculum cannot be less than 60% of the total credits of the curriculum. The total credits of elective courses in the curriculum shall be between 10% and 40% of the total credits depending on the content of the curriculum."

The credits and work package of the courses can be found at Gazi University Information Package. Students are required to complete 120 ECTS credits for master's degree and at least 240 ECTS credits for doctoral degree ((3)B.1.2.1). In addition, with the letters numbered 766/157, 776/441, 789/652, our Department Heads were asked to make curriculum updates, if any, by taking the opinion of external stakeholders, and the work on this issue continues ((3)B.1.2.2).

In accordance with Gazi University Graduate Education and Examination Regulations, Gazi University Doctorate Education and Application Principles and Gazi University Master's Education and Application Principles, program and course information packages, program structures and course distribution balances (compulsory-elective course distribution balance, etc.) have been observed. Course outcomes and program outcomes have been matched in a clear, understandable, realistic and sustainable manner and have been internalized in all programs and clearly reflected in the course description forms and the current curriculum.

The qualifications of the programs are defined separately for each program to meet the Turkish Higher Education Qualifications Framework and these processes have been completed for all graduate programs. The changes approved by the Program Academic Boards were examined by the Graduate School Education Commissions, forwarded to the University Education Commission for evaluation with the approval of the Graduate School Board of Directors, entered into force after the approval of the University Education Commission and the Senate, and announced on the relevant websites, Gazi University Information Package - Programs section ((3) B.1.2.1).

### Maturity Level (Rubric Graded Rating Score) 3

### **Evidence**

(3)B.1.2.1 GÜ Information Package

(**3**)**B.1.2.2**.766157\_776441\_789652\_sayılı\_yazılar

# **B.1.3.** Alignment of Course Outcomes with Program Outcomes

<u>Requirements</u> The learning outcomes of the courses (including blended and distance education) are defined and the mapping of program outcomes and course outcomes is established and announced. The wording of the outcomes clearly indicates the envisaged cognitive, affective and kinesthetic level.

There is a plan on how to monitor the achievement of the course learning outcomes, in particular, the method and process of examining non-specific (general) outcomes are detailed.

### **Activities**

In accordance with Gazi University Graduate Education and Examination Regulations, Gazi University Doctorate Education and Application Principles and Gazi University Master's Education and Application Principles, program and course information packages, program structures and course distribution balances (compulsory-elective course distribution balance, etc.) have been observed. Course outcomes and program outcomes are matched in a clear, understandable, realistic and sustainable manner and internalized in all programs and clearly reflected in the course description forms and the current curriculum. Program qualifications have been defined separately for each program to meet the Turkish Higher Education Qualifications Framework and these processes have been completed for all graduate programs. The changes approved by the Program Academic Boards were examined by the Graduate School Education Commissions, forwarded to the University Education Commission for evaluation with the approval of the Graduate School Executive Board, entered into force after the approval of the University Education Commission and the Senate, and announced on the relevant websites, Gazi University Information Package - Programs ((3) B.1.3.1).

Within the scope of the Quality Improvement Plan, "EÖ 2024/81 and EÖ 2024/82", students' program proficiency levels and course achievements will be monitored with the program evaluation guide to be filled in at the end of each year." In accordance with the requirement of

"monitoring students' program proficiency levels and course achievements with the program evaluation guide to be filled in at the end of each year", students' course success averages for the last 4 academic semesters have been calculated and will be shared with our department chairs.

### Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)B.1.3.1 GÜ Information Package

### **B.1.4.Course Design Based on Student Workload**

<u>Requirements</u> The ECTS value of all courses is shared on the web page and verified through student workload tracking. Internship and professional applied learning opportunities are available and adequately assessed within the framework of student workload and credit. The quality of the actual practice is examined. The design based on student workload also takes into account the diversity of distance education.

### **Activities**

The rules for the course distribution of the graduate programs of the Graduate School are included in the Gazi University Directive on Opening/Closing Programs, Creating and Updating Curricula ((3)B.1.4.1). According to this directive, "The total credits of the basic field vocational/technical courses in the curriculum cannot be less than 60% of the total credits of the curriculum. The total credits of elective courses in the curriculum shall be between 10% and 40% of the total credits depending on the content of the curriculum."

The student's program is arranged as ECTS credits, and according to the workload calculation, he / she can take a maximum of 60 ECTS courses in a year. The credits and work package of the courses are included in Gazi University Information Package. The student must complete 120 ECTS credits for the master's degree and at least 240 ECTS credits for the doctoral degree.

The evaluation criteria of the courses in the program are included in Gazi University Information Package. The success criteria and processes related to the course semester and thesis semesters are detailed in the Gazi University Graduate Education and Examination Regulations. The student's exam results and success status are recorded in the Student Affairs Information System and announced to the student through this system. It is checked every semester.

#### Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)**B.1.4.1** Gazi\_University\_Program\_Opening/Closing, \_Curriculum\_Creation\_and\_Updating\_ Directive

# **B.1.5.** Monitoring and Updating Programs

Requirements Monitoring of program objectives and learning outcomes for each program and course (formal, distance, blended, open) takes place as planned. The functioning and results of this process are evaluated together with stakeholders. Statistical indicators related to education and training (courses offered each semester, number of students, success rates, feedback results, course diversity, laboratory practice, undergraduate/graduate balances, number/reasons for discontinuation, etc.) are periodically and systematically monitored, discussed, evaluated, compared admproved in the direction of quality education. Program accreditation is planned, promoted and implemented; the unit's accreditation strategy is stated and results discussed. The benefits of accreditation and its contribution to the internal quality assurance system are



evaluated.

### **Activities**

According to the GÜ Curriculum Creation and Update Directive, curricula can be updated with a proposal for change after the course contents of the program are monitored for at least 3 years to ensure that they meet the program outcomes.

In this context, the programs of our institute were updated in 2020-2021 ((3) **B.1.5.1.**). Within the scope of **the** Quality Improvement **Plan** "EÖ 2024/18, EÖ 2024/19, EÖ 2024/25, EÖ 2024/90, EÖ 2024/99", with the letters numbered 766157, 776441, 789652, our Department Heads were asked to make curriculum updates, if any, by taking the opinion of external stakeholders and the work on this issue continues. In all Institute boards and supervisory board meetings, evaluations are made on the courses whose curricula will be opened ((3) **B.1.5.2.**).

### Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)**B.1.5.1.** Curriculum\_Update\_Writing

(3)**B.1.5.2.** 766157 776441 789652 sayılı yazılar

### **B.1.6.** Management of Education and Training Processes

**Requirements** The unit has an organizational structure (university education and training commission, learning and teaching center, etc.), information management system and expert human resources to manage education and training processes holistically. Education and training processes are carried out under the coordination of senior management and the duties and responsibilities related to these processes are defined.

Institution-wide principles, principles and timetable for the design, implementation, evaluation and updating of education and training programs are determined.

The learning outcome, curriculum, the way of providing education services (formal, distance, blended, open), teaching method and assessment-evaluation compatibility and the coordination of all these processes are monitored by the senior management.

#### **Activities**

In the graduate programs carried out within the Graduate School, curriculum update studies, new course proposals to the program, changes and arrangements to be made regarding the courses are discussed and decided by the program academic boards on the basis of Gazi University Program Opening / Closing, Curriculum Creation and Update Directive and sent to the Graduate School as a proposal. The proposals examined by the Education Commission of the Institute are sent to the University Education Commission with the approval of the Institute Board. The proposals examined and approved by the University Education Commission are discussed and approved by the University Senate and enter into force.

In order to open a new course in the programs, detailed description of the course objectives, learning outcomes, weekly distribution, education and training activities and evaluation criteria, workload distribution of the course, the level of contribution between course outcomes and

program outcomes are defined in the course description form. Course Description Form (Turkish), Course Description Form (English)

In the Institute, procedures are carried out within the framework of the regulations on issues such as opening new programs, updating the curriculum, and opening new courses, and the relevant processes are defined. For the purpose of *the* Quality Improvement *Plan "BC 2024/6*: Conducting course opening processes in accordance with the Program Evaluation Guide (BC 2021/7 (SEP F.1.4.3.)", course opening processes are also carried out in accordance with the Program Evaluation Guide communicated to the units ((3)B.1.6.1). For the first time, a curriculum update form was developed by our university.

### Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)**B.1.6.1** Graduate\_Education\_Processes

# **B.2.** Execution of Programs (Student Centered Learning, Teaching and Assessment)

**Requirements** (Student Centered Learning, Teaching and Assessment)

The unit should apply student-centered and competency-based teaching, assessment and evaluation methods in order to achieve the targeted qualified graduate qualifications. The unit shall set clear criteria for student admissions, recognition and certification of diplomas, degrees and other qualifications and apply predefined and announced rules consistently.

# **B.2.1.** Teaching Methods and Techniques

Requirements The teaching method is student-active and interactive learning-oriented. Within all types of education (formal, distance, blended), student-centered, competency-based, process and performance-oriented interdisciplinary, integrative, case/practice-based approaches that prioritize learning are included in accordance with the nature of that type of education. The focus is on deep learning, student interest, motivation and engagement rather than knowledge transfer.

Formal education processes are enriched with the opportunities offered by technology and approaches such as flipped learning and project-based learning, covering associate, undergraduate and graduate students. Students' participation in research processes is supported through curricula, methods and approaches. The implementation and control of all these processes and taking necessary measures are systematically evaluated.

#### **Activities**

In the process of proposing programs and courses in our institute, their contents, student program admission/entry criteria, workload calculations and program outcomes, defined processes used in success measurement and evaluation are explained in course proposal forms and defined by <u>Gazi</u> University Graduate Education and Examination Regulations Gazi University Doctorate Education and Application Principles Gazi University Master's Education and Application Principles. The ECTS information package contains learning outcomes for all courses in the program. In the same way, the course evaluation methods and criteria of the program, the resources to be used, the evaluation method of the success and its contribution to the evaluation are specified. Information about all programs is specified in course description forms and course syllabi and published on the web via Gazi University Information Package.

As of December 2023, there are 36 PhD Programs (3 interdisciplinary), 46 Master's

Programs with Thesis (7 interdisciplinary), 43 Departments and 1 Division within the Institute. Although the programs are different from each other, student-centered learning is frequently used in the program courses with the advantage that the field of health is human-centered. Case/practice-based, research-oriented, interdisciplinary courses are carried out with a research-oriented, interdisciplinary perspective in which the course is discussed together with the student. In terms of measurement and evaluation, it is possible to see homework, projects, presentations, practical applications in addition to classical methods in measuring the competence and performance of the student. Detailed information on assessment and evaluation criteria can be found in the Gazi University Information Package.

Depending on current developments, the components of the education and training system are dynamically updated in line with changing needs and announced to all stakeholders on the University and Institute web pages.

With the student affairs information system used throughout Gazi University, it is possible to systematically monitor the findings obtained from student-centered measurement and evaluation practices on an institutional basis and to evaluate the results of the monitoring together with stakeholders.

The student information system connects students with their supervisors and facilitates access. With the concept of e-advising, the system allows supervisors to guide students without coming face to face.

The institution has a defined academic advising process. In accordance with Gazi University Graduate Education and Examination Regulations, Gazi University Doctorate Education and Application Principles and Gazi University Master's Education and Application Principles, the framework of the authority and responsibilities of the supervisors is clearly defined and published on the web. Thesis Supervision Training in Health Sciences organized by our Graduate School was given to all faculty members to increase the quality of academic supervision ((3)B.2.1.1.).

Student admission to our Institute is carried out in accordance with Gazi University Graduate Education and Examination Regulations, Gazi University Doctorate Education and Application Principles, Gazi University Master's Education and Application Principles and General Application Requirements for Graduate Programs. In Gazi University Graduate Education and Examination Regulations, necessary updates are regularly made in line with the regulations published by the Council of Higher Education and internal evaluations of the institution, and past regulations and current regulations are published on the website (saglikb@gazi.edu.tr). For foreign students, procedures are carried out according to the Foreign Student Admission Directive ((3)B.2.1.2.).

All criteria for student admissions at the Graduate School are clearly stated in the regulations. In general, students are ranked by evaluating their GPA values, foreign language knowledge levels and ALES results, and then the most successful students can be admitted to the program within the quota by evaluating the results of the interview exam. Clear criteria for student admission in each program are set and announced on the Institute's website; predefined and published rules for the recognition and certification of diplomas, degrees and other qualifications are applied consistently and permanently.

2022-2023 Spring Semester and 2023-2024 Fall Semester Student Admissions were made according to the Regulation Principles ((3)**B.2.1.3.**).

For the students of the Graduate School of Health Sciences, the Processes to be Followed

in Master's and Doctorate Programs (Master's Student with Thesis, Master's Student without Thesis, Doctorate Student) ((3)B.2.1.4.) was announced in detail to students and stakeholders on the website; it is aimed to make the application/registration/education processes easier for students to understand. The Directive on Justified and Valid Reasons for students' leaves of absence and absences has been defined ((3)B.2.1.5). The educational processes of our students are managed through the academic forms section on the Institute's web page.

Recognition and crediting of prior learning is carried out according to the relevant articles of Gazi University Graduate Education and Examination Regulations, Gazi University Doctorate Education and Application Principles, Gazi University Master's Education and Application Principles and the Directive on Recognition of Previously Acquired Qualifications. The necessary forms are available on the institute web page.

In exchange programs, the courses and ECTS credits to be taken by the students are determined before they go, and after the student returns and submits their documents, they are entered into the student transcript with the decision of the institute board of directors.

The student takes the thesis defense exam by completing the education process specified in detail in the regulations and directives of the graduate program. For students who are successful in the thesis defense exam, information is available on the institute website under the thesis and graduation section ((3)B.2.1.6.). After the submission of the required documents and thesis to the Graduate School, the student is entitled to receive a diploma upon the acceptance of the thesis by the Graduate School Executive Board. The diplomas of the Graduate School were redesigned in 2019 in line with internationalization and ORPHEUS processes and are awarded in English/Turkish.

The opinions and evaluations of the faculty members and graduate students of the Graduate School of Health Sciences on the program and course designs, course distribution balances, the compatibility of course outcomes with program outcomes, and the assessment and evaluation system were monitored through a Graduate School of Health Sciences Satisfaction Questionnaires that included both multiple-choice and open-ended questions. In these surveys, the evaluations and suggestions of both students and instructors regarding the distance education process were also recorded. The information obtained from the surveys was reported and will be used in Gazi University Graduate School of Health Sciences quality improvement studies.

Feedback from students and faculty members within the scope of the Graduate School of Health Sciences and University Satisfaction Surveys has been received and practices have been improved regularly since 2020.

Within the scope of the Quality Improvement Plan "EÖ 2024/15: Ensuring the effective functioning of the Education Commission and Assessment Units in all academic units (NIF 2021/3)", the effective functioning of the Education Commission and Assessment Units is ensured in our Institute ((3)B.2.1.8).

# **Maturity Level (Rubric Graded Rating Score) 4 Evidence**

- (3)**B.2.1.1** Consulting\_Trainings
- (3)B.2.1.2 Student\_Admission\_Guidelines (3)B.2.1.3 2022-
- 2023 Fall\_Semester\_Student\_Admission\_ Announcement
- (3)B.2.1.4 SBE\_Graduate\_Processes
- (3)B.2.1.5 Justified\_and\_Valid\_Reasons\_Directive\_.



- (3)B.2.1.7. SBE\_2023\_Year\_Announcements\_and\_Reports
- (3)B.2.1.8.Education\_Commission\_Effective\_Working

#### **B.2.2.** Measurement and evaluation

<u>Requirements</u> Student-centered assessment and evaluation is carried out on the basis of competence and performance, and opportunities for students to express themselves are diversified as much as possible.

The continuity of assessment and evaluation is ensured through multiple examination opportunities and some process-oriented (formative) methods such as assignments, projects and portfolios. Examination methods appropriate to course outcomes and types of education (formal, distance, blended) are planned and implemented. There are mechanisms for exam administration and security (formal/online exams, exams for disadvantaged groups).

Consistency and reliability of assessment and evaluation practices across time and individuals are ensured. The unit improves assessment and evaluation approaches and opportunities based on student-faculty feedback. The announcement, implementation, control, compliance with the objectives and the measures taken are examined.

#### **Activities**

Assessment methods applied for each course in education are specified in the course description forms, and assessment methods such as homework, exams, projects, presentations, material design are used and these are defined in the student affairs information system. In addition, in order to follow current studies in graduate courses, literature review and presentations are also included in course content and assessment and evaluation. All forms can be accessed from Gazi University Information Package. Disabled student exams are held in accordance with our Directive on Education, Training and Assessment and Evaluation Practices for Students with Disabilities.

The student takes the thesis defense exam by completing the education process specified in detail in the regulations and directives of the graduate program. Other faculty members can attend the thesis defense and qualifying exams as an audience, and the qualifying exams are conducted in written and oral form. For students who are successful in the thesis defense exam, information is provided on the institute website under the thesis and graduation section ((3)B.2.2.1).

### Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)B.2.2.1.

Implementation\_Principles\_Relating\_to\_Exams\_and\_Thesis\_Monitoring\_Committees\_Meetings

### B.2.3. Student Admission, Recognition and Crediting of Prior Learning

<u>Requirements</u> Principles and rules for student admission (including students outside of centrally placed student groups) are defined and announced. These principles and rules are consistent with each other and practices are transparent. Document requests such as diplomas and certificates are meticulously monitored.

Recognition and crediting of prior learning (knowledge and skills acquired through formal, non-formal, distance and blended education and independent learning) is carried out.



In parallel with the internationalization policy, there are mobility supports, student incentives, facilitating measures and there are practices to ensure that there is no loss of credits in mobility.

### **Activities**

The processes to be followed in the Master's and Doctorate Programs for the students of the Graduate School of Health Sciences (Master's Student with Thesis, Master's Student without Thesis, Doctorate Student) have been announced to students and stakeholders in detail on the website; it is aimed to make the application / registration / education processes more easily understandable for the student. The Directive on Justified and Valid Reasons for students' leaves of absence and absences has been defined. The educational processes of our students are managed through the academic forms section on the Institute's web page. Within the scope of the Directive on Recognition of Previously Acquired Qualifications, the competencies and competencies previously acquired by the students are entered into the system with the decision of the program academic board and the approval of the board of directors. The "Workshop on Determining the National Approach in Micro Qualifications" organized by the Council of Higher Education on 18-19/10/2023 was attended ((3)B.2.3.1.).

In exchange programs, the courses and ECTS credits to be taken by students before they go to are determined, and after the student returns and submits his/her documents, they are recorded on the student's transcript with the decision of the institute board of directors ((3)B.2.3.2.).

Within the scope of Erasmus, our students continue their education abroad with international mobility, and the transactions related to credit counting and course equivalencies are evaluated by the decision of the academic board of the program and recorded in the student report card with the approval of the Erasmus Institution Coordinator and the Institute Administrative Board.

All procedures of foreign students who want to study at our university are carried out according to the Foreign Student Admission Directive.

#### Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)**B.2.3.1.** Workshop on Determining the National Approach to

Micro\_Competencies

(3)**B.2.3.2.** Erasmus\_Course\_Synchronization\_Example

# **B.2.4.** Certification of Qualifications and Diploma

<u>Requirements</u> The approval of qualifications, graduation requirements and graduation decision processes are clearly, comprehensively and consistently defined and shared with the public. Certification and diploma procedures are carried out, monitored and necessary measures are taken in accordance with this defined process.

#### **Activities**

The student takes the thesis defense exam by completing the education process specified in detail in the regulations and directives of the graduate program. Students who will take the thesis defense exam are informed on the institute website under the news section ((3)B.2.4.1.)

Thesis Defense Examination Announcement. After the submission of the required documents and thesis to the Graduate School, the student is entitled to receive a diploma upon the acceptance of the thesis by the Graduate School Board of Directors. Institute diplomas were redesigned in 2019 in relation to internationalization and Orpheus processes and are given in English/Turkish. For the trainings provided by our Institute (consultancy training, project writing training, entrepreneurship), certificates are issued to the participants and certificates are given to all participants at the end of the training. Our trainers who give seminars and contribute to project writing trainings are given plaques by our institute.

# Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)**B.2.4.1.** Thesis\_Defense\_Notices

### **B.3.** Learning Resources and Academic Support Services

<u>Requirements</u> The unit must have the appropriate infrastructure, resources and environments to achieve its targeted graduate qualifications and to conduct its education and training activities, and must ensure that learning opportunities are adequate and accessible to all students. The unit should provide support services for students' academic development and career planning.

### **B.3.1.** Learning Environment and Resources

Requirements Resources such as classrooms, laboratories, libraries, studios, textbooks, online books/documents/videos, etc. are of appropriate quality and quantity, accessible and available for students' information/use. The use of learning environment and resources is monitored and improved. The unit has a user-friendly, ergonomic, synchronous and asynchronous learning, enriched content development, assessment and evaluation, and in-service training opportunities in a learning management system that can fully meet the needs of education and training. The learning environment and resources are oriented towards improving student-student, student-faculty and student-material interaction.

# **Activities**

The central library of our university is one of the largest libraries in our country. Our library, which has a rich collection of electronic and printed resources, has been renewed &of 2020. It serves our students 24 hours a day. Library services can also be accessed remotely by making the necessary adjustments. There is also a Visually Impaired Department. Our library, which has agreements with dozens of publishing houses and databases in the field of Health Sciences, also provides us with a database such as Scifinder, which is available in a few universities among the universities of our country. Licensed software provided by the Department of Information Technologies of our university is also available for the use of our faculty members and students.

Our graduate students studying in our Institute benefit from the research laboratories and infrastructures of our University's application and research centers and departments, and have the opportunity to work in our University's application centers and clinics. In new program and course proposals, the availability of appropriate resources and infrastructure is examined, and only if the conditions are deemed sufficient, the proposals are evaluated.

Gazi University Distance Education system is available to our faculty members and students with modules such as enriched (multimedia) content development, assessment and evaluation, in-service training, creating and managing learning communities, as well as

synchronous and asynchronous learning opportunities. Infrastructure, facility, hardware and software supports related to the distance education process are provided by Gazi University Distance Education Application and Research Center.

Our students have the opportunity to participate in social, cultural and sports activities throughout the university. Our students can get information about communities and activities from Gazi University Student Communities page. All our students can benefit from our university's sports facilities and participate in courses. There are indoor and outdoor sports halls, swimming pools, football, volleyball, basketball courts, tennis courts, fitness and aerobics halls. In addition, our students can benefit from our social facilities and cultural centers and participate in concerts and exhibitions organized within our university. They can receive services from our university's Medico and Faculty of Medicine.

Gazi University Disabled Student Unit is in communication with our institute and other administrative units. Disabled student information is received and necessary support services are provided. Needs can be determined and solutions can be reached with the forms on the unit page. Our university also comes together with our disabled students in meetings.

Our university has a "Career Planning Application and Research Center" and a "Student Counseling and Scholarship Services Unit". Our students can receive career counseling and guidance services from these centers

Our Institute organizes symposiums, workshops, conferences that may be useful for the academic and personal development of our students, and such activities throughout the university are announced to students ((3)B.3.1.1, (3)B.3.1.2. (3)B.3.1.3.). In addition, our University provides trainings on Endnot, library resource utilization, COST training, patenting trainings, Technopolis meetings, article writing trainings and Erasmus experiences.

Stakeholder opinions on the use and development of existing learning resources are obtained through open- and closed-ended questions that are a component of the Graduate School of Health Sciences Satisfaction Surveys and Gazi University Satisfaction Survey, and stakeholder suggestions are used as a guide in improvement efforts. Our students can also access Open Access theses, publications and course materials through the university Academic Data Management System.

### Maturity Level (Rubric Graded Rating Score) 3

#### **Evidence**

- (3)**B.3.1.1**. Salı Konferansları 2023
- (3)**B.3.1.2.** Project\_Writing\_Trainings
- (3) B.3.1.1.1.3 2023\_Year\_Academic\_Counseling\_Training

### **B.3.2.** Academic Support Services

<u>Requirements</u> There is an supervisor faculty member who follows the academic development of the student, provides guidance, supports academic problems and career planning. The advising system is monitored and improved through methods such as student portfolios. Students have easy access to their supervisors and there are various access opportunities (face-to-face, online). Psychological counseling and career center services are available, accessible

(face-to-face and online) and made available to students. The adequacy of services is monitored.

### **Activities**

Our students can easily use the university library database from off-campus by making proxy settings. In our institute building, our students can easily connect to the wireless internet network with their e-mail addresses and passwords. Students can access and install licensed software from our university website.

Our students can send e-mails and sms to their supervisors on the system, they can meet face-to-face whenever they want, and they can request a meeting during supervisor meeting hours through the system (obs.gazi.edu.tr).

The Rectorate and the Institute try to contribute to the development and education of students through scientific, cultural and academic trainings (3) B.3.2.1

In accordance with *the* Quality Improvement *Plan "AG 2024/81*: Sharing experiences to increase national/international collaborations with international student and faculty exchange, *EÖ 2024/50*: Defining out-of-field elective courses for students to promote university life (EİF 2021/TİF.2021/32)", especially our Article 35 Research Assistants and Lecturers who go abroad on congress/conference/assignment are asked to present their experiences abroad with our graduate students within the scope of Tuesday Conferences or as a report to our Institute. The first presentation in this context was made online by Seda Nur GÜNGÖR, our Research Assistant who was abroad with Erasmus within the scope of Tuesday Conferences ((3)B.3.2.1).

### Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)**B.3.2.1.** Salı Konferansları 2023

### **B.3.3.** Facilities and Infrastructure

<u>Requirements</u> Facilities and infrastructures (cafeteria, dormitory, technology-equipped study areas; health, transportation, IT services, distance education infrastructure) are of appropriate quality and quantity, accessible and available for students' information/use.

#### **Activities**

The service building of our institute has 4 floors and only 3-4. Floors belong to SBE. There are rooms and a meeting room for executive and administrative staff. All administrative, academic staff and students can use the facilities of the university. In line with our requests, renovations were made to the sinks, roof and walls.

#### **B.3.4. Disadvantaged Groups**

<u>Requirements</u> Disadvantaged, vulnerable and underrepresented groups (disabled, poor, minorities, migrants, etc.) are provided with access to educational opportunities in line with equality, equity, diversity and inclusion. Distance education infrastructure has been created taking into account the needs of these groups. University campuses have barrier-free university applications in line with the needs. The access of these groups to educational opportunities is monitored and improved in line with their feedback.

#### **Activities**

The relevant regulations and directives are applied for our disabled students.





<u>Requirements</u> There is space, budget and guidance support for student organizations and their activities, social, cultural and sporting activities. There is also an administrative organization that conducts and manages social, cultural and sports activities. Activities are monitored and improved in line with the needs.

# **B.4. Teaching Staff**

<u>Requirements</u> The unit must be fair and open in all processes related to course assignments of teaching staff. The unit should provide opportunities to continuously improve the teaching and learning competencies of its teaching staff in order to achieve the targeted qualified graduate qualifications.

# **B.4.1.** Criteria for Appointment, Promotion and Assignment

**Requirements** Faculty (including international faculty) course load and distribution balance are shared transparently. The expectations of the unit from the faculty member are known by individuals. The selection of external lecturers is based on merit and the evaluation of their performance at the end of the semester is transparent and effective. Compliance with the principles and culture of education and training is observed in the unit.

### **Activities**

In the staff of our institute There are 48 research assistants, trainers Our academic staff are assigned by the law numbered 2547.

The University recruits, appoints and promotes faculty members according to the Gazi University Academic Promotion and Appointment Criteria Directive ((3)B.4.1.1). At certain intervals, the criteria of our university are updated in a way to increase the performance of the institution and to reveal the potential of the faculty members.

Course assignments in the programs are made with the decision of the academic board of the relevant program department and the decision of the institute board of directors. All processes can be followed openly. The curriculum vitae of the faculty members working in our programs, including titles such as their fields of expertise, education, research and development activities, and fields of education, are open to access in YÖK Academic and Gazi University Academic Data Management System (AVESIS). The areas of expertise of the strong academic staff working in the Institute's programs are compatible with the courses and trainings they provide.

Within the scope of the Quality Improvement Plan "EIF 2021/22, EÖ 2024/32, EÖ-S 2024/54, EÖ-S 2024/55", trainings are organized by our institute in certain periods in order to continuously improve the education and training competencies of academic staff. In 2024, it was aimed to increase the quality of academic consultancy with the Thesis Consultancy Trainings in the Field of Health Sciences, which were given 4 times in 2023. The improvement of the thesis supervision trainings organized for faculty members by receiving feedback from the participants is also ensured through surveys ((3)B.4.1.2).

Within the scope of the Graduate School of Health Sciences Satisfaction Surveys, Gazi University Graduate School of Health Sciences Faculty Member Satisfaction Survey and Academic Staff Satisfaction Survey of Gazi University Satisfaction Surveys, feedback is received from academic staff and it is aimed to improve the practices. Within the scope of the Incentive and Rewarding Directive for Education and Training Activities prepared by the Education Commission within the scope of the Quality Improvement Plan "EÖ (2024/39) (EIF 2022/13-

a):", thesis and poster competitions / exhibitions / graduation project competitions etc. at undergraduate and graduate level in units. As a result of the dissemination of practices such as thesis and poster competitions / exhibitions / graduation project competitions etc. at the undergraduate and graduate level in the units, the applications for the "Most Successful Doctoral Dissertation Awards", which were implemented in 2021 in order to encourage high impact publications produced from theses, were also made in 2023, and the awards were presented to their owners at the ceremony held on January 22, 2024 ((3)B.4.1.3)..1.3).

Within the scope of the Quality Improvement Plan "EÖ 2024/31 (EİF 2021/21), AG 2024/89", studies have also been initiated to update the procedures and principles of Graduate Education, and the procedures and principles prepared as a draft opinion have been submitted to the Education and Training Institution Coordinator ((3) B.4.1.4).

### Maturity Level (Rubric Graded Rating Score)3 Evidence

- (3)B.4.1.1 Gazi\_ University\_Academic\_Promotion\_and\_Assignment\_Criteria\_Directive
- (3)B.4.1.2 2023\_Year\_Academic\_Counseling\_Training
- (3)B.4.1.3 2023\_Year\_Most\_Successful\_Doctoral\_Thesis\_Competition \_Ceremony
- (3)**B.4.1.4** Graduate\_Education\_Principles

### **B.4.2.** Teaching Competencies and Development

<u>Requirements</u> Teaching competence development processes are planned on the basis of needs assessments, are widely implemented and their effectiveness is regularly monitored. There are systematic train-the-trainer activities (courses, workshops, lectures, seminars, etc.) for all teaching staff to learn and use interactive-active teaching methods and distance education processes, and there is a teaching-learning center structure to undertake this. The pedagogical and technological competencies of teaching staff are enhanced. The unit's performance in developing teaching competence is evaluated.

### **Activities**

With the support of Gazi University Distance Education Application and Research Center, trainings are provided to contribute to education and training. For better implementation of education and training, consultancy trainings are given at least once a semester, and new consultancy is not given to faculty members who do not receive this training.

Training of Trainers activities have also been disseminated in all academic units for the purpose of the Quality Improvement Plan "TO 2024/43: Training of Trainers activities are carried out regularly twice a year in order to improve the competence of academic staff (EIF 2023/5 (SEP F.1.1.6.)" and the participation of research assistants in the staff of our Institute in the trainings organized for specific training skills is ensured (TO 2024/18) ((3)B.4.2.1).

Within the scope of the Quality Improvement Plan, "IÖ 2024/76: Determining the subjects that academic staff need training on through regular surveys every year and providing in-service trainings on the determined subjects (IIF 2022/7)", the subjects that academic staff need training on are determined through regular surveys every year and in-service trainings are provided on the determined subjects. ((3)4.2.2)).

### Maturity Level (Rubric Graded Rating Score) 3 Evidence

- (3)B.4.2.1 Training of Trainers
- (3)B.4.2.2 Consultancy Trainings Survey Evaluations



<u>Requirements</u> There are incentive and rewarding processes for academic staff, such as "good education awards" to increase creative/innovative educational practices and competition in this field. Creative education activities are included in the appointment and promotion criteria to prioritize education and training.

### **Activities**

Within the scope of the Graduate School of Health Sciences Satisfaction Surveys, Gazi University Graduate School of Health Sciences Faculty Member Satisfaction Survey and the Academic Staff Satisfaction Survey component of Gazi University Satisfaction Surveys, feedback is received from academic staff and it is aimed to improve the practices.

The "Most Successful Doctoral Thesis Awards" of the researchers who ranked in the applications received in 2022, which were implemented in 2022 in order to encourage high impact publications produced from theses, were presented to their owners at a ceremony held on January 22, 2024 ((3)B.4.3.1). Academic incentive applications of faculty members and staff can be easily received from the ATÖSİS system and the process can be followed. In addition, our students who receive awards from various organizations and boards are announced on our website and their achievements are appreciated by giving certificates and/or plaques.

Esra OĞUZ, PhD student in the Department of Biophysics, supervised by Assoc. Prof. Dr. Onur İNAM, was entitled to be supported within the scope of TÜBİTAK 2211-C Domestic Priority Areas Doctoral Scholarship Program ((3)B.4.3.2).

### Maturity Level (Rubric Graded Rating Score) 3 Evidence

- (3) B.4.3.1.2023\_Year\_Most\_Successful\_Doctoral\_Thesis\_Competition \_Ceremony
- (3)**B.4.3.2.** Esra\_OĞUZ\_Won\_the\_right\_to\_receive\_support\_under\_the\_TUBITAK\_2211-C \_Doctoral\_Scholarship\_Program

#### C. RESEARCH AND DEVELOPMENT

Units operating in the fields of arts should evaluate their artistic activities under the title of Research and Development.

### C.1. Management of Research Processes and Research Resources

<u>Requirements</u> The unit should manage its research activities in line with the academic priorities set out in its strategic plan and local, regional and national development goals, in a way that produces value and can be transformed into social benefits. It must create appropriate physical infrastructure and financial resources for these activities and ensure their effective use.

### **C.1.1.** Management of Research Processes

**Requirements** The approaches adopted to the management of research processes, how the motivation and guidance function is designed, how short and long-term goals are clearly and precisely defined, the research management team and job descriptions have been determined; practices are developing in line with these institutional preferences. The effectiveness and success of the management of scientific research and artistic processes are monitored and improved.

### **Activities**



The researches carried out at Gazi University Graduate School of Health Sciences are carried out with thesis, non-thesis master's and doctoral programs carried out in the departments, sciences and programs affiliated to our institute. The research processes in these programs are determined by the rules specified in Gazi University Graduate Education and Examination Regulation - 11 June 2019 Doctorate Education and Training Application Principles, Master's Education and Training Undergraduate Application Principles and YÖK Graduate Education and Training Regulation (Official Gazette Date: 20.04.2016 / 29690 number). These processes include candidate applications, evaluation and announcement of the results, final registration to the programs, course taking procedures, appointment of an supervisor, determination of the thesis topic, doctoral proficiency exam, thesis monitoring committee and thesis monitoring process, thesis study, thesis preparation, determination of thesis juries and finalization of the thesis.

In the process management, the student's preference, the faculty member's preference and workload, the decision of the academic board of the department / science / program are taken into consideration and the supervisor is appointed with the opinion of the institute board of directors. For this purpose, with the decision of the Institute Board of Directors dated 18.11.2021 and numbered 48/16 and with the decision of the Institute Board of Directors dated 29.12.2021 and numbered 02/11, the student was given the alternative to specify the 3 faculty members he / she wants to work with in the supervisor appointment form. Our Institute Board of Directors meets regularly every week to ensure the regular functioning of student and administrative affairs, and the Institute Board of Directors met 58 times in 2023.

The examination of theses and their conformity to the thesis writing rules are carried out by the instructors of our institute. After the forms prepared for this purpose are approved by our lecturers, the appropriateness of the theses are checked by the members of the Institute Board of Directors and the graduation approval is given ((3)C.1.1.1.). A Tuesday Conference titled "How to Prepare a Formally Appropriate Thesis?" was given by our lecturers ((3)C.1.1.1.2.).

According to the Scientific Research Projects Implementation Directive ((3)C.1.1.3), the results of master's thesis projects must be published as full-text articles in national or international refereed journals or as papers in national/international refereed conferences/symposiums indexed by Web of Science or Scopus databases or organized for at least the 5th time within two years after the completion of the project. For doctoral thesis projects, it is expected to be published as a full-text article in journals included in SCI-Expanded, SSCI or AHCI indexes within two years after the completion of the project at the latest. In this context, it was planned and implemented to increase the quality of the theses projected and the quality of the theses was increased with the publications produced from graduate thesis projects.

In addition, in order for the master's thesis defense jury to be established, the student must document that he / she has fulfilled one of the requirements of preparing at least one paper presented as a poster or orally in a national or international conference, congress or symposium, or a scientific article, patent or utility model that has been accepted / published in a national or international refereed journal. In order for the doctoral thesis defense jury to be established, the student must document that he / she has fulfilled one of the requirements of preparing at least one scientific article, patent or utility model that has been accepted / published in a national or international refereed journal, which he / she has prepared together with his / her supervisor on the thesis subject.



In order for students to be able to take the thesis defense exam, the similarity rate in the plagiarism report for the thesis must be below 20% according to Gazi University Graduate Education and Examination Regulations. In order to increase the quality of doctoral theses, the supervisor's right to vote in the defense jury was abolished with the decision of the Graduate School Executive Board dated 22.08.2019 and numbered 28/22, and the practice has been continuing since then ((3)C.1.1.4).

Supervisory trainings for faculty members and students teaching in our graduate programs continued, and national and international project writing trainings were provided to our students and faculty members. Orientation training was also provided to facilitate adaptation. Faculty members and staff who did not receive consultancy training were not given new consultancy. Within the scope of Orpheus good practices. Our consultancy trainings are also given to our students on demand and at the end of the training, our students express their satisfaction. After the consultancy trainings, the correction requests and erroneous transactions related to education and training to our Institute Board of Directors have decreased.

The R&D team was updated on December 21, 2022, and the duties and responsibilities of the R&D team were determined. Face-to-face or online meetings are held with the R&D team at regular intervals to discuss and implement ideas to improve research quality ((3)C.1.1.5).

In order to prevent ethical problems for our students and supervisors during the postgraduate thesis completion phase, as a result of the meetings held with the members of the Ethics Commission / Clinical Research Ethics Committee, Animal Experiments Ethics Committee, arrangements were made in the thesis title change forms. According to these regulations, it is ensured that changes in thesis topics are notified to the boards and commissions in a timely manner and the necessary actions are reminded to the supervisors and students in the form. Theses are approved after the titles requested to be changed are submitted to our institute with the approval of the Ethics committee/commission ((3)C.1.1.6).

AG-S 2024/17: Ensuring that the relevant content such as information, announcements, news and success news are delivered to the student by opening the "Researcher Student" tab under the research menu on the institution's website (AIF 2022/20), AG 2024/78: In order to "increase the visibility of researcher students in the researcher student tab", the "Researcher Student" tab is opened under the research menu on the institution's website and information is provided in a way to present relevant content such as information, announcements, news and success news together ((3) C.1.1.7).

# Maturity Level (Rubric Graded Rating Score) 3 Evidence

- $(3) C.1.1.1. The sis\_Procedures\_Related\_Personnel\_Information\_and\_The sis\_Control\ Form$
- (3)C.1.1.2. How to Prepare a Formally\_Suitable\_Thesis\_Tuesday\_Conference
- (3)C.1.1.3. Scientific\_Research\_Projects\_Application\_Directive
- (3)C.1.1.4. Management\_Board\_Decision \_Consultant\_Voting\_Right\_Right\_YKK
- (3)C.1.1.5.R&D\_Team\_Meetings\_and\_Decisions
- (3)C.1.1.6.Thesis\_Title\_Change\_Form
- (3)C.1.1.7.Researcher\_Student





#### C.1.2. Internal and External Resources

<u>Requirements</u> The unit's physical, technical and financial research resources are adequate and compatible with its mission, goals and strategies. The diversity and adequacy of resources are monitored and improved.

In-university core funding is available and easy to access for research beginners. In order to develop research potential, there are project, conference participation, travel, expert invitation supports, personal funds, awards and competitive promotion criteria to increase motivation. Changes in the resources within the university over the years; the effectiveness, adequacy, openness to improvement and the level of meeting expectations of these opportunities are evaluated.

In line with the mission and objectives, external funding is encouraged. The support units and methods for this purpose are defined and well known to researchers.

### **Activities**

One of our most important resources for conducting research and thesis projects is the Scientific Research Projects (BAP) and according to the BAP application directive, graduate thesis projects are significantly supported. Apart from the domestic/international research travel expenses that are compulsory to carry out the research within the scope of the project, the travel and participation expenses required for the presentation of a paper produced with the results obtained from the project and accepted for presentation at a national/international congress or symposium are covered in accordance with the application principles to be determined by the BAP commission. For more comprehensive support, relevant announcements are available on the Project Coordination and Application and Research Center web page.

Within the scope of the "Quality Improvement *Plan AG-S 2024/25*: Organizing graduate thesis competitions (AIF 2021/15-b)", the applications for the "Most Successful Doctoral Dissertation Awards", which was launched in 2021 to encourage high-impact publications produced from theses, were also made in 2023, and the awards were presented to their owners at a ceremony held on January 22, 2024 ((3)C.1.2.1.).

In order to introduce the laboratories, devices, research facilities and scholarship opportunities within our university that can be used for research purposes, speakers were invited and online interviews were organized within the scope of the Tuesday Conferences of the Graduate School of Health Sciences.

#### Maturity Level (Rubric Graded Rating Score) 3

#### **Evidence**

(3)C.1.2.1. 2023\_Year\_Most\_Successful\_Doctoral\_Thesis\_Competition\_Ceremony

### **C.1.3. Doctoral Programs and Postdoctoral Opportunities**

<u>Requirements</u> The application processes, number of enrolled students and graduates, and development trends of PhD programs are monitored. There are post-doctoral opportunities and the unit has a clear policy of inbreeding.

#### **Activities**

The application processes of doctoral programs are carried out according to Gazi University Graduate Education and Examination Regulations - June 11, 2019, Doctorate Education and

Training Application Principles and Graduate Education and Training Regulations (Official Gazette Date: 20.04.2016 / 29690 number). The minimum criteria for the application are determined by the decision of the academic board of the department / science / program and decided by the decision of the institute board of directors. Candidates make their applications on-line through the system by uploading their documents.

The number of doctoral students enrolled in programs and graduated as of 2023 is given in Table. C.1.3 below.

**Table. C.1.3**. Number of students enrolled and graduated from the programs of our Institute in 2023

SBE Doctoral Programs in 2022				
Total Number of Students Applying to PhD Program	Total Number of Students Enrolled in Doctorate Program	Total Number of Students Graduated from Doctoral Programs		
207	145	162		

In the appointment of supervisors to the students, the student's preference, the faculty member's preference and workload, the decision of the academic board of the department / science / program are taken into consideration and the supervisor is appointed with the opinion of the institute board of directors. For this purpose, with the decision of the Institute board dated 29.12.2021 and numbered 02/11, the student was given the alternative to specify the 3 faculty members he / she wants to work with in the supervisor assignment form. In order for students to be able to take the thesis defense exam, the similarity rate in the plagiarism report for theses must be below 20% according to Gazi University Graduate Education and Examination Regulations. In order to increase the quality of doctoral theses, the supervisor's right to vote in the defense jury was abolished by the decision of the Graduate School Executive Board dated 22.08.2019 and numbered 28/22, and the practice has been continuing since then ((3)C.1.3.1).

In order to improve the education process of our graduate students, it was planned to carry out the process in a healthier way by providing mandatory consultancy training to our faculty members, and at least one consultancy training was organized in each academic year, and faculty members and staff who did not receive this training were not given new consultancy.

In order to improve doctoral programs, studies were initiated within the scope of ORPEUS good practices. On June 29, 2020, ORPHEUS certificate was received. It is planned to raise the doctoral publication requirements for the diploma label. In order to ensure that doctoral studies are published within the scope of SCI- Expanded, university research opportunities are introduced to our faculty members and students, and it is tried to popularize the use of these opportunities through meetings with senior management. In this context, project writing trainings were organized and with the decision numbered 02/12 with the Institute Board held on 29.12.2021, it was made obligatory for students to receive project writing training in

order to proceed to thesis study. In this context, ARDEB, BİDEB and project writing trainings were given in 2023 (AG 2024/73). After the training, a satisfaction survey was applied to the students ((3)C.1.3.2).

Article 24(1) of our university's BAP directive is given for postdoctoral researchers. Accordingly, post-doctoral researchers can be employed for a maximum of 3 years on a contract basis, provided that they stay within seven years after their doctorate, specialization in medicine, dentistry, pharmacy and veterinary medicine or proficiency in art education. It is also possible to work as a postdoctoral researcher in TÜBİTAK projects. There are also master's, doctoral and post-doctoral Foreign Government Scholarships coordinated by the European Union and Foreign Relations Directorate of the Ministry of National Education. Such announcements are announced on the Institute's web page and shared through electronic information systems.

The Supervisory Board of our Institute has been established to organize, update and renew its education, research areas and activities according to the needs of industry, institutions and organizations. Meetings were held with the Supervisory Board Members of the Ministry of Health, General Directorate of Health Promotion on November 27, 2023, with the Ministry of Agriculture and Forestry, General Directorate of Food and Control, Food Enterprises and Codex Presidency on November 20, 2023, and with the participation of our Institute Supervisory Board Members and R&D Team, the Stakeholder Opinion Meeting on Collaborative Research and Development Performance was held on October 25, 2023 ((3)C.1.3.3).

# Maturity Level (Rubric Graded Rating Score) 3 Evidence

- (3)C.1.3.1. Management\_Board\_Decision \_ C on sultant\_Voting\_Right\_YKK (3)C.1.3.2. Project Writing Training Tuesday Conferences
- (3)C.1.3.3 External\_Stakeholder\_Meeting \_Supervisory\_Committee\_Meetings

### C.2. Research Competence, Collaborations and Supports

<u>Requirements</u> The unit should provide opportunities (training, collaborations, support, etc.) to maintain and improve the scientific research and artistic competence of teaching staff and researchers.

#### C.2.1. Research Competencies and Development

**Requirements** The ratio of researchers with doctoral degrees, the distribution of institutions where doctoral degrees are obtained, clustering/expertise accumulation, analysis of overlap with research objectives, and compliance with the objectives are examined. Systematic activities such as training, workshops, project markets, etc. are carried out to improve the research and development competence of academic staff.

### **Activities**

The participation of Academic Staff in various academic activities (Scientific Congresses, Symposiums, Panels, Workshops, Concerts, Concerts, Exhibitions, Training Seminars, Language Courses, etc.) is supported within the framework of Gazi University Academic Staff Domestic and Foreign Assignment Directive and the Procedures and Principles Regarding the Faculty Member Training Program (ÖYP). In this context, in 2023, 13 research assistants participated in national congresses, 2 research assistants participated in international

congresses, 3 research assistants participated in international conferences, and 4 research assistants participated in international symposiums. In addition, participation in programs such as ERASMUS is supported and it is aimed to improve the knowledge and skills of the research staff. In addition, our institute organizes symposiums, workshops and conferences in order to contribute to the research activities of academic staff and announces such activities throughout the university.

In order to improve the R&D competence of our academic staff with the vision of a nationally and internationally respected and pioneering university with its interdisciplinary and qualified research, entrepreneurship, high-level education, and service to society, 21 online and face-to-face activities were organized in 2023. These trainings are planned by the institute management. As a result of the trainings, on-line surveys are organized for the participants and the results of the surveys are taken into consideration to ensure that the next activities are more efficient ((3)C.2.1.1).

### Maturity Level (Rubric Graded Rating Score) 3

### **Evidence**

(3)C.2.1.1 Project\_Writing\_Trainings\_Tuesday\_Conferences\_

# C.2.2. National and International Joint Programs and Joint Research Units

<u>Requirements</u> Mechanisms to encourage inter-institutional collaborations, interdisciplinary initiatives, and joint initiatives that will create synergies are in place and effective. Multiple research activities such as joint research or graduate programs, participation in research networks, the existence of joint research units, national and international collaborations are defined, supported and systematically monitored and improvements are made in line with the unit's objectives.

### **Activities**

**Table C.2.2.** Our interdisciplinary programs are listed in the table below.

S.N.	Main Science / Department / Program Name	Master 's	PhD
		Degree	
1	Occupational Health And Safety A.B.D.	Master's	
		Degree	
2	Demography and Epidemiology of Accidents U.S.A.	Master's	
		Degree	
3	Kbb Audiology Speech and Voice Disorders Program	Master's	
		Degree	

	1926		
4	Department of Pediatrics Social Pediatrics Program		PhD
5	Neuroscience Program		PhD
6	Department of Medical Education		PhD
7	Cosmetology Program	Master's	
		Degree	
8	Industrial Pharmacy Program	Master's	
		Degree	
9	Department of Toxicology	Master's	
		Degree	
9.1	Forensic Pharmacy Program (Without Thesis)	Master's	
		Degree	
9.2	Sports Pharmacy (Without Thesis)	Master's	
		Degree	

Together with the Vocational School of Health Services and Life Sciences Application and Research Center, a workshop was held under the name of "June 5 World Environment Day, Environment and Health Conference" with the participation of our supervisory board members ((3)C.2.2.1)

The research performances of the faculty members who are assigned to carry out the graduate programs of our Graduate School, lecturing and consulting are monitored by the unit where their staff members are located. The performances of research assistants in the staff of the Institute can be monitored from the institutional performance section of the AVESIS system. In order to meet our country's need for human resources with doctorates in the priority areas determined by the Council of Higher Education, YÖK Doctoral Scholarships are awarded in 100 thematic areas at public universities in Turkey. In the priority areas determined within the scope of the YÖK 100/2000 Program, 24 doctoral students are studying in our institute in 9 thematic areas.

**Table C.2.2.** Number of Students Receiving Education in YÖK 100/2000 Priority Areas

100/2000 YÖK Doctoral Scholarship Program Priority Areas			
S.N.	Program		
1	Biomedical Technology and Equipment (Design-Production-Procurement)		

2	Biomedical Technology and Equipment (Design-Production-Procurement)
3	Natural and Herbal Products, Cosmetics
4	Human Brain and Neuroscience
5	Human Brain and Neuroscience
6	Human Brain and Neuroscience
7	Human Brain and Neuroscience
8	Human Brain and Neuroscience
9	Human Brain and Neuroscience
10	Human Brain and Neuroscience
11	Human Brain and Neuroscience
12	Human Brain and Neuroscience
13	Stem Cell Studies
14	Stem Cell Studies
15	Stem Cell Studies
16	Micro and Nano Technology
17	Molecular Pharmacology and Drug Research
18	Molecular Pharmacology and Drug Research
19	Molecular Pharmacology and Drug Research
20	Rehabilitation Medicine and Assistive Technologies
21	Toxicology
22	Toxicology
23	Translational Medicine
24	Translational Medicine



### Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)C.2.2.1 June 5\_World\_Environment\_Day\_Environment\_and\_Health Conference

#### C.3. Research Performance

<u>Requirements</u> The unit should measure, evaluate and publish the results of its research activities on a data-based and periodic basis. The findings should be used for periodic review and continuous improvement of the unit's research and development performance.

# C.3.1. Monitoring and Evaluation of Research Performance

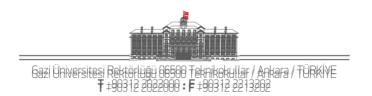
**Requirements** Unit research activities are monitored and evaluated on an annual basis, compared with targets and the reasons for deviations are analyzed. Systematic analysis of the unit's focus areas within the university, awareness outside the university, international visibility, analysis of the issues of claiming expertise, and compliance with the targets are systematically analyzed. Incentive and recognition mechanisms are used on the basis of performance. Competition with competitors and benchmarking with selected institutions are monitored. Performance evaluations are systematic and permanent.

#### **Activities**

The curriculum vitae of the faculty members working in our programs, including titles such as their fields of expertise, education, research and development activities, and the fields they teach, are open to the public in YÖK Academic and Gazi University Academic Data Management System (AVESİS). The research performance of faculty members can be monitored through these systems. *AG* 2024/64: Academic Data Management System (AVESIS) (https://avesis.gazi.edu.tr/) provides performance data to senior managers and unit managers of the institution (*AG* 2024/85) in order for academic unit managers to evaluate AVESIS Institutional Reports to monitor academic performance and to eliminate software deficiencies through feedback (AIF 2022/9).

The program, which covers annual or all years, can be limited according to the desired field of activity and can perform data analysis, prevents data loss in terms of performance indicators. The performance data of faculty members who teach and consult at the Graduate School of Health Sciences are monitored by the faculty to which they are affiliated. The research performances of the lecturers working as research assistants within the Institute are monitored by our unit through AVESIS and information about updates is provided.

University-wide Performance Analysis is examined with the coordination of Department Heads through unit internal evaluation reports, stakeholder analyses, data from information systems. Each unit evaluates research performance data with unit quality teams within the framework of activity reports and internal evaluation reports. The reports are prepared annually and include the achievement of strategic goals, annual realization rates of key performance indicators, and the work carried out throughout the year. Our university gives publication incentive awards to academic staff in order to encourage their scientific studies. In addition, the Academic Incentive System is a motivational factor for academic staff ((3)C.3.1.1).



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The Institute does not have a budget to support research activities. Faculty members receive support from sources such as "Scientific Research Project (BAP) Fund" and "TUBITAK Research Project Fund" for the materials, supplies and equipment they need for their scientific research. Our university supports graduate thesis projects.

Within the scope of the 97th anniversary activities of our university, applications for the "Most Successful Doctoral Dissertation Awards", which was launched in 2021 by our Rectorate in order to encourage high impact publications produced from theses, were also made in 2023, and the awards were presented to their owners at a ceremony held on January 22, 2024 (3) C.3.1.2. A meeting was planned with faculty members who received awards within the scope of the Rectorate Publication Incentive Awards and had a high number of publications.

### Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)C.3.1.1. Gazi\_Main\_Sayfa\_Academic\_Incentive\_Notices

(3)C.3.1.2.2023 Yılı Most Successful Doctoral Thesis Competition Ceremony.

#### C.3.2. Evaluation of Instructor/Researcher Performance

<u>Requirements</u> Faculty members are expected to share their research performance; there are defined processes governing this and these are known to relevant stakeholders. Research performance is monitored and evaluated annually and used in line with institutional policies. Outputs, group averages and scatter are shared transparently. Performance evaluations are systematic and permanent.

### **Activities**

The curriculum vitae of the faculty members working in our programs, including titles such as their fields of expertise, education, research and development activities, and the fields they teach, are open to the public in YÖK Academic and Gazi University Academic Data Management System (AVESİS). The research performance of faculty members can be monitored through these systems. The Academic Data Management System (AVESIS) (https://avesis.gazi.edu.tr/) provides performance data to senior managers and unit managers (AG 2024/64)( AG 2024/85).

The program, which covers annual or all years, can be limited according to the desired field of activity and can perform data analysis, prevents data loss in terms of performance indicators. The performance data of faculty members who teach and consult at the Graduate School of Health Sciences are monitored by the faculty to which they are affiliated. The research performances of faculty members working as research assistants within the Institute are monitored by our unit through AVESIS and information is provided about updates. University-wide Performance Analysis is carried out by the Quality Team with the data obtained from unit internal evaluation reports, stakeholder analysis, information systems. The Institute Quality Team, the Management Team and the Rectorate Quality Team meet periodically to provide feedback ((3)C.3.2.1).





### Maturity Level (Rubric Graded Rating Score) 3 Evidence

(3)C.3.2.1.Quality\_Scope\_Activities

#### D. SOCIAL CONTRIBUTION

### D.1. Management of Social Contribution Processes and Sources of Social Contribution

**Requirements** The unit should manage its community outreach activities in line with its strategic goals and objectives. It must create appropriate physical infrastructure and financial resources for these activities and ensure their effective use.

### **D.1.1. Management of Social Contribution Processes**

**Requirements** The unit's social contribution policy, management and organizational structure of the unit's social contribution processes are institutionalized. The management and organizational structure of social contribution processes is in line with the institution's social contribution policy, and job descriptions have been determined. The operability of the structure is monitored and related improvements are realized.

### **Activities**

Within the scope of the Quality Improvement Plan "TK 2024/6" TK 2024/6: Ensuring the systematic work of Unit Social Contribution Teams in the units as the unit structure of the Social Contribution Commission (TIF 2022/13)", the Social Contribution Team in our Institute consists of Prof. Dr. A. Gülçin SAĞDIÇOĞLU, Prof. Dr. İlkay PEKER and Dr. Assoc. Prof. Dr. Ece SALİHOĞLU ((3) D.1.1.1.) Between January and June 2023, Atatürk corner was built in our institute. In February 2023, Healthy Paws Elmadağ Animal Shelter was visited and food support was provided. Within the scope of the cooperation protocol between Gazi University and Yenimahalle Directorate of National Education, a sapling planting activity was carried out with our graduate students in the garden of Şehit Şahin Polat Aydın Secondary School in Yenimahalle district on 29. 2023, a sapling planting activity was held. As an April activity, a theater event was held within the scope of respect for art ((3)**D.1.1.3**). Within the scope of our Institute's Social Contribution Activities, the event, which was held with the contributions of the Faculty of Dentistry and GÜ Child Development Research Application and Education Center (COGAUM) Application Kindergarten, was attended by Prof. Dr. Işıl İrem BUDAKOĞLU, Deputy Director of the Institute, Eda PEKER, Secretary of the Institute, Prof. Dr. İlkay PEKER, Prof. Dr. Didem ATABEK from the Faculty of Dentistry, Lecturers. Assist. İnci İNCELEME, Lect. Assist. Rahşan YILDIRIM and Cengiz ÇATAL from our administrative staff ((3)**D.1.1.4.**).

# **Maturity Level (Rubric Graded Rating Score) 3 Evidence**

- (3)**D.1.1.1.** Social\_Contribution\_Team
- (3)**D.1.1.2.**Animal Sanctuary\_Visit
- (3)**D.1.1.3.** Tree\_Planting\_Activity
- (3)D.1.1.4. Healthy\_Behavior\_and\_First Aid \_Nursery School\_Visit





#### **Sources**

<u>Requirements</u> Resources (financial, physical, manpower) allocated to community outreach activities are identified, shared and institutionalized, and are monitored and evaluated.

#### **Activities**

Within the scope of the Quality Improvement Plan, "TK 2024/47: Carrying out activities in accordance with the regulations regarding the allocation of resources for the activities carried out by the units in the field of social contribution", our university ensures that 10% of the allocations allocated to the units from the economic codes 03.02, 03.03 and 03.05 of the 2023 budget of our University are used for the realization of "Social Contribution Activities" by the spending units of our university. In addition, with the voluntary support of our graduate students, administrative and academic staff within our institute, financial and manpower needs are met ((3)D.1.2.1).

Quality Improvement Plan, "TK-S 2024/57: Evaluating the activities and projects carried out within the scope of social contribution in terms of social contribution and sharing their dissemination effect with the public (TIF 2021/8-b), TK 2024/8: Monitoring the update of the page on social contribution on the Social Contribution Commission website (TIF 2022/16), TK 2024/14: Continuously updating the social contribution activities in the 'Social Contribution' tab under the 'Quality' heading on the websites of all units (TIF 2021/8-a; TIF 2021/9)." ((3)D.1.2.2).

Maturity Level (Rubric Graded Rating Score) 3

### **Evidence**

- (3) **D.1.2.1.**Expenditure\_Procedures\_General
- (3) D.1.2.2 Social\_Contribution\_Tab

#### **D.2 Social Contribution Performance**

<u>Requirements</u> The unit shall periodically monitor and continuously improve its activities in line with its social contribution strategy and objectives.

# **D.2.1.** Monitoring and Evaluation of Social Contribution Performance

<u>Requirements</u> The Unit engages in social contribution activities that are in line with the UN Sustainable Development Goals, respond to the needs of society and the environment, including disadvantaged groups, and create value. Institutional collaborations at national and international level, assignments to various public institutions and organizations, and training, service, research, consultancy, etc. (activities carried out through units within the institution are monitored. There is evidence of improvement steps

### **Activities**

In order to achieve the Quality Improvement Plan, "TK-S 2024/59: Increasing the number of projects for disadvantaged groups (TIF 2021/20)", Healthy Living Training for People Over 60 was given on December 9, 2023 in cooperation with our Institute and Ankara Metropolitan Municipality within the scope of Social Responsibility Project for disadvantaged groups ((3)D.2.1.1.). Lecturers and students from different departments of our Institute supported the training. Within the scope of the Quality Improvement Plan, "TK 2024/40: Developing and maintaining stakeholder feedback mechanisms (survey, wish box, e-wish box, etc.) in activities carried out within the scope of community services (TIF 2021/27)", questions were asked to the

participants before and after the training and the training performance was evaluated ((4) **D.2.1.2**), (4) **D.2.1.3**)).

# **Maturity Level (Rubric Graded Rating Score) 3 Evidence**

- (3)**D.2.1.1.**Healthy\_Life\_Training for\_People\_over\_60
- (4)D.2.1.2. Healthy\_Life\_Training\_Survey\_For\_People\_Over\_the\_Age\_of\_60
- (4)D.2.1.3.Social\_Contribution\_Web\_Page



#### CONCLUSION AND EVALUATION

The authority, duties and responsibilities of our Institute are determined by laws, regulations and directives. In the Updated 2019-2023 Strategic Plan of our Institute, its mission-vision, core values, strategic goals and objectives have been determined. It continues its activities in line with these goals. As of December 2023, 36 Doctorate Programs (3 interdisciplinary), 46 Master's Programs with Thesis (7 interdisciplinary) and 43 Departments and 1 Division of Science programs are offered within our Institute.

# LEADERSHIP, GOVERNANCE AND QUALITY

The Graduate School of Health Sciences has an organizational chart, job descriptions, work flow charts, processes and all operations are carried out under the leadership of the Institute Director according to the relevant legislation. In our Institute Management, an Assistant Institute Director is responsible for the Quality Management System. The unit has internationalization practices such as Orpheus processes and works can be carried out in line with the internationalization policies of the University.

All necessary announcements and news are quickly shared with the public through the website. Stakeholder participation mechanisms are carried out by receiving opinions from internal and external stakeholders. Measures can be taken to improve the results by evaluating student feedback. Providing fast, reliable and high quality service and conducting all transactions electronically represent our strengths.

Plans are being made in our Institute regarding alumni relations management for improvement.

### **EDUCATION AND TRAINING**

The design and approval processes of the programs are determined by legislation. In the light of the regulations and directives, program course distributions, program outcomes, workload balances, measurement and evaluation system have been improved within the scope of curriculum update studies and are updated periodically. In the light of the regulations and directives of our university, the processes such as student admission, recognition of prior learning are determined and updates are made with feedback. The Institute has defined processes for all stages of graduate education. Appointment-promotion criteria and academic counseling services are sufficient.

The impact of student-centered teaching practices can be monitored and improvements can be made. Meetings can be organized for our graduates, who are among our stakeholders.

#### RESEARCH AND DEVELOPMENT

Our university's BAP unit provides comprehensive support for theses. Processes are followed through the BAP Information System. Our strengths are that the university research infrastructure is strong, university faculty members are experienced experts in their fields, and university faculty members are open to innovations.





# **SOCIAL CONTRIBUTION**

Our Institute has adopted a university approach that aims to serve all segments of the society, and our Institute hosts Turkey's reference faculties in the provision of services in the field of health.





# **ANNEX.2 RUBRIC**

# A. LEADERSHIP, GOVERNANCE and QUALITY

# A.1. Leadership and Quality

The unit should have a governance model that will ensure its institutional transformation, implement leadership approaches, establish internal quality assurance mechanisms and internalize the quality assurance culture.

	1	2	3	4	5
A.1.1.  Governance  modelive administrative estructure  In the unit governance model  an d administrative structure (legal Regulations In the Framework Corporate Approach, Traditions	Compatible with the mission of the unit and to realize its strategic goals that will provide governanc e model and has no organizational structure.	Mission of the unit  and ensure that it achieves its strategic goals underneath area and governance model aligned with processes  and its administrati ve structure determined ir.	Governance model of the unit an d organization al structure of the unit an d operates in a way to cover the whole of the areas.	Unit  go vernanceand organizational structuring  Regarding applications monitored and improved.	systematic, sustainability rand example can be shown
preferences);  decisio n-making Mechanisms rı, control and Balance elements; boards are very vocalization	<ul> <li>Governance model and organization chart</li> <li>Practices/evidence that the unit implements its policy and strategic</li> </ul>				



an Independent Movement capability, Stakeholders Representation to be taken care of; Projected Governance wit h model Realization Comparison of the The institutionaliz ation and continuity of the model has been established and adopted. Organization chart an

d being connected/rep orting relations ; task Definitions, has workflow processes and reflect reality; they are also published and the process



was made known to stakeholders.

A. LEADERSHI	A. LEADERSHIP, GOVERNANCE and QUALITY				
A.1. Leadership	and				
Quality					
	1	2	3	4	5
	In unit	In unit	Unit	Leadership	There are
<u>A.1.2.</u>	Quality	leaders	across the	practices and	practices
<b>Leadership</b>			board	their	that are
	Assurance	Quality	spread,	quality assurance	internalized
In unit	System	assurance	Quality	system of	,
rector	Managing	system	assurance	applications	systematic,
an				an	sustainable
d	_			d culture	and
Process	vekq	managemen	sy	contributi	exemplary.
	uality	t and	stemand	on to	
Leaders	Culture	culture	culture	developm	
Higher	Internalizatio	be	developme	ent	
Education	n	internalized	nt of	being monitored	
Ecosystem	Sini	mesi	support	an	
Change,	Supporting	about	netki	d affiliated	
	0.04		n Laadanahin	improvements æ	
un certaintyand	ive one	ownership and	Leadership	being realized.	
Complexity	Leadership	Motivation	applications		
that takes into	-		11		
account	Approach	u	r1		
quality assurance	Not available	is found in	there are		
sys		It is.	is.		
Sys	15.	11 18.	15.		



temand culture creation about ownership

d motivation

lt's high. It's proce

an

sses evevik

unleade rship approach is being managed.

Units

leadership understanding and coordination culture

settled.

Leaders of the unit

values

an

d targets in line with strategies as well as authorization sharing,

relations, Time.

- Plans and practices to develop a culture of quality assurance
- Methods used to measure and monitor the leadership qualities and competencies of the unit's managers, monitoring results obtained and related improvements
- Methods used to measure and monitor the development of quality culture in the unit, monitoring results obtained and related improvements
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit





It also manages organizational motivation and stress in an effective and balanced manner. Academic and an effective communication network has been established between administrative units and management. Leadership processes and Quali ty

assurance culture internalization is constantly being assessed.

	QUALITY			DERSHIP, RNANCE and	
A.1. Leadership and Quality					
	1	2	3	4	5





	Change	Need	Change	Purpose,	Internalized,
	manage	for	managem	mission	systematic,
A.1.3.	ment in	change	ent	and	sustainable
<u>Institutio</u>	the unit	in the	approach	objectives in	and Thee
<u>nal</u>	does not exist.	unit	througho	line with the	are
<u>transform</u>		hsbeen	ut the	goals and	exemplary
ation		determined.	unit	objectives	practices.
<b>capacity</b>			spread	change	practices.
			an	management	
Changes			d scarried out	practices are	
within the			holistically.	monitored	
higher			•	and	
education				measure	
ecosystem,				s are being	
global				taken.	
tendencies,					

national Sample Evidence objectives Change management model an d taking into Change plans, road maps account stakeholder Analysis reports on the changes in the higher education ecosystem expectations and its core functions agile Future scenarios managem Benchmarking reports ent computence Innovation management system that Change teams documentation ensures In addition to standard practices and legislation; evidence of unique future approaches and practices developed in line with the needs of the unit readiness Fit for the future for purpose, mission and in line with the objectives uses approaches such as change management, benchmarkin g, innovation management to transform the unit and institutional authenticity strengthens it.

A. LEADERSHIP, GOVERNANCE and QUALITY					
A.1. Leadership a	and Quality				
	1	2	3	4	5

A.1.4. Internal quality assurance mechanisms  PDCA cycles reputation  forwardcalen daryear based on which process, proces s, Mechanisms will be activated		Unit in ternal quality assurance processes an d mechanism s defined .	Interior quali ty assurance system is unit-wide and transparent and is carried out holistically.	Interior quality assurance system mechanisms being monitored and relev ant together with stakeholder s isbeing improved.	There are practices that are internalized , systematic, sustainable and exemplary.
---	--	---	--	--	--

planned, flow **Schematics** is determined. Responsibilities and Authorizations defined. Realized

**Applications** 

To be evaluated

It's uneasy.

Calendar year Based on

Not designed

othera uality and the cycles layers the evidence it contains is indicated with, Realized **Applications** To be evaluated

He's upset. Unit quality

- Defined process documents such as quality assurance guidelines, working procedures and principles of Quality Teams
- Evidence of work flow charts, timelines, roles and responsibilities, and roles of stakeholders
- Information Management System
- Feedback methods
- Documents related to stakeholder engagement
- Annual monitoring and improvement reports
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit



assurance guide	
like, politics	
details include	
accessible that it	
receives	
10001705	
and an updated	
Document	
Document	
Unit Qualit	
The processes	
and practices of	
the teams are	
defined, and they	
are used by the	
employees of the	
organization.	
recognized.	
Team, internal	
quality play an	
active role in	
the creation and	
development of	
the assurance	

system and
sporprogram
accreditation
processes. The
team evaluates
the results of the
activities carried
out. These



A. LEADERSHIP,	A.1. Leadership and Quality  1 2 3 4 5				
A.1. Leadership and	d Quality				
	1	2	3	4	5

	I				
	То	To inform	The unit has	Public	There are
<u>A.1.5.</u>	inform the	the public	established	disclosure	practices
Informing <u>the</u>	public and	in line with	public	and	that are
<u>public</u>	to realize	the	disclosure	accountability	internalized,
a	accountability	principles	and	of the unit	systematic,
nd	in the unit	of	accountabilit		sustainable
<u>accountability</u>	mechanisms	transparenc	У	are monitored	and
D 11' 1' 1	do mexist.	y and	mechanisms	and improved	exemplary.
Public disclosure		•		-	
in principle has			in line with	in line with	
been adopted,		ty in the	its defined	stakeholder	
which how to		unit	processes.	views.	
use channels		Ther	operates		
designed,		e are			
advertised as		defined			
accessible and all		processes			
information steps		for			
information steps		It is.			



are taken systematically.

The unit's website is accurate, up-todate, relevant and easily accessible. provides accessible information: to ensure this the necessary mechanism is in place. The concepts of institutional autonomy and accountability are mutually reinforcing. that you have completed There are findings on this

issue. Internal

external

methods designed

practiced. Systematic, announced the calendar

accountability

and

and

#### Sample Evidence

- Principles, rules and methods adopted in relation to public disclosure and accountability
- Examples of practices on public disclosure and accountability
- Satisfaction and feedback from internal and external stakeholders on public disclosure and accountability
- Evidence of monitoring and improvement of public disclosure and accountability mechanisms
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

within the
framework,
those
responsible for
is clear.
Feedback
received The
effectiveness of
the unit in



its region is evaluated by

externa

l stakeholders, with which it is related local governments, other universities, public

sector

organizations,

relation

s with civil society organizations, industry and local communities æ

evaluated.

A. LEADERSHIP, GOVERNANCE and QUALITY



#### A.2. Mission and Strategic Objectives

In order to realize its mission, vision and purpose, the unit should plan and implement its strategic goals and objectives in line with the institution's policies, monitor and evaluate the results within the scope of performance management and share them with the public.

	1	2	3	4	5
A.2.1.  Mission. vision  and policies  Missionand Vision expression defined ir, unit	In unit defined mission, vision and policies do not exist It is.	Unit defined and unit- specific mission, vision and policies.	Mission, vision across the unit an d practices in line with policies.	Mission, vision and policies are monitored and evaluated together with stakeholders. Measure s It is being taken.	Internalized, systematic, sustainable and The are exemplary practices.
a is known and shared. Unit is private, sustainability r a future to create the road to is a beacon.		oce a and vision ce of mission ar	nd vision staten	nent	



A.2.2. Strategic	Unit Thee is no strategic plan.	The unit's declared	Holistic, all units of the	Monitors the strategic plan implemented	There are internalized, systematic,
	strategie pian.	s a strategic	unit	by the unit	sustainable
		plan.	adopted by	and	and
A.2. Mission and			rategic plan and its	evaluates it together with relevant	exemplary practices.
objective a			implement ation in line with	stakeholders. are reflected in	
nd targets			this plan,	future plans.	
Strat egicPlan culture and			which is known by its stakeholder s. bees.		



tradition,
covering the
current period,
short/medium
long
-term goals,
objectives,
subtargets, actions

and their timing, pioleion responsible persons, financial resources, consulting all stakeholders (especially strategic stakeholders) prepared. **Existing** strategic plan detailed evaluation of the previous one has been made and used while preparing; annual realization follow-up

and discussed in the

committees and

relevant

necessary measures are

taken.

- Strategic plan and its development process
- Performance reports
- Evidence of internal and external stakeholder participation in the planning, implementation, control and prevention phases of the unit's strategic plan
- Evidence of alignment of strategic plans and objectives with the United Nations Sustainable Development Goals
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit



#### A. LEADERSHIP, GOVERNANCE and QUALITY

# A.2. Mission and Strategic Objectives

	1	2	3	4	5
	There isno	Performanc	Theeare	Performance	There are
	performance	e indicators	performanc	indicators in	practices
<u>A.2.3.</u>	management	and	e	the unit	that are
<b>Performanc</b>	in the unit.	performanc	manageme	operability	internalized
<u>e</u>		e	nt practices	an	,
<u>manageme</u>		manageme	spread	d performance	systematic,
<u>nt</u>		nt	throughout	management	sustainable
		mechanism	the unit.	mechanisms are	and
Performan		s in the unit		monitored	exemplary.
ce		defred		an	
manageme				d according to	
nt systems				follow-up results	
in the unit				improvements ae	
a				being realized.	
hol					
istic					
approach					
hand in hand					
It is being					
taken.					

Bus Systems unit strategic Objectives in line with

asürekl

recovery and the

future not to prepare auxiliary

It happens.
Informa

tics systems supported by performance management

- Performance indicators and key performance indicators
- Mechanisms used in performance management
- Performance program report
- Evidence of improved performance management mechanisms
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit



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true,	
	an
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trustworthy	
to be	
provided	
ir. Unit	
strategic	
overview	
angle	
reflecting	
performance	;



management process focuse d and stakeh older participation is maintained. All orga nizational (general, key, remote) covering core activities Education etc. ) performance indicators defined and shared What are the performance indicators? quality assurance system with how associated with defined and written. There are examples of reflection in decisions. Years how it changes over time, the results of this monitoring is written



an	
d properly utilized	
utilized	
about	
eviden	
ce is	
available.	
available.	

# A. LEADERSHIP, GOVERNANCE and QUALITY

#### **A.3. Management Systems**

The Unit uses the systems developed to manage its financial, human and information resources and processes in order to ensure the achievement of its strategic objectives in terms of quality and quantity.

1 7	1	2	3	4	5
A.3.1.  Kno wledge Management system  Unit important events and processes related data is being collected, Analysis is being acquired, reported a and strategic for management is being used	is.	Acquisition, storage and use of institutional knowledge in the unit, processing and evaluation Support will be information management systems were established.	Basic processes across the unit (training an d teaching, research and developme nt, social contributio n, quality assurance) integra ted informatio n manage ment system in operation Dir.	In unit  integ ratedinformati on Management  system monitored and is being improved edir.	There are practices that are internalized, systematic, sustainable and exemplary.
is. Academic and administrative units that they use Information Governance	<ul> <li>Sample Evidence</li> <li>Information Management System and its functions</li> <li>Defined processes for obtaining, recording, updating, processing, evaluating and sharing information</li> <li>Evidence of monitoring and improvement of the Information Management System</li> </ul>				



	1926
System quality	<ul> <li>Processes and practices to ensure information security and reliability</li> </ul>
Management processes was feeding	• In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit
r. Kno wledge	
Governance	
System	
security,	
confidentialit	
У	
an	
d credibility	
provided.	





#### A. LEADERSHIP, **GOVERNANCE** and

#### **QUALITY**

#### A.3. Management **Systems**

	1	2	3	4	5
A.3.2.  Hum an resource manageme nt  Human resource manageme nt rules regarding and processes are available Transp arent. as	Human in a unit sources management defined for processes & not exist.	In unit strategic with their goals on harmonize d human resources manageme nt defined Processes is found in It is.	Implementati ons in line with human resources management throughout the unit are based on defined processes. appropriate is being carried out in a way Dir.	Human resources management practices are monitored in the unit and related inside additional assessments with stakeholders isbeing improved.	mish, systematic,  Sustainable ir and exemplary practices are available.

car

ried out by this Processes in the unit everyone by is known.

Ed ucationand merit priority criteria and competencies Increasing is the main objective. Employee (academic-

- Human resources policy and objectives and related practices (Competency, recruitment, in-service training, incentives and rewards, etc.)
- Employee (academic and administrative) satisfaction surveys, implementation systematic and survey results
- Evidence of monitoring and improvement of human resource management practices
- *In addition to standard practices and legislation; evidence of unique* approaches and practices developed in line with the needs of the unit





	1,920
administrative)	
Satisfaction,	
co	
mplaintand	
suggestions	
identify	
an	
d	
Monitoring	
for the purpose	
of	
improved	
the methods	
and	
mechanisms	

is being implemented and evaluate s the results additional isbeing improved.



	A. LEADERSHIP , GOVERNANCE and QUALITY						
A.3. Managem ent Systems							
	1	2	3	4	5		
	Manageme	Manageme	Manageme	Manageme	Internalized,		
A.3.3.	nt of	nt of	nt of	nt	systematic,		
<b>Financial</b>	financial	financial	financial	processes	sustainable		
manageme	resources	resources	resources	of financial	and Thee		
nt_Basic	in the unit	in the unit	across the	resources	are		
income and	Regarding	strategic	unit	in the unit	exemplary		
expe	there	objectives in	related	being	practices.		
nse items	are no defined	relation to	practices are	monitored			
defined and	processes.	co	carried out in	aı	n		
monitored		mpatible	accordance	d is being			
over the		with	with defined	improved.			
years.		defined	processes				
jeus.		processes are	Dir.				
		in place.					



- Defined processes and practices related to the management of financial resources (Resource allocation, effective and efficient use of resources, resource diversity)
- Compliance of planning, utilization and monitoring of financial resources with the strategic plan of the organization
- Evidence of monitoring and improvement of financial resources management processes
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

		A. LEADERSHIP, GOVERNANCE and				
	QUALITY					
A.3. Managem	ent					
Systems						
	1	2	3	4	5	

	Education and	Training in	Processes	Process	There are
<u>A.3.4.</u>	training in the	the unit	defined	management in	practices
Proce	unit	an	across the	the unit	that are
<u>SS</u>	teaching	d teaching,	unit	mechanisms	internalized,
management	, research	research and	isbeing	are monitored	systematic,
All events	and	developmen	managed.	and	sustainable
processes and	development,	t, social		evaluations are	and
sub-processes	social	contribution		made with	exemplary.
(remote	co	an		relevant	
including	ntributionand	d		stakeholders.	
training) is	manage	managemen		isbeing	
defined.	ment	t system		improved.	
Responsible	system	processes			
persons in	related	and sub-			
*	processes are	processes			
processes,	not defined.	defined			
workflow,		truck.			

management,
ownership is
written
an
d by the unit

internalized.
Ther
e is evidence
of successful
process
management.
Continuous
process
improvemen
t cycle has
been
established.

- Process Management Handbook
- Process management model and applications, related systems, management mechanisms (including distance education
- Evidence of stakeholder engagement
- Evidence of monitoring and improvement of process management mechanisms
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

#### A. LEADERSHIP, GOVERNANCE and QUALITY

#### A.4. Stakeholder Engagement

The unit should establish and manage systems to receive, respond to and use feedback from internal and external stakeholders to ensure their participation in strategic decisions and processes.

A.4.1. In ter n al akcholder to internal aad external stakeholder gengagement  Inside and outside stakeholder's decision governan ce and improvement processes Participation Participation Participation Participation Participation Participation Participation Participation Participation Participation Participation Participation Realized PDCA In all processes which mechanisms are in place across the unit to ensure teaching, participation, social improvements processes Participation Participation Realized PDCA In all processes which mechanisms In all processes which mechanisms Inside and connected stakeholder ensure in place across the unit to ensure teaching, participation, social improvements to ensure their social improvements processes Participation Participation PDCA In all processes which mechanisms In all processes which mechanisms Inside and connected ensure in place across the unit to ensure ensure stakeholder ensure in place across the unit to ensure teaching, participation in the country.  In all processes which mechanisms Inside and exemplary practices.  Poevelopment to ensure their opticulation, Management mensure in place across the unit to ensure teaching, to participation in the country.  In all processes which mechanisms Inside and exemplary practices.  Poevelopment to ensure teaching, to participation in the country.  In all processes which mechanisms  In all agers na mechanisms  In all agers na mechanisms  In all agers na mechanisms  In all agers na mechanisms  In place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the unit to ensure in place across the u	processes.	1	2	3	4	5
A.4.1. Internal quality assurance system Inside and outside and outside and improvement processes processes processes processes (Participation mechanisms) defined. Realized enable and continuity is being examined. Application samples, interior quality assurance system especially  A.4.1.  Inside and outside ensure stakeholder research and improvement processes  Contribution, Management system and international transcendence e processes PDCA layers and and continuity is being examined. Application samples, interior quality assurance system especially  A.4.1.  Internal quality assurance, assurance		Unit	In unit	In all	Stakeholder	There are
A.4.1. Internal and external quality assurance, system there reneagement  Inside and outside stakeholder participation mechanisms  ce and improvement processes Participation mechanisms defined. Realized  Realized  PDCA assurance, a		st		processes	Engag	internalize
Internal and external stakeholder engagement  Inside and outside stakeholders' decision governan ce and improvement processes Participation mechanisms defined. Realized engagementized in transcendence effectiveness, interroit in samples, interest engagement, interest engagement, interest engagement engagement engagement improvement processes Planch in the country.  The are no mechanisms to ensure their participation. Social improvement processes Participation mechanisms and continuity is being examined. Application samples, interest erior quality assurance system especially  The are no mechanisms assurance, system especially  assurance, sasurance, assu		akeholder to		which		d,
and external stakeholder engagement  Inside and outside stakeholders' decision governan ce and improvement processes Participation mechanisms defined. Realized  participation effectiveness, institutionalization n and continuity is being examined. Application samples, interest of methal sasurance system especially  assurance system Theare no mechanisms are in place across the unit to ensure stakeholder engagemen to ensure stakeholder engagemen t.  Development research and teaching, entitle ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mechanisms are in place across the unit to ensure stakeholder engagemen t.  Theare no mittered and connected engagemen in place across the unit to ensure stakeholder engagemen in place across the unit to ensure stakeholder engagemen in place across the unit to provements to ensure stakeholder engagemen i		internal	Quality	PDCA	mechanisms	systematic,
stakeholder engagement  Inside and outside stakeholders' decision governan ce and improvement processes Participation mechanisms defined. Realized  participation estemand international transcendenc e participation and continuity is being examined. Application samples, interest engagemen in place across the unit to ensure stakeholder research and teaching, research and teaching, engagemen to ensure stakeholder research and to ensure stakeholder realization  research and social improvements to ensure engagemen to ensure stakeholder realization in the country.  Inside and onitored and connected eight in place across the unit to ensure stakeholder engagemen to ensure engagemen to ensure engagemen improvements to ensure engagemen to ensure e		quality	assurance,	layers na	engage	sustainable
Inside and outside stakeholders' decision governan ce and improvement processes Participation mechanisms defined. Realized eparticipation effectiveness, institutionalization and continuity is being examined. Application samples, interest of the stakeholder interestically and continuity is stakeholder stakeholder interestically interest on and continuity is sepacially in provide saystem especially		assurance		mecha	ment	and
Inside and outside stakeholders' decision governan ce and improvement processes Participation mechanisms of and improvement processes Participation mechanisms defined. Realized participation effectiveness, institutionalization n and continuity is being examined. Application samples, interest of and mechanism interest of processes pending their participation interest of processes pending their participation interest of participation examined. Application samples, interest of and interest of and interest of and continuity is participation examined. Application samples, interest of and interest of an and continuity is takeholder interest of an and in		system		nisms are		exemplary
Inside and outside stakeholders' decision governan ce and improvement processes Participation mechanisms defined. Realized effectiveness, institutionalization and continuity is being examined. Application samples, interest of the first of	<u>engagement</u>	Thee are no	ad	in place	m	practices.
Inside and outside stakeholders' decision governan ce and improvement processes Participation mechanisms stakeholder engagemen teaching, social improvement processes participation mechanisms sy stemand defined. Realized transcendence e participation effectiveness, institutionalization and continuity is being examined. Application samples, interior quality assurance system especially  Inside their participation.  research and to ensure stakeholder engagemen to mensure stakeholder engagemen to mensure stakeholder engagemen to mensure stakeholder engagemen to mensure engag		mechanisms		across the		
and outside stakeholders' decision governan ce and improvement processes Participation Management mechanisms systemand defined. Realized transcendenc e participation effectiveness, institutionalization n and continuity is being examined. Application samples, interior quality assurance system especially  and their participation. System especially  below their participation. Tresearch and the engagemen to mestakeholder engagemen to mensure stakeholder engagemen to mensure stakeholder engagemen to mensure stakeholder engagemen to mensure stakeholder engagemen to mensure stakeholder engagemen to mensure stakeholder engagemen to mensure	Inside	to ensure		unit to		
outside stakeholders' decision governan ce and improvement processes Participation defined. Realized participation effectiveness, institutionalizatio n and continuity is being examined. Application samples, int erior quality assurance system especially  participation.  participation.  research and realization realization in the country.  in the country.  in the country.  in the country.  in the country.  in the country.  in the country.  in the country.  in the country.  realization rea		their	teaching,	ensure	Connected	
decision governan ce and improvement processes Participation defined. Realized participation effectiveness, institutionalizatio n and continuity is being examined. Application system erior quality assurance system especially  t.  Development t.  t.  realization in the country.  in the country.		participation.		stakeholder		
decision governan ce and improvement processes Participation mechanisms  defined. Realized  participation effectiveness, int erior quality assurance system especially  t.  Tealization realization in the country.  in the country	stakeholders'		research and	engagemen	improvements	
ce and improvement processes Participation Management mechanisms  defined. Realized participation effectiveness, institutionalizatio n and continuity is being examined. Application syntax  syntax  PDCA interior quality assurance system especially  in the country.	decision			t.		
and improvement processes	governan		Development		realization	
improvement processes			,			
processes Participation Management  mechanisms  sy stemand defined. Realized  transcendenc e participation effectiveness, institutionalizatio n and continuity is being examined. Application samples, int erior quality assurance system especially  Contribution, Management sy sy stemand linternational lavers lav			social		in the country.	
Participation mechanisms  Management sy stemand defined. Realized transcendenc e participation effectiveness, institutionalizatio n and continuity is being examined. Application samples, int erior quality assurance system especially  Management sy sy stemand international transcendenc e PDCA layers lay	-					
mechanisms  defined. Realized  ranscendenc e participation effectiveness, institutionalizatio n and continuity is being examined. Application samples, int erior quality assurance system especially  stemand international transcendenc e processes PDCA layers layers nand continuity stakeholder participation to provide stamples, for  Planning exists especially	1 -					
defined. Realized transcendenc e participation processes effectiveness, institutionalizatio n and continuity stakeholder is being examined. Application samples, int erior quality assurance system especially  stemand international transcendenc e e participation processes e PDCA layers laye	-		Management			
defined. Realized  ranscendenc e participation effectiveness, institutionalizatio n and continuity is being examined. Application samples, int erior quality assurance system especially  international transcendenc e processes PDCA layers layers  race.	mechanisms		-			
Realized transcendenc e participation processes effectiveness, institutionalizatio n and continuity stakeholder is being participation examined. Application to provide samples, int erior quality assurance system especially  transcendenc e transcendenc e transcendenc e to processes layers to provide stakeholder to provide stakeholder to provide stakeholder to provide stakeholder participation stakeholder to provide stakeholder stakeholder participation examined. Application samples, for  Planning exists especially	1 6 1					
participation processes effectiveness, institutionalizatio n and continuity stakeholder is being participation examined. Application to provide samples, int erior quality assurance system especially  e  processes PDCA layers layers  to provide stakeholder participation to provide stakeholder participation examined. Planning exists exist						
participation effectiveness, institutionalizatio n and continuity is being examined. Application samples, int erior quality assurance system especially  processes PDCA layers layers  participation stakeholder participation to provide stakeholder participation et a provide stakeholder participation et a provide stakeholder participation et a provide stakeholder participation et a provide stakeholder participation et a provide stakeholder participation et a provide stakeholder participation examined. Application stakeholder participation examined. Application stakeholder participation examined. Application stakeholder participation examined. Application stakeholder participation examined. Application stakeholder participation examined. Application stakeholder participation examined. Application stakeholder participation examined. Application stakeholder participation examined. Application stakeholder participation examined. Application stakeholder stakeholder participation examined. Application stakeholder stakeholder participation examined. Application stakeholder stakeholder participation examined. Application stakeholder stakeh	Realized					
effectiveness, institutionalizatio n and continuity is being examined. Application samples, int erior quality assurance system especially  PDCA layers  stakeholder participation to provide for  Planning exists exists race.	, · · , ·					
institutionalizatio n and continuity is being examined. Application samples, int erior quality assurance system especially layers layers stakeholder participation to provide for Planning exists exists race.	1 * *		-			
n and continuity stakeholder is being participation examined.  Application samples, for for quality assurance system especially stakeholder participation estakeholder participation to provide stakeholder participation end to provide stakeholder participation examined.  Planning exists exists especially race.	· ·					
continuity is being examined. Application samples, int erior quality assurance system especially  stakeholder participation to provide for Planning exists exists race.	_		layers			
is being examined. Application to provide samples, for lint erior quality assurance system especially participation participation lint erior examples, lint erior exists especially line exists lint exists lint exists lint exists lint exists lint exists line e	11 00110		. 1 1 11			
examined. Application samples, int erior quality assurance system especially  for  Planning exists especially  race.	•					
Application samples, for for erior quality assurance system expecially race.	_		participation			
samples, int erior quality assurance system especially for  Planning exists expecially  for  Planning exists exists			to provide			
int erior quality assurance system expecially race.			-			
erior quality assurance system especially  Planning exists race.	<u> </u>		ior			
quality assurance system exists especially exists						
system exists race.			Planning			
especially race.	1 2		•			
	=					
			Tace.			
	Students					



vedışpaydaş par

ticipationand
effectiveness
Available.
Results
evaluation
ktevebagli
improvements
realization
in the country.

- Internal and external stakeholder list created specific to the processes of the unit and evidence of prioritization of stakeholders
- Data collection tools and methods used in the process of obtaining stakeholder views (Questionnaires, focus group meetings, workshops, information management system, etc.)
- Documents demonstrating that stakeholder participation is ensured in decision-making processes
- Evidence of monitoring and improvement of the functioning of stakeholder engagement mechanisms
- In addition to standard practices and legislation; the unique approaches and practices developed in line with the needs of the unit evidence related to





#### A. LEADERSHIP, GOVERNANCE and QUALITY

A.4.

Stakeh

older

Engagement

Engagement					
	1	2	3	4	5
	Student in the	Teaching	Student	Students in all	There are
	unit Thee	processes	feedback	programs to	internalized,
<b>A.4.2. Student</b>	are no	in the unit	across	receive their	systematic,
<u>feedback</u>	mechanisms	students'	programs	feedback	sustainable
	for receiving	feedback	(ea	related	and
Student	their feedback.	regarding the	ch	practices are	exemplary
opinion		students'	Semester	monitored	practices.
(course,		feedback n	or	an	
course		(less	at	d student	
instructor,		on, course	the end of	simproved	
diploma		lecturer,	each	based on	
program,		program,	academic	participation.	
service		st	year).	Fee	
and		udentwork		dback	
overall		load*		decision-	
satisfaction		etc.		making	
level, etc)		) to be taken		outcomes	
systematically		principles		reflected in	
		and rules		their processes.	
and in a		have been			
variety of		established.			

ways, used effectively and results are shared. The validity of the methods used and reliable, and that the data co nsistentve Representatio n to be able to provide the necessary support to students. Student complaints and/or suggestions vari ous channels for

There are,

- Principles and guidelines for obtaining student feedback
- Evidence of the type, method and range of defined student feedback mechanisms (including distance/blended learning)
- Practices regarding the improvements realized within the scope of student feedback
- Examples of student participation in decision-making mechanisms
- Evidence for monitoring and improving the student feedback mechanism
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit
  - \* Must follow the key principles in the 2015 ECTS User Guide.



known to students, of these fair and effec tive isbeing monitored.

A. LEADERSHI	A. LEADERSHIP, GOVERNANCE and QUALITY					
A.4. Stakeh older Engagement						
	1	2	3	4	5	
A.4.3.  Alumn i relations management  Gra duates to work settlement  continue education, income level , employ er/graduate satisfaction such as employment information sys tematicand	There is no graduate monitoring system in the unit.	Objectives of the programs an d whether their goals are achieved not reached of examination of for the purpose of graduate  Monitoring system  Regarding Planning exists race.	Graduate monitoring system is in place across all programs in the unit.	Graduate monitoring system applications are monitored and programs are revised according to needs. updates is bigdone.	Internalized, systematic, sustainabilit y and The are exemplary practices.	



are
comprehensivel
y collected and
evaluated, used
in unit
development
strategies

- Features of the alumni monitoring system
- The level of satisfaction with the qualifications of the graduates and the achievement of the goals and objectives of the program
- Updating activities carried out in programs within the scope of the graduate monitoring system
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit





#### A. LEADERSHIP, GOVERNANCE and QUALITY

#### A.5. Internationalization

The unit should manage its processes, establish its organizational structure and periodically monitor and evaluate its results in line with its internationalization strategy and goals.

1	2	3	4	5
Unit internationaliz e ma processes Regarding ma anagerial and organization There is no hand structure.  Sample Evide • Managerial	Unit internationali zation shma processes managementan dorganization handma de There are plans in place for the future.	In unit internationali zation shma processes management Regarding organization The hand structuring has been completed; in a transparent, inclusive and participatory manner is functioning.	Internationali zation managerial processes an d organizational structure is monitored and improved.	Internalize mish, systematic, Sustainable ir and example can be shown r application s are available.
Sample Evidence  Management and organizational structure of internationalization processes  Fyidence of monitoring and improvement of management and				
<ul> <li>Evidence of monitoring and improvement of management and organizational structure</li> <li>In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit</li> </ul>				
	Unit internationalize ma processes Regarding ma anagerial and organization There is no hand structure.  Sample Evidences e Evidences organ. In ada unique	Unit internationaliz e zation shma  processes Regarding processes Regarding managementan dorganization handmande de There is no hand structure.  Sample Evidence  Management and organizational structure.  Sample Evidence  Management and organizational structure.  In addition to standary unique approaches and structure are structure.	Unit internationaliz internationaliz zation shma  processes Regarding  ma anagementan d organization anagerialand organization  There is no handma de  There is no plans in place for the future.  In a transparent, inclusive and participatory manner is functioning.  Sample Evidence  Management and organizational structure  Management and organizational structure  Evidence of monitoring and improorganizational structure  In addition to standard practices unique approaches and practices devices	Unit internationaliz internationali internationali zation shma shma shma processes  Processes Regarding managementan d organization de There is no hand plans in structure.  There is no hand plans in structuring place for the future.  The future.  Sample Evidence  Management and organizational structure of internationali internationali zation managerial processes  an d organizational structure is monitored and improved.  There is no handma organization de structuring place for the future.  Sample Evidence  Management and organizational structure of internationali internationali zation managerial processes  an d organizational structuring monitored and improved.  The hand structuring has been completed; in a transparent, inclusive and participatory manner is functioning.  Sample Evidence  Management and organizational structure of internationali internationali zation  d organizational structure is monitored and improved.  Sample Evidence of the has been completed; in a transparent, inclusive and participatory manner is functioning.



A. LEADERSHIP, GOVERNANCE and QUALITY								
A.5. Internationaliz ation								
	1	2	3	4	5			
A.5.2. Internationaliz ation resources  Internationalizati on allocat ed resources (financial, physical, human power) determined, shared, institutionalized r. These resources quantity and guality	Theare insufficient resources for the unit to continue its internationali zation activities.	Appropriate qualification s to sustain the unit's internationali zation activities and quantity of physical, technical and the creation of financial resources plans for the ftre	International ization resources of the unit between units is managed with balance in mind.	Internationali zation in the unit The distribution of resources is monitored and improved.	There are practices that are internalized, systematic, sustainable and exemplary.			
quality In the context of	Sample Evide	ence						
mo nitored and to be evaluated	• Documents on the management of resources allocated for international studies (such as the utilization rate of Erasmus etc.							



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He's upset.	<ul> <li>budgets, management of EU project budgets and documents on the management of resources realized within the scope of bilateral protocols)</li> <li>Evidence on monitoring and improving the allocation of resources for internationalization</li> <li>In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit</li> </ul>
1	



## A.5.

### Internationali

mechanisms

are in place,

sustainable

and there is

evidence of

steps.

improvement

and processes

zation

	1	2	3	4	5
	Internationali	International	Theeare	Itanaionalizion	There are
	zation in the	ization in the	internationali	activities are	internalized
<u>A.5.3.</u>	unit no	unit	zation	monitored and	,
<b>Internationali</b>	activity.	There are	activities	improved in	systematic,
<u>zation</u>		plans for	spread	the unit.	sustainable
<u>performance</u>		activities in	throughout		and
		line with the	the unit.		exemplary
Internationaliz		policy.			practices
ation					It is.
performance is					
monitored.					
Monitoring					

- Internationalization activities
- Indicators used by the institution to monitor its internationalization performance
- Mechanisms established to monitor the achievement of internationalization goals
- Annual self-assessment reports on internationalization processes and improvement studies
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit



### B. Education and Training

### **B.1. Program Design, Evaluation and Updating**

The unit should design its curricula in accordance with the Turkish Higher Education Qualifications Framework, in accordance with the teaching objectives and learning outcomes, and periodically evaluate and update them to ensure that they respond to the needs of students and society.

	1	2	3	4	5
	Programs in	Programs in	In line with	Programs	There are
<u>B.1.1.</u>	the unit	the unit n	defined	Design	practices
Design of	design and	principl	processes;	an	that are
<u>programs</u>	approval	es and	Across	d approval	internalized
a	processes	methods for	the unit,	processes are	,
nd approval	ntdefined.	design and	Design	systematically	systematic,
		approval,	an	monitored and	sustainable
Aims of the		T	d approved	evaluated	and
programs		YYÇile	programs,	together with	exemplary.
an		Harmony	the	<u> </u>	
d learning		an	objectives of	relevant	
outputs		d	the programs	stakeholders.	
(outcomes)		stakeholder	an	isbeing	
were created,		including	d learning	improved.	
TYYÇ		the	is carried out		
ha		participat	in		
rmony with		ion of	accordance		
stated,		defined	with its		
publicly		processes æ	outputs		
announced.		in place.	Dir.		

	1026
While	Sample Evidence
determining	<ul> <li>Defined processes used for program design and approval</li> </ul>
program	(alignment with education policy, manual, guidelines, procedures,
qualifications,	etc.)
the mission-	Managerial and organizational structure of program design and
vision of the	approval processes (Commissions, process responsible, process
institution the	flow, etc.)
national core	<ul> <li>Evidence of alignment of program objectives and outcomes with</li> </ul>
program, if	TQF
available.	<ul> <li>Evidence of department/field-based application diversity in</li> </ul>
Course	distance-blended program design (evidence that different distance
information	education demands of departments are taken into account, etc.)
packages	
include the	Evidence of stakeholder engagement in program design processes  Fig. 1. The state of the design and processes are stated as a second processes.
national core	<ul> <li>Evidence that the design and approval process of programs is monitored and improved</li> </ul>
program, if	1
available, and	<ul> <li>In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs</li> </ul>
criteria (e.g.	of the unit
criteria), if	of the unit
available.	
etc.	
) into	
consideration	
by taking	
Prepared.	
Achievements	
form	
of expression	
projected	
cognitive,	
affective	
an	
d clearly indicates the	
kinetic level.	
Program	
outcomes	
realized n	
Но	
W	
that it will be	
monitored	
planning	

has been done, especially for



the common (generic)
method of
examining
outputs
an
d the process is
detailed
Learning
outcomes
and in
structuring the
necessary

teaching processes

There are principles and rules on a departmental basis. The actions through which program-level qualifications can be acquired (matrices of qualificationcourse-teaching method) determined. Which of the competencies according to field differences Educa

types (formal, blended, distance) are defined. In the design of programs, physical

tion



an d technological possibilities (access, social distance, etc.)

## B. Education and Training B.1. Program Design , **Evaluation**

a

nd Updating								
	1	2	3	4	5			
	Lesson	On course	On the	Programs	Interna			
	distributi	distributio	balance	cou	lized			
	on	n	of course	rse	,			
<b>B.1.2. Course distribution</b>	na	as ;	distributi	distributio	Theeare			
balance of the program	Regardin	teaching	on	n balance	systemi			
	g,	elements	There are	is	c,			
	ilk	of	practices	monitored	sustain			
Deinainles myles and motheds	eve	area of	throughout	and	able			
Principles, rules and methods	Method	specializat	the	is being	and			
regarding the course distribution of the program are	S	ion,	organization	improved.	exempl			
defined. Teaching in course	not	field/profe	in		ary .			
distribution The	defined	ssional	accordance		practic			
specialization areas and	•	knowledge	with defined		es.			
workloads of the staff are taken		/general	processes.					
into account and course		cultur						
distribution is determined in a		e, balance						
participatory manner. The		between						
structure of the curriculum is		compulsor						
based on a balance between		y and elective						
compulsory and elective								
courses, and out-of-field		courses, gaining						
courses, and provides cultural		cultural						
depth and the opportunity to get		depth,						
to know different disciplines.		getting to						
The number of courses and		know						
weekly hours are organized in		different						
such a way that students have		disciplines						
time for non-academic		principles						
activities. The suitability and		for						
functionality of the course		dimension						
information packages		s such as						
developed in this context are		opportuniti						
monitored and improvements		es						
are made accordingly.		an						
		d methods						
		there are						
		defined						
		processes						
		is.						



- Principles and methods of course allocation and related evidence
- Evidence of balance of course distribution in the announced course information packages
- Education commission decision, senate decisions,
- Less dispers stabilization of the

Sample

evidence of improvement

• In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

		B. Education and Training				
B.1.						
Program						
Design,						
Evaluation						
a						
nd Updating						
si						
	1	2	3	4	5	



	Course	Creation of	Course	Course	There are
<u>B.1.3.</u>	outcomes	course	outcomes	outcomes	practices
<u>Co</u>	program	outcomes	are	n	that are
mpliance of	nt matched	an	programmati	Compli	internalized
<u>course</u>	with the	d	c across	ance with	,
<u>outcomes</u>	outputs.	aligned	programs	program	systematic,
with_	1	with	aligned with	outcomes is	sustainable
<u>program</u>		program	outcomes and	monitored and	and
<u>outcomes</u>		outcomes	shared	improved.	exemplary.
		to be	through		
Learning		brought in	course		
outcomes of		princi	information		
the courses		ples,	packages.		
(mixed		methods	pacaages.		
an		and			
d		classificatio			
remote		ns there			
in ed		are defined			
ucation		processes			
including)		that include			
defined		It is.			
andprogr		10 15.			
am					
wit					
h outputs					
lesson					
gains					

		ONIVER		
1	GA	Gazi	ESİ	
		1926		

			1926				
matching							
was created							
and							
adv							
ertisement							
was used.							
The way the							
outcomes are							
expressed is							
based on the							
cognitive,							
affective							
an	Sample Evide	ence					
d the kinetic	• As	ssociating prog	gram outcomes and	d course outcom	es		
level	• Ev	• Evidence that the courses taken outside the program (formal or					
clearly	di	distance) are compatible with the program outcomes					
states.	• Ev	• Evidence for monitoring and improving the alignment of course					
Realization of	ou	itcomes with p	rogram outcomes				
course	• In	addition to s	tandard practices	and legislation	; evidence of		
learning	un	iique approach	nes and practices d	eveloped in line v	with the needs		
outcomes	of	the unit					
Но							
w							
that twill be							
monitored, in							
particular							
to the field							
met							
hod of							
examining							
non-specific							
(general)							
achievements							
and							
process detailed							
isstated.							
bstateu.							

В.	Ed	ucation	and	<b>Training</b>

# B.1. ProgramDesign,Evaluation andUpdating

St

	1	2	3	4	5		
B.1.4. Student work based on load course design  All courses ECTS Value web page of the website, student workload  wit h follow-up is verified . Internship and vocational of applied learning opportunities av ailableand enough students workload and credits within the framework of	Lessons st udentwork to the burden based on not designed s.	Dimensions such as internship, professional practice, mobility on how to calculate stude nt workload containing princ iples and methods The are defined processes* that it takes.	Courses in accordanc e with student workload designed, and put into practice.	Programs student workload monitored and lesson accordingly Design is being updated.	Internalize mish, systematic, Sustainable ir and example There æ demonstrab le applications.		
is being evaluated edir Realized of the app quality is being examined.	<ul> <li>Sample Evidence</li> <li>ECTS course information packages* (including distance and blended education programs)</li> <li>Evidence that student workload credit is defined for professional practice, exchange programs, internships and projects*</li> </ul>						



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udentwork based on load in design distance education emerg ing in a variety of in conside ration is being kept It is.	Dipiona supplement

\* Must follow the key principles in the 2015 ECTS User Guide.



				B. Education a	nd Training
B.1. Program Design, Evaluation and Updating					
	1	2	3	4	5
B.1.5.  Monitoring programs  and updating  Program objectives and learning objectives for each program and course (formal, distance, blended, open)	Program outcomes monitoring and to be updated there is no mechanism in place to address this issue.	principle,	Program across programs monitoring of outputs and update cine mech anisms related to isbeing operated.	Program outputs are monitored through these mechanisms and Rela ted stakeholders' views is also taken into account and updated.	There are practices that are internalized , systematic, sustainable and exemplary.



Monitoring of outputs staking place as planned. and the results are evaluated together with stakeholders. Statistical indicators related to education and training (each semester courses offered. number of students, their success status. feedback results, course diversity, lab practice, undergraduate/g raduate balances, relationship

#### Sample Evidence

- Period (annually and at the end of the program period) principles, rules, indicators, plans and practices for monitoring and updating programs
- Examples of mechanisms established by the unit to update its programs in line with its mission, vision and goals
- Annual self-evaluation reports of programs (Evaluation in terms of program outcomes)
- Systems that monitor whether program outcomes have been achieved (Information Management System)
- Improvements based on annual and program duration-based monitoring of programs
- Practices where stakeholders are informed about the improvements and changes made
- Feedback on whether the program has achieved its objectives
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

numbers/reasons
, etc.)
periodically and
systemati
cally monitored,
discussed,
evaluated,
compared and
in the
direction of
quality
education
development
continued

cutting



Program r. accreditation planning, incentive and practice; the unit's accreditation strategy specified an d consequences discussed. Benefits of accreditation, internal quality The contribution to the assurance system is being evaluated.

				B. Education	and Training
B.1. Program					
Design,					
Evaluation					
and					
Updating					
	1	2	3	4	5

B.1.6.  Trainin g and  manage ment of teaching processes  Unit, educati on and organiz ational structuring (university education and training) to	is no system to	Training in the unit  an d teaching processes holistically systems and principles to manage  an d There are rules.	Training across the unit  an d teaching processes established principle  an d in accorda nce with the rules isbeing managed.	Training in the unit  an d teaching managemen t system related practices are monitored and  According to the follow-up results improveme nts æbeing made.	Internalized, systematic, sustainable and The are exemplary practices.
---	-----------------	--	--	---	--



manage teaching and learning processes holistically. education commission. learning and teaching center, etc.), knowledge manage ment system and expert human

resources.
Education and

g processes is carried out under the

coordination of

management;

senior

teachin

this
processes
related duties
and
responsibilities
defined.
Education

an d the design, implementation and evaluation of curricula

ve

#### Sample Evidence

- Organizational structure and work flow charts for the management of education and training processes
- Principles, rules and calendar for the management of education and training and measurement and evaluation processes
- Information Management System
- Evidence of monitoring and improvement of the management of education and training processes
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit





updating	
activities	
Regarding	
princi	
ples and	
guidelines	
across the	
organization	
with	
the calendar is	
set.	
In programs,	
learning	
outcome,	
curriculum	
(syllabus),	
education	
service	
mode of	
delivery	
(formal,	
distance,	
blended,	
open),	
teaching	
method	
and	
assessment and	
evaluation	
alignment and	
coordination of	
all these	

processes is monitored by the management.



#### **B.** Education and Training

**B.2. Execution of Programs** (Student-Centered Learning, Teaching and Assessment) The unit should apply student-centered and competency-based teaching, assessment and evaluation methods to achieve the targeted qualified graduate qualifications. The unit shall set clear criteria for student admissions, recognition and certification of diplomas, degrees and other qualifications, and consistently apply predefined and announced rules. should apply.

		2	3	4	5
me thodand lear teaching  Techniques lear teaching	eare no udent- entered oproaches in arning- aching rocesses.	In learning-teaching processes the implementa tion of a student-centered approach oriented principle, there are rules and plans It is.	Student-centered teaching method techniques throughout the programs æ implemented in line with defined processes.	Student- centered practices are monitored and relevant  inside with the participatio n of stakeholder s isbeing improved.	There are practices that are internalized , systematic, sustainable and exemplary.



within the types (formal, distance, blended) that education

appropriate to the nature of the genre; student-centered, competencybased, process and performanceoriented, interdisciplinar y, integrative, case/practicebased learning approaches are included. Student

interest in deep

than knowledge

rather

and

learning

transfer, motivation

commitment focused on.

#### Sample Evidence

- Presence of student-centered teaching methods in course information packages
- Principles and mechanisms related to teaching material development and teaching methods specific to distance education
   Defined processes and practices related to active and interactive teaching methods
- Practices related to student-centered learning-teaching approach in training of trainers program content
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit





Formal educatio n processes covering associate , undergraduate and graduate students; opportunities offered by technology and flipped learning project -based learning enriched with such approaches. Involvement of students in research processes supported by curricula, methods and approaches Implementation of all these processes, control and

B. Education and Training						
B.2. Execution of Programs (Student-Centered Learning, Teaching and Assessment)						
1 2 3 4 5						



B.2.2.  Measurement and evaluation  Student centered assessment and evaluation, competence and performance- based, and students are expected to oppo	Student-centered assessment in programs and evaluation approaches do not exist.	Student-centered assessment  and evaluation eye princi ples, rules and planning.	Student- centered and diversified across programs there are measureme nt and evaluation practices It is.	Student- centered assessment an devaluation practices are monitored and relevant inside with the participatio n of stakeholder s is being improved	There are practices that are internalized , systematic, sustainable and exemplary.
--	---	--	--	--	--



rtunities for expression as much as possible destan Measurement

an d continuity of assessment multiple examination opportunities and some firmite (formative) assignments, projects, portfolio provided by methods such as. Course outcomes and

suitab le for education types (formal, distance, blended)

planni ng examination methods and implemented r.

Exami nation Application

an d security (formal/online

exams,

Sample Evidence

- Examples of applications related to measurement and evaluation diversity in programs
- Examples of exams used in formal / distance / blended courses (related to different measurement tools included in the program)
- Examples of course information packages showing that assessment and evaluation practices are associated with course outcomes and program competencies and are based on student workload\*
- Mechanisms for disadvantaged groups and special types of assessment, such as online exams
- Exam security mechanisms
- Evidence of improvement based on monitoring and stakeholder engagement
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

\* Must follow the key principles in the 2015 ECTS User Guide.





exams for	
disadvantaged	
groups)	
mechanisms are	
available.	
Measurement	
an	
d evaluation	
practices across	
time and people	
consistency	
and	
reliability are	
ensured. Unit	
measur	
ement and	
evaluation	
approach	
and	
opportunities for	
student-faculty	
based	
on the feedback	
of this	
improvements	
announcement,	
implementation,	
control,	
alignment with	
targets and	
measures taken	

are examined.





B. Education and Training							
B.2. Execution of Programs (Student-Centered Learning, Teaching and Assessment)							
1 2 3 4 5							

	Student	Student	Student	Student	There are
<u>B.2.3.</u>	admission in	admission in	admission	admission,	internalize
Admission,	the unit, prior	the unit, prior	across the	prior learning	d,
recognition	learning	learning	unit, prior	Recognition	systematic,
and crediting	processes for	0	learning	and	sustainable
of prior	recognition	rules and	Recognition	lending	and
learning*	and credit	affiliated	and	relate	exemplary
	mtdefined.	schemes for	lending There	d processes	practices.
Student		recognition	are	are monitored,	
admission		and crediting	implementatio	improving	
(centralized		and crediting	ns within the	an	
placement)		•	plans	d	
from			regarding	updates	
including				announcemen	
students				t	
				is being	
outside of				carried out.	



student groups)

an

d

rules defined and

adv

an

wi

ertisement has been

established. This principle

А

rules are

interrelated

th

consistent

and

practices are

transparent.

Document

requests such

as diplomas

and

certificates

are

meticulously

monitored.

Recognition

of prior

learning

(formal, non-

formal.

distance/cross

-education

and

independent

learning

#### Sample Evidence

- Student admission , recognition of prior learning and principles and rules on crediting
- Documentation that student workload-based credits are used in the recognition of prior learning
- Evidence of alignment and continuity of practices with defined processes,
- Mechanisms by which stakeholders are informed
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

\* Must follow the key principles in the 2015 ECTS User Guide.





knowledge	
and skills	
acquired	
through)	
recognition	
and credit	
are being made	
Internationali	
zation	
mobility	
supports in	
line with	
the student	
mobility	
policy	
incentives,	
facilitating	
measures	
an	
d	
credit on	
mobility	
Ther	
e are	
practices to	
ensure that	
there is no	

loss.



#### **B.** Education and Training

#### **B.2. Execution of Programs** (Student-Centered Learning, Teaching and Assessment)

	1	2	3	4	5
	Diploma	Diploma	Diploma	Practices are	Internaliz
<u>B.2.4.</u>	approval and	approval and	approval	monitored	ed,
<u>Competencie</u>	other	other	across the unit	and defined	systemati
<u>s n</u>	certification of	certification of	and	processes	c
<u>certification</u>	qualifications	qualifications	certi	bbe	,
and diploma	relate	comp	fication of	improved.	sustainabl
	d processes	rehensive on	other	<b>p</b>	e
Approval of	snot defined.	consistent and	qualifications		an
qualifications,		announced	Ther		d
graduation		first			exemplary
requirements,		,	e are		practices
graduation		rul			tadır.
decision		eand	related to		
processes are		processes.	•		
clear,	C				

#### Sample Evidence

understandabl

comprehensiv

and

consistently

defined and

Certification

public

shared.

diploma operations

rried out,

monitored and necessary measures

with the

an

ca

e,

- Defined processes and current practices for monitoring student academic and career development, diploma approval and certification of qualifications
- Criteria applied in the admission of transfer, foreign student exam (YÖS), double major program (ÇAP), minor student admissions other than student groups coming from central placement
- Documents showing that student workload credits are recognized in exchange programs without the need for any additional work\*
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

<sup>\*</sup> Must follow the key principles in the 2015 ECTS User Guide.



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taken in	
accordance	
with this	
defined	
process	
It's being	
taken.	
L	

#### **B.** Education and Training

#### **B.3.** Learning Resources and Academic Support Services

The unit must have the appropriate infrastructure, resources and environments to achieve its targeted graduate qualifications and to carry out its education and training activities, and ensure that learning opportunities are adequate and accessible to all students. The unit should provide support services for students' academic development and career planning.

	1	2	3	4	5
	Unit	Unit	Unit	Learning	Internalize
<b>B.3.1.</b> Learning	education-	education-	across	sources	mish,
<u>en</u>	teaching	teaching	learning	of	systematic,
<u>vironmentand</u>					



Sources Classroom, laboratory, library, studio;			1926			
e e	Classroom, laboratory, library, studio;  textbooks, online (online) books/documents/videos etc. sources appropriate qualification  and quantitative, accessible and for students' knowledge/use presented. Learning environment and use of resources is monitored and being improved.  In unit education education and training their needs in its entirety able to respond, user friend ly, ergonomic, spous	sufficient resources to continue its	activities to be able to sustain app ropriate qualificatio n for and quantity of learning resources (classroom , laboratory , studio, learning manageme nt system, print/e- resource and material, human  plans for the creation of resources, etc.)	resources domain specific conditio ns, accessibility and units balance between is to be realized with due	nt Monitoring and improveme nt of the system and its utilization isbeing	an d Theare exemplary





amanli

ve

asynch ronous learning, enriched content development as well as assessment and evaluation and in-service training opportunities.

learning management system.

Learning

environm ent and resources student-student, student-teacher element

an d student-material interaction development.

#### Sample Evidence

- Learning resources and the adequacy of these resources, plans and practices for their development
- Evidence of accessibility of learning resources (including distance learning)
- Examples of learning management system applications
- Student feedback tools on the learning resources offered to students (Surveys, etc.)
- Evidence of regular improvement of learning resources
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit



	B. Education and Training				
B.3. Learning Resources and Academic Support Services					
	1	2	3	4	5
B.3.2. Academic support services  Student academic development of following, leading showing, academic problems and career planning	In the unit, students' academic development and there æno support services for career planning.	The unit focuses on students' academic developmen t and career planning processes. Regarding There are defined principles and rules.	In the unit, students' academic development and support services for career planning defined It is carried out within the principles and rules.	In the unit, students' academic development an d career planning related practices are monitored and monitored with the participation of students. is being improved.	Internalize systematic, systematic, sustainable ir and example can be shown r Applications is found in It is.
a supportive counselor faculty member are available . Counseling system student portfolio like methods Follow-up an d is being improved edir. Students counselors aeropro cessing	<ul> <li>Sample Evidence</li> <li>Defined processes used in the student counseling system</li> <li>Academic and technical student counseling mechanisms and defined processes in distance education, if any</li> <li>Mechanisms for student access to supervisors</li> <li>Planning and implementation of guidance, psychological counseling and career services</li> <li>Career center/unit practices</li> <li>Evidence of student engagement</li> <li>Results of student feedback tools (surveys, etc.) on services provided to students</li> <li>In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit</li> </ul>				



is easy
an
d
miscell
aneous access
possibilities
(face
face,
online)





are available

Counseling and career

center services
are available,
accessible
(face-to-face
and online)
an
d made
available to
students.
Adequacy of
services is
monitored.

#### **B.** Education and Training

#### **B.3.** Learning

Resources

and

Academic

Academic							
Support							
Services							
	1	2	3	4	5		
	In unit	Appropriat	Unit	Fa	Internalize		
		e		cilityve			
<b>B.3.3. Facilities</b>	appropriate	qualificatio	facility across	infrastructure	mish,		
and and	qualification	n in the					
<u>infrastructures</u>	in	unit	andinfr	use of	systematic,		
	venicelik	and	astructure				
	fa	quantity of	is accessible	monitored and	sustainable		
Fa	cilitiesand	facilities	and they æ	Ö	and		
cilityve	infrastructure	and	utilized on the	improved in	exemplary		
infrastructures	desnot exist.	infrastructu	basis of equal	line with the	practices		
(dining hall,		re (dining	opportunity.	needs.	r		
dormitory,		hall e,			•		
Technol		dor					
ogy		mitory,					
equipped		health,					
workspaces;		library,			is found in		
health,		transportati			It is.		
meanin,		MINIM MINIM O ATOTYCE	2000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		11 15.		

1926						
transpor		on,				
tation,		information				
informatics						
services,		and				
distanc		communica				
eeducation		tion				
		infrastru				
		cture,				
		remote				
		Education				

infrastructure)	i	infrastructu		
needs	1	re, etc.)		
appro		should not		
priate	1	be		
qualification	•	established		
and		a		
quantity,		an		
accessible and		d		
available for	1	use of a		
students'		Thee		
knowledge/use		are plans in		
Presented.		place for		
Facility	1	the future.		
racinty				

d the use of infrastructures is examined

an

.

#### Sample Evidence

- Principles and rules for the use of facilities and infrastructure
- Applications for access and use
- The state of development of facilities and infrastructure in relation to institutional growth (e.g., the relationship between the increase in the number of units and the increase in physical space)
- If the unit has distance education programs and applications; infrastructure, facility, hardware and software status for these
- Evidence of monitoring, diversification and improvement of facilities and infrastructure services
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit



	B. Education and Training					
B.3. Learning Resources and Academic Support Services						
	1	2	3	4	5	
B.3.4. Disadvantag ed groups	Access to education opportunitie s for disadvantag ed groups in the unit Theare no relevant plans.	Disadvantag es I groups education opportunitie s qualified an d	Disadvantage d groups education opportunitie s access to	Practices for disadvantag ed groups to access education opportunities monitored and the views of	mish, systematic, sustainable ir and example	
Disadvantaged, fragile and few repres ented groups (disabled, poor, Minority, migrants, etc.) Education	reievant plans.	fair  access to Regarding  Planning is found in It is.	Regarding  Applications is being carried out Dir.	disadvantaged groups  b y taking is being improved Dir.	can be shown r Applications is found in It is.	
to the possibilities equality of access, equity  div ersityand inclusiveness	<ul> <li>Sample Evidence</li> <li>Planning and implementations related to services to be provided to disadvantaged student groups (representation in boards, barrier-free university practices, practices in distance education processes, if any, etc.)</li> <li>Documentation of the use of feedback in improvement mechanisms</li> <li>Evidence of monitoring and improvement of barrier-free</li> </ul>					



with due consideration provided Remote ed ucationalt str ucture of this groups the need for Consideration by taking was created r. University campuses e-needs in line with barrier-free University

university practices

• In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

are available
. These groups'
access to
educational
opportunities
is monitored
and improved
in line with
their feedback.

applications



B. Education and Training						
B.3. Learning						
Resources and						
Academic						
Support						
Services						
	1	2	3	4	5	
	In unit	Social,	Unit	Social,	There are	
<b>B.3.5. Social.</b>	appropriate	cu	across	cu	practices	
	qualification	lturaland		lturaland	that are	
<u>cultural,</u>	in	sporty	social, cultural	sporting	internalized	
	venicelik	<b>A</b>		activity		
<u>sporty</u>	social,	Activity	vespor	mechanisms	systematic,	
<u>Activities</u>	cu	possibilities	Activities	is being	sustainable	
Activities	lturaland	possionnics	Activities	monitored,	and	
	sporting	n	is accessible	needs/tale	exemplary.	
	activity				exemplary.	
Student	facilities æ	creation of	and based on	activities are		
communities	not available.	Thee	equal	diversified in		
and these		are plans in	opportunity	line with the		
community		place for	as a	requirements		
activities,		the future.	means of	an		
social, cultural			utilization.	d		
an				is being		
d sports activities				improved		
activities				edir.		



space, budget and guidance support.

Also conducting social, cultural and sports activities and managing adm inistrative organization is in place.

Activities are monitored, æbeing improved in line with the

needs.

## Sample Evidence

- Evidence of planning and execution of social, cultural and sporting activities
- List of annual sportive, cultural, social activities for students during the year (with information such as type of activity, subject, number of participants, etc.)
- Examples of evidence that activities consider accessibility and equal opportunities
- Tools for monitoring social, cultural and sporting activities, monitoring reports, evidence of improvement and diversification
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

# **B.** Education and Training

#### **B.4. Teaching Staff**

The institution should be fair and open in all processes related to the recruitment, appointment, promotion and course assignment of teaching staff. The institution should provide opportunities to continuously improve the teaching and learning competencies of its teaching staff in order to achieve the targeted qualified graduate competencies.

	1	2	3	4	5
	Unit	Appointment	Unit all	Appointment	Internalize
B.4.1.	Assignment,	, promotion	areas for	, promotion	mish,
Assign		and	defined	and	
ment.		assignment	and	assignment	
<u>u</u>	upgrade and	of the unit	stakeholder-	the results of	systematic,
pgradeand		Criteria	recognized	the	
assignment	assignment	defined;	appointments,	implementati	Sustainable
<u>criteria</u>	processes	however, in	promotions	ons are	ir and
		planning, the	and	monitored	example
	undefined	area	assignments	and	can be
			)		shown



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Teaching instructor course loa dand the balance of distribution is shared transparently. Unit teaching		spec ific needs hae not been examined.	criteria are applied and decision -making (education- teaching staff to work	moni toring results are evaluated and measures are taken.	There are number of application s.
teaching member Expectation by individuals known as Institution outsi ders to give commissioned in the selection of			recruitm ent, appointment, promotion and lesson assignments etc. ) are being used It is.		
attention to merit	Sample Evide • Criteri		ent promotion o	und assionment	

- Criteria for appointment, promotion and assignment
- Practices to ensure harmony between the academic staff's area of expertise and the courses they teach
- Evidence of monitoring and improvement
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

is transparent and is effective. In the unit education and training pri nciplesand adaptation to culture is being

observed

and semester

performances

to be evaluated

at the end

				B. Education	and Training
B.4. Teaching Roster	g				
	1	2	3	4	5
B.4.2.  Teaching  competencies  and  development  Developi  ng  teaching  competen  ce  processes  planned  on the basis of  needs analysis,  widely  implemented and  effectiv  eness  regular  ly  All  of it.  teaching  elements of  interactive-active  lesson giving  methods  and	In unit teaching elements of teaching There æno plans to improve its competence.	Unit teachin g staff n; student -centered learning, distance education, assessment and evaluation, material developmen t and comp etencies in areas such as quality assurance system plans for the developmen t of savailable.	application s for.	Teaching competence  Development  Monitoring and follow-up of the findings obtained from the applications teaching results and measures should be taken by examining them together with the It is being taken.	Internalize mish,  systematic,  There are sustainable and exemplary practices.
distanc eeducation processes learning an d for them to use systematic trainers education	<ul> <li>Sample Evidence</li> <li>Evidence of planning (scope, delivery method, participation information, etc.) and implementation of training of trainers (including distance learning)</li> <li>Evidence of learning and teaching center practices</li> <li>Documents and documents showing the processes of monitoring the educational performance of the teaching staff (Appointment promotion criteria, etc.)</li> </ul>				



activities (course, workshop,

lectur

e, seminars etc.) and will take it on/ will realize

teaching-learning center structuring

Teaching

elements of

pe

dagogicaland

- Evidence of faculty participation in monitoring and improvement processes
- Evidence of monitoring and improvement of teaching competence development processes
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit





technological competencies are increased. Unit teachin g competence development performance is evaluated.

				B. Education	and Training
<b>B.4.</b> Teaching					
Roster					
	1	2	3	4	5
B.4.3. Incentives and incentives for training activities Rewarding  For academic staff creative/innov	There are no incentive and reward mechanisms for teaching staff.	Incentive and rewarding nutains, compete ncy-based, fair and transparent plans are in place.	Incentive and reward practices sprea d across the unit .	Incentive and reward practices as monitored and improved.	There are practices that are internalized, systematic, sustainable and exemplary.
ative educatio n practices and to increase competition in this field There are incentive and reward processes such as the "good education award". Education and prioritiz e teaching about Assignment an d creative in promotion criteria Education	recog teach • In ad	nce of planning nize and reward ing staff ldition to standa e approaches and	the teaching	and learning po	erformance of ; evidence of



activities are included.	
included.	
metuded.	

#### C. RESEARCH AND DEVELOPMENT

In units with art fields, art activities should also be evaluated within this scope under the title of Research and Development.

## C.1. Management of Research Processes and Research Resources

The unit should manage its research activities in line with the academic priorities determined within the framework of its strategic plan and local, regional and national development goals, in a way that can produce value and be transformed into social benefit. For these activities, appropriate physical infrastructure and financial resources and ensure their effective utilization.

1 2 3 4 5



	Management	Guidance	Management	Managemen	There are
<u>C.1.1.</u>	of research	and	of research	t of research	internalized,
<b>Manageme</b>	processes in	guidance on	processes	processes	systematic,
nt of	the unit	the	across the unit	and	sustainable
<u>research</u>	and	managemen	and	organizatio	and
processes	organizational structure	t of the	organization	nal structure of the unit	exemplary practices.
Managemen	Thee is no	unit's	struct	operability	practices.
t of research	planning.	research	ure	re	
processes	F8.	processes	are	lated	
the approaches		and	implemented	outcomes	
adopted		organization	in the	are	
regarding		al structure	direction of	monitored	
motivation and		motiva	institutional	and measures	
orientation		tion	preferences.	are taken	
function how		They have plans			
it is designed,		that take			
short and long		into account			
term goals		issues such			
how it is		as			
clearly and		It is.			
precisely					
defined,	Sample Evide	nce			
research	<ul> <li>Manage</li> </ul>	ement of resear	ch processes and	d organization	al structure
management	• Researc	ch governance	model and pract	ices	
team and job	<ul> <li>Evidend</li> </ul>	ce that the f	unctioning of	research man	agement and
descriptions	organiz	ational structu	re is monitored o	and improved	
determined;			ard practices a	~	•
implementation			d practices deve	eloped in line v	with the needs
s are in line	of the u	nit			
with these					
institutional					
preferences					
is evolving.					
Scientific					
research					
an					

d artistic managemen

processes

tivityand success is being monitored ac

t of

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isbeing improved.		
improved.		
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			C.RI	ESEARCH	4.8
			D		AN
C.1.  Managem ent of Research Processes and Research	DEVELOPMI	ENT			
Sources					
	1	2	3	4	5
C.1.2. Internal and external Sources  Unit  physical, technical and financial research resources are based on the mission, objectives and with their strategy compatible and is enough. Sources diversity and dadequacy monitored and dis being improved	Unit research an d Development activities does not have sufficient resources to sustain itself.	To be able to continue the research and developmen t activities of the unit for appropriate qualification  and quantity of physical, technical and has plans for the creation of financial resources It is.	Unit research and Manages developme nt resources in line with the research strategy and the balance between units.	Adequacy of research resources in the unit and diversity are monitored and improved.	There are practices that are internalized, systematic, sustainable and exemplary.
r. New to research for start ers		ch and develo		and distribution	ite)

	1036	
intr	• Research and	development resources for research
a-university	and development	evidence that it is managed in line with
coreph	its strategy	
ones	<ul> <li>Evidence that the divers</li> </ul>	ity and adequacy of research resources
has and access to	is monitored and improv	
is easy.	v i	ding internal resources and their
Research	· · · · · · · · · · · · · · · · · · ·	ve, Internal Resource Utilization
potential	Directive, etc.)	<b>.</b>
to develop	· · · · · · · · · · · · · · · · · · ·	resources among departments ublished to support the use of external
project,	resources	ionsnea to support the use of external
conference		llocation of external resources
participation,	<ul> <li>Changes in external reso</li> </ul>	· ·
travel,	o o	furces over the years I practices and legislation; evidence of
expert		practices and tegistation, evidence of practices developed in line with the needs
invitation	of the unit	studied developed in time min me needs
support, personal Funds	J	
motivation		
to increa		
se		
reward and		
competitive		
upgrade		
10		
criteria. Internal		
resources within		
the university		
over the years		
1		

change; these possibilities effectiven ess, adequacy, development

ope
n aspects and the
level of
fulfillment of
expectations æ
evaluated.
Mission

and aligned with



objectives as a university

extern

al sources orientation is supported

r. This

working for

this purpose

Support

units

an

d methods is defined

an

d well known to researchers.

	C. RESEARCH AND DEVELOPMENT					
C.1. Managemen t of Research Processes and Research Resources						
Resources	1	2	3	4	5	
C.1.3. PhD programs vedokto ra After	PhD program of the unit an d postdoctoral opportunities æ not available.	Research policy, objectives and strategies of the unit with	Research policy and objectives of the unit and in line with its strategies and	In unit PhD programs and postdoctoral of the possibilities outputs are	There are internalized, systematic, sustainable and exemplary practices.	
Application processes of doctoral programs, enrolled students and		compat ible PhD program and postdoctoral there are plans for opportuniti es It is.	supporting doctoral programs and post- doctoral opportunities are being carried out.	organized as monitored and isbeing improved.		
number of graduates and developmen t trends are monitored.  Post-doctoral (post-doc) facilities is located in an d unit's own graduates to work The policy of inbreeding is clear.	<ul> <li>Numbe facilitie</li> <li>Eviden postdoe</li> <li>In addi</li> </ul>	ce of doctoral or of students/res and their dis ce of monitoria ctoral opportu	esearchers bene stribution by un ng and improve nities rd practices and	postdoctoral oppo efiting from these its ment of doctoral legislation; evide in line with the ne	programs and programs and ence of unique	



## C. RESEARCH AND



# C.2. Research Competence, Collaborations and Supports

The unit should provide opportunities (training, collaborations, support, etc.) to maintain and improve the scientific research and artistic competence of its teaching staff and researchers.

	1	2	3	4	5
C.2.1. Research competencies and development  The proportion of researchers with a PhD degree, the proportion of distribution of institutions; clustering/ accumulatio n of expertise, research targets  ov erlap with	Unit, teaching elements of  Research competence  There are no mechanisms for its development.	Unit, teaching elements  s research competence n plans æin	Unit across teaching  elements narrativiz ation what is the development of	In the unit, teaching elements n the development of research competence  practices are monitored and teaching follow-up results with elements evaluat ed together and measures taken It is being taken.	There are practices that are internalized, systematic, sustainable and exemplary.



The analysis of the subjects and their compliance with the objectives accanical Academic staff's research

an d development competence trainings, workshops, project markets etc . systematic activities æbeing carried out.

## Sample Evidence

• Research competence of academic staff

planning for development and practices (supportive trainings,

international opportunities, project collaborations, etc.)

- Feedback from lecturers
- Evidence for monitoring and improving the research competence of teaching staff
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

C. RESEARCH AND DEVELOPMENT					
C.2. Research					
Competence,					
Work					
unions an	d				
Supports					
	1	2	3	4	5
	Unit national	In unit	Unit	In unit	There are
C.2.2. National	an	nat	across	na	practices
and and	d there are no	ionaland		tionaland	that are
<u>international</u>	mechanisms	international	na	international	internalized
	for		tionaland		,
joint programs	establishing	level	international	level	systematic,
a	joint	joint	joint	intra- and	sustainable
nd joint research	programs and	programs	programs	inter-	and
units	joint research	and joint	and	institutional	exemplary.
umts	units at the	research	partn	joint programs	
	international		er	and	





Inter-	level.	units and	research	joint research	
institutional		research	activities æ	activities are	
collaborations,		networks	carried out.	monitored and	
interdisciplina		Participatio		evaluated	
ry initiatives,		n		with relevant	
mechanisms are		T		stakeholders.	
in place to		here are		isbeing	
encourage joint		plans and		improved.	
ventures to create		mechanism			
synergies		s for			
an		multiple			
d		research			
is effective.		activities			
Partne		such as			
r		establishin			
Research or					
graduate		g collaborati			
programs, research					
networks,		ons			
presence of joint		It is.			
research units,	Carrento Freid				
1000aion ainto,	Sample Evid	ence			

## Sample Evidence

- Mechanisms for establishing joint programs and joint research units at national and international level
- Research networks in which the unit is involved, joint programs and research units of the unit, studies produced from joint research
- Stakeholder feedback
- Evidence for monitoring and improving joint programs and joint research activities
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

## C. RESEARCH AND DEVELOPMENT

#### C.3. Research Performance

national

international

multiple research

activities such as

systematically in line

objectives of the

collaborations

defined.

with the

unit by monitoring improvements æ being realized.

supported

an

and

The unit should periodically measure and evaluate its research activities based on data and publish the results. The findings should be used for periodic review and continuous improvement of the unit's research and development performance.



	1	2	3	4	5
	The unit kds	In unit	Unit	In unit	There are
<u>C.3.1.</u>	mechanisms	Research	across	Research	practices
Research	for	performance	Research	performance	that ae
performance	monitoring	n monitoring	performance	monitored and	internalized
monitoring and	and	and	Nibble	Related	,
to be evaluated	evaluating	evaluation	and	with	systematic,
	research			stakeholders	sustainable
<u>esi</u>	performance.	for the	evaluate	evaluated	and
		development			exemplary.
		of			
		principles, rules and	to the place	rek	
TT			amantad	ish ain a	
Unit research		There are	created	ibeing	
activities annual		indicators.	mechanisms	improved.	
monit			ar		
ored and			is being used		
evaluated on a			is.		
regular basis,					
regulai basis,					

targets and the reasons for deviations are analyzed. Unit

univ

ersity of focus areas

intra

-university awareness, university

inter

national recognition; international visibility, expertise analysis of claim issues, systematic alignment with

analy

zed.

objectives

On the basis of

performanc

e

as

incentive and recognition

mechanisms are

used.

Competiti

on with

competitor

s,

benchmark

ing with

selected

organizati

ons

(benchmarking)

follow-up is

done.

Performance

appraisals

should be

#### Sample Evidence

- Defined processes in place to monitor research performance
- Mechanisms established to monitor the achievement of research objectives
- Stakeholder feedback
- Evidence of monitoring and improvement of research performance
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit



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44:-	
systematic	
1	
and	
lasting is ensured.	
lasting is	
<i>U</i> ,	
ensured.	

## C. RESEARCH AND DEVELOPMENT



C.3. Research					
Performance	1	2	2	4	
	1	2	3	4	5
C.3.2.  Teachin	Teachin g in the unit Theare no	In unit teaching	Unit across	Teaching elements n research and	There are internalize d, systematic,
staff/researcher match performance	mechanisms for monitoring and evaluating	elements of Research performance	teaching elements narrativiz ation	development performance is monitored and evaluate	sustainable and exemplary practices.
<u>evaluation</u>	the research	in	Developmen	d together	
i	performance of staff members.	monitoring and	t performance watch	with the instructors is being	
Teaching staff members are expected to share their research performance; regu lating this		There are principles, rules and indicators for evaluation.	and evaluate mech anisms created to is being used is.	improved.	
defined  process es are in place and known to relevant stakeholders. Research performance by year  monitor ed, evaluated and corporate policies used accordingly. They came out, mean values of the group and Scatter shared transparently. Performance evaluations are	develo direct manue mecho • Analy • Feedb • Evided develo • In add	ed processes opment performive, process dals, apprecipalisms, etc.) sis reports on repack from lecturation to standale approaches ar	nance of acefinition, mea ation-recognit esearch perfort ers ring and imp ance ard practices	monitor the recademic staff surement tools ion system, mance of acader or ovement of recand legislation; weloped in line w	(Regulation, guidelines, incentive nic staff esearch and evidence of



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systematic and permanent is	
permanentis	
ensured.	
_	
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#### **D. SOCIAL CONTRIBUTION**

# **D.1.** Management of Social Contribution Processes and Sources of Social Contribution

The unit should manage its social contribution activities in line with its strategic goals and objectives. It should create appropriate physical infrastructure and financial resources for these activities and ensure their effective use.

	1	2	3	4	5
	In unit	Unit	Unit	Social	There are
D.1.1. Social	social	social	across	contributi	practices
<u>contribution</u>	contribution	contribution	social	on in the	that are
<u>processes</u>	processes	processes	contribution	unit	internalized
<u>management</u>	m	managemen	processes	managemen	,
	anagementand	t and	•	t of	systematic,
	organizatione	organization	m	processes	sustainable
			anagementand	and	and



		1926			
Unit	1 on the	Theeare	organization	organizatio	exemplary.
the social contribution policy of the unit's social contribution processes ma	structure of there is no planning.	plans for its organizatio nal structure.	hand struct ure is implemented in line with institutional preferences.	nal structure results related to its operability are monitored	exemplary.
organizational structure institutionalized				and measures are taken.	
. Social					

## Sample Evidence

- Management and organizational structure of social contribution processes
- Social contribution governance model
- Units carrying out social contribution activities and examples of practices
- Evidence of monitoring and improvement of the management of social contribution processes and the functioning of the organizational structure
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit

ma nagementand organizational structure of the organization social contribution

contribution processes

wit h policy compliant, mission definitions determined.

**Functio** nality of the structure

mo nitored and connected

improvements is being realized edir.

#### **D. SOCIAL CONTRIBUTION**





## D.1. Management of Social Contribution Processes and Sources of Social Contribution

## Sample Evidence

- Research and application centers and other units carrying out social contribution activities
- Budget allocated to social contribution activities and its change over the years
- Evidence that social contribution resources are managed in line with the social contribution strategy
- Evidence that the diversity and adequacy of sources of social contribution are monitored and improved
- In addition to standard practices and legislation; evidence of unique approaches and practices developed in line with the needs of the unit



# D. SOCIAL CONTRIBUTION

## **D.2. Social Contribution Performance**

The unit should periodically monitor and continuously improve its activities in line with its social contribution strategy and objectives.

	1	2	3	4	5
D.2.1.  Monitoring and monitoring community contribution performance evaluation  Unit, UN Sustainable	Social contributi on in the unit monitoring and evaluation of performance mecha nisms are not in place.	Social contributi on in the unit monitoring and evaluation of performance There are principles, rules and indicators for	Unit-wide social contribution performance to monitor and evaluate mech anisms created for is being used is.	Social contributio n performanc e in the unit monitored and evaluated with relevant stakeholders. is being improved.	There are practices that are internalized , systematic, sustainable and exemplary.
Development Goals in harmony wit h the society, including disadvantage d groups and the environment able to respond to their needs an d value- creating social contribution activities r. Institutionaliz ation at national and international	organi. Defined perform Mecha contrib Stakeh Eviden perform In additi	contribution aczation d processes in nance nisms establish oution targets older feedback ce of monitorin nance ition to standard	n place to need to monitor  ag and improve  practices and l	e with the object on monitor social the achievement of social egislation; evident line with the new	contribution ent of social contribution nce of unique



level	
colla	
borations,	
various	
publi	
c institution	
and	
organizations	
made	



assignments with within the organization receiving units Social contribution activities such as education, service, research, consultancy, etc. carried out through Monitoring mechanisms and embedded processes and sustainable. There is evidence of improvement steps.

